

**MOMENTUM ACADEMY  
FINANCE COMMITTEE REPORT**

**MAY 2025**

The Momentum Academy Finance Committee (FC) met on May 19, 2025. The main topic of discussion consisted of the financial reports for the fiscal year through April 30, 2025.

**Financial Reports**

- The financial statements included an income statement, balance sheet, monthly projections, and key performance indicators (KPIs). All KPIs (days of cash at year end, gross margin margin, and fund balance at year end) exceeded targets.
- As of April 30, 2025, there was approximately \$4.2 million in cash, with current available cash of approximately \$3.0 million due to letters of credit.
- As of April 30, 2025, revenue was approximately \$9k over budget, primarily due to grants.
- As of April 30, 2025, expenses were approximately \$776k over budget, primarily due to substitute expenses, technology forecasts, and other professional expenses.
- As of April 30, 2025, the forecasted net income is \$9K, which is approximately \$398k higher than compared to budget.

Other topics of discussion included the following:

- The March and April check registers.
- Second draft of the budget for fiscal year 25-26. Plan to present the budget to the Board at its May meeting for approval.
- Status of enrollment for the year. Currently, budgeted enrollment for the 24-25 school year is approximately 89% met.
- Enrollment goals for the 25-26 school year and status of meeting those. Currently meeting approximately 89% of the budgeted enrollment for the 25-26 school year is met. Working on new enrollments as well.
- Student attendance percentages for the year, including the 90% budgeted attendance and 92% attendance goals. Currently meeting the 90% budgeted attendance, but below the 92% attendance goal.
- Status of staffing contracts and vacancies for the 25-26 school year.
- Facilities updates and summer schedule for facilities projects.
- Updates to staff handbook.
- School calendar for the 25-26 school year.

03/07/2025 11:10 AM

Posted; Journal Code CD; Processing Month 02/2025

User ID: SAS

Payee Type: Vendor

Check Type: Automatic Payment

Checking Account ID: 1

| Check Number                        | Check Date | Cleared | Void | Void Date | Entity ID   | Entity Name                                           | Check Amount                    |
|-------------------------------------|------------|---------|------|-----------|-------------|-------------------------------------------------------|---------------------------------|
| 84657683                            | 02/20/2025 | X       |      |           | BAMBOO      | Bamboo HR                                             | 1,577.19                        |
| 84657684                            | 02/28/2025 | X       |      |           | RHYMEBUS    | RHYME BUSINESS PRODUCTS                               | 1,868.93                        |
| 84657685                            | 02/28/2025 | X       |      |           | GORDONFO    | GORDON FOOD SERVICE INC                               | 12,202.63                       |
| 84657686                            | 02/28/2025 | X       |      |           | LCEF        | Lutheran Church Extension Fund                        | 42,769.81                       |
| 84657687                            | 02/28/2025 | X       |      |           | CHARTER     | CHARTER COMMUNICATIONS                                | 289.96                          |
| 84657688                            | 02/28/2025 | X       |      |           | SPIRE       | SPIRE                                                 | 5,028.06                        |
| 84657689                            | 02/28/2025 | X       |      |           | AMEREN      | AMEREN MISSOURI                                       | 5,210.84                        |
| 84657690                            | 02/28/2025 | X       |      |           | NUESYNERGY  | NUESYNERGY                                            | 2,083.93                        |
| 84657691                            | 02/04/2025 | X       |      |           | AETNA       | AETNA                                                 | 66,503.21                       |
| 84657692                            | 02/19/2025 | X       |      |           | CULLIGAN    | Culligan                                              | 69.00                           |
| 84657693                            | 02/04/2025 | X       |      |           | WASTECON    | WASTE CONNECTIONS OF MISSOURI, INC.                   | 1,233.40                        |
| 84657694                            | 02/26/2025 | X       |      |           | WASTEMAN    | WASTE MANAGEMENT OF ST. LOUIS                         | 2,050.28                        |
| 84657695                            | 02/19/2025 | X       |      |           | METROSEW    | Metropolitan St. Louis Sewer District                 | 180.47                          |
| 846576773                           | 02/03/2025 | X       |      |           | UINTERACT   | Missouri Department of Labor and Industrial Relations | 781.75                          |
| 846576774                           | 02/14/2025 | X       |      |           | VISA        | VISA                                                  | 3,646.18                        |
| 846576775                           | 02/26/2025 | X       |      |           | ELAN        | Elan Financial                                        | 9,806.76                        |
| Checking Account ID: 1              |            |         |      |           | Void Total: | 0.00                                                  | Total without Voids: 155,302.40 |
| Check Type Total: Automatic Payment |            |         |      |           | Void Total: | 0.00                                                  | Total without Voids: 155,302.40 |

Payee Type: Vendor

Check Type: Check

Checking Account ID: 1

| Check Number | Check Date | Cleared | Void | Void Date | Entity ID  | Entity Name                     | Check Amount |
|--------------|------------|---------|------|-----------|------------|---------------------------------|--------------|
| 11507        | 02/11/2025 | X       |      |           | ALLEYES    | All Eyes On Me LLC              | 375.00       |
| 11512        | 02/05/2025 | X       |      |           | QUINNPHIL  | PHILLIP QUINN                   | 195.00       |
| 11514        | 02/07/2025 | X       |      |           | RELIANCE   | Reliance Standard               | 5,872.76     |
| 11519        | 02/14/2025 | X       |      |           | RIGGAN     | Riggan Law Firm LLC             | 13,300.00    |
| 11522        | 02/06/2025 | X       |      |           | BROWALF    | Alphonso Brown                  | 195.00       |
| 11523        | 02/04/2025 | X       |      |           | MINGCHRI   | CHRISTOPHER MING                | 75.00        |
| 11524        | 02/03/2025 | X       |      |           | WEEKERI    | Erin Weekly                     | 201.00       |
| 11525        | 02/06/2025 | X       |      |           | ADETOM     | Tom Ade                         | 80.00        |
| 11526        | 02/03/2025 | X       |      |           | BROGAPATR  | PATRICK BROGAN                  | 80.00        |
| 11529        | 02/03/2025 | X       |      |           | BROOSTE    | Steve Brooks                    | 45.00        |
| 11531        | 02/07/2025 | X       |      |           | HOWAROB    | Robert Howard                   | 195.00       |
| 11532        | 02/06/2025 | X       |      |           | BROWALF    | Alphonso Brown                  | 195.00       |
| 11533        | 02/11/2025 | X       |      |           | THECHRISTY | The Christy                     | 434.26       |
| 11534        | 02/04/2025 | X       |      |           | THOMMAR    | Martez Thomas                   | 45.00        |
| 11535        | 02/11/2025 | X       |      |           | MINGCHRI   | CHRISTOPHER MING                | 75.00        |
| 11537        | 02/21/2025 | X       |      |           | RIGGAN     | Riggan Law Firm LLC             | 10,000.00    |
| 11540        | 02/19/2025 | X       |      |           | SMITSHA    | Shameka Smith                   | 195.00       |
| 11541        | 02/21/2025 | X       |      |           | MINGCHRI   | CHRISTOPHER MING                | 75.00        |
| 11542        | 02/19/2025 | X       |      |           | BROWALF    | Alphonso Brown                  | 195.00       |
| 84955289     | 02/07/2025 | X       |      |           | LEAPSBOUND | Leaps and Bounds                | 3,510.00     |
| 84955560     | 02/07/2025 | X       |      |           | STJOHNS    | St. John's Lutheran Church      | 1,923.73     |
| 84955561     | 02/07/2025 | X       |      |           | NUESYNERGY | NUESYNERGY                      | 48.25        |
| 84955858     | 02/07/2025 | X       |      |           | ODPBUS     | ODP BUSINESS SOLUTIONS LLC      | 584.83       |
| 84955859     | 02/07/2025 | X       |      |           | HAYMAN     | Daniel Hayman                   | 1,225.00     |
| 84955860     | 02/07/2025 | X       |      |           | USFOODS    | US FOODS, INC.                  | 2,098.90     |
| 84955861     | 02/07/2025 | X       |      |           | AMAZONCA   | AMAZON CAPITAL SERVICES         | 1,627.12     |
| 84960545     | 02/10/2025 | X       |      |           | ERKEPAM    | Pam Erker                       | 450.00       |
| 84960546     | 02/10/2025 | X       |      |           | FLEXEDU    | Flexible Educators              | 870.40       |
| 84960547     | 02/10/2025 | X       |      |           | FLEXEDU    | Flexible Educators              | 1,292.00     |
| 84960548     | 02/10/2025 | X       |      |           | FLEXEDU    | Flexible Educators              | 1,475.60     |
| 84960549     | 02/10/2025 | X       |      |           | FLEXEDU    | Flexible Educators              | 462.40       |
| 84960823     | 02/10/2025 | X       |      |           | MIRIAM     | MIRIAM                          | 1,664.00     |
| 84960824     | 02/10/2025 | X       |      |           | KRAUSEKE   | KRAUSE KEY & LOCK SERVICE, INC. | 140.00       |
| 84960825     | 02/10/2025 | X       |      |           | SUPPHEALTH | Supplemental Health Care SHC    | 9,618.39     |
| 84961077     | 02/10/2025 | X       |      |           | CROWNLIN   | CROWN LINEN SERVICE, LLC        | 37.91        |
| 84961078     | 02/10/2025 | X       |      |           | CROWNLIN   | CROWN LINEN SERVICE, LLC        | 40.40        |
| 84961079     | 02/10/2025 | X       |      |           | CROWNLIN   | CROWN LINEN SERVICE, LLC        | 120.05       |

03/07/2025 11:10 AM

Posted; Journal Code CD; Processing Month 02/2025

User ID: SAS

Payee Type: Vendor

Check Type: Check

Checking Account ID: 1

| <u>Check Number</u> | <u>Check Date</u> | <u>Cleared</u> | <u>Void</u> | <u>Void Date</u> | <u>Entity ID</u> | <u>Entity Name</u>                       | <u>Check Amount</u> |
|---------------------|-------------------|----------------|-------------|------------------|------------------|------------------------------------------|---------------------|
| 84961080            | 02/10/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                 | 140.22              |
| 84961081            | 02/10/2025        | X              |             |                  | PRAIRIEF         | PRAIRIE FARMS DAIRY, INC.                | 310.50              |
| 84961082            | 02/10/2025        | X              |             |                  | CAMPRIINT        | CAM PRINT, INC.                          | 794.84              |
| 84961083            | 02/10/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                           | 1,005.78            |
| 84961084            | 02/10/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                           | 1,299.00            |
| 84961085            | 02/10/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                           | 1,340.18            |
| 84961086            | 02/10/2025        | X              |             |                  | NELSALO          | Alonzo Nelson                            | 2,887.00            |
| 84961087            | 02/10/2025        | X              |             |                  | EXPRESSTRA       | Express Transport Care LLC               | 3,724.98            |
| 84961088            | 02/10/2025        | X              |             |                  | AMAZONCA         | AMAZON CAPITAL SERVICES                  | 357.89              |
| 84961089            | 02/10/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions              | 18,505.34           |
| 84987988            | 02/14/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                           | 1,711.06            |
| 84987989            | 02/14/2025        | X              |             |                  | AMAZONCA         | AMAZON CAPITAL SERVICES                  | 363.12              |
| 85073226            | 02/19/2025        | X              |             |                  | NELSALO          | Alonzo Nelson                            | 5,033.00            |
| 85073409            | 02/19/2025        | X              |             |                  | LIQUIDWEB        | Liquid Web LLC                           | 238.00              |
| 85073410            | 02/19/2025        | X              |             |                  | ADT              | ADT COMMERCIAL                           | 86.98               |
| 85073411            | 02/19/2025        | X              |             |                  | FLEXEDU          | Flexible Educators                       | 3,141.22            |
| 85073412            | 02/19/2025        | X              |             |                  | JHODGES          | J Hodges Art                             | 3,000.00            |
| 85073656            | 02/19/2025        | X              |             |                  | STJOHNS          | St. John's Lutheran Church               | 217.36              |
| 85073657            | 02/19/2025        | X              |             |                  | TECHELEC         | TECH ELECTRONICS                         | 190.00              |
| 85073658            | 02/19/2025        | X              |             |                  | MIDWESTE         | MIDWEST ELEVATOR CO., INC.               | 589.78              |
| 85073659            | 02/19/2025        | X              |             |                  | MIDWESTE         | MIDWEST ELEVATOR CO., INC.               | 138.23              |
| 85073660            | 02/19/2025        | X              |             |                  | MIDWESTE         | MIDWEST ELEVATOR CO., INC.               | 589.78              |
| 85073661            | 02/19/2025        | X              |             |                  | MIDWESTE         | MIDWEST ELEVATOR CO., INC.               | 138.23              |
| 85073662            | 02/19/2025        | X              |             |                  | SURETY           | Surety Refrigeration Service & Equipment | 216.07              |
| 85073663            | 02/19/2025        | X              |             |                  | LAMP             | LAMP                                     | 180.00              |
| 85073664            | 02/19/2025        | X              |             |                  | GRPWEG           | GRP WEGMAN                               | 411.08              |
| 85073665            | 02/19/2025        | X              |             |                  | SUPPHEALTH       | Supplemental Health Care SHC             | 9,227.28            |
| 85073666            | 02/19/2025        | X              |             |                  | FIRSTSTU         | FIRST STUDENT INC.                       | 3,446.63            |
| 85073909            | 02/19/2025        | X              |             |                  | EICHAUD          | Audrey Eichelberger                      | 26.39               |
| 85073910            | 02/19/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                 | 28.85               |
| 85073911            | 02/19/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                 | 37.91               |
| 85073912            | 02/19/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                 | 61.88               |
| 85073913            | 02/19/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                 | 63.94               |
| 85073914            | 02/19/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                 | 138.01              |
| 85073915            | 02/19/2025        | X              |             |                  | AMAZONCA         | AMAZON CAPITAL SERVICES                  | 158.51              |
| 85073916            | 02/19/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                 | 192.43              |
| 85073917            | 02/19/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                 | 199.31              |
| 85073918            | 02/19/2025        | X              |             |                  | PRAIRIEF         | PRAIRIE FARMS DAIRY, INC.                | 207.00              |
| 85073919            | 02/19/2025        | X              |             |                  | SPORTSPRI        | SPORTSPRINT                              | 284.50              |
| 85073920            | 02/19/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                           | 296.49              |
| 85073921            | 02/19/2025        | X              |             |                  | STAPLESA         | STAPLES ADVANTAGE                        | 414.90              |
| 85073922            | 02/19/2025        | X              |             |                  | PAYPOOL          | PAYPOOL LLC                              | 611.91              |
| 85073923            | 02/19/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                           | 1,143.47            |
| 85073924            | 02/19/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions              | 2,620.80            |
| 85073925            | 02/19/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions              | 3,764.80            |
| 85073926            | 02/19/2025        | X              |             |                  | GIANTSTE         | GIANT STEPS OF ST. LOUIS, INC.           | 4,668.99            |
| 85073927            | 02/19/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions              | 6,532.50            |
| 85073928            | 02/19/2025        | X              |             |                  | EDOPS            | EdOps                                    | 12,075.00           |
| 85073929            | 02/19/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                           | 1,053.77            |
| 85073930            | 02/19/2025        | X              |             |                  | ROYALPAP         | ROYAL PAPERS INC                         | 1,571.58            |
| 85073931            | 02/19/2025        | X              |             |                  | EXPRESSTRA       | Express Transport Care LLC               | 6,584.81            |
| 85073932            | 02/19/2025        | X              |             |                  | PRAIRIEF         | PRAIRIE FARMS DAIRY, INC.                | 753.50              |
| 85103220            | 02/21/2025        | X              |             |                  | FIRSTSTU         | FIRST STUDENT INC.                       | 1,261.20            |
| 85103597            | 02/21/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                           | 37.55               |
| 85103598            | 02/21/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                           | 1,801.61            |
| 85103599            | 02/21/2025        | X              |             |                  | INTERSECT        | INTERSECT ARTS                           | 8,000.00            |
| 85103600            | 02/21/2025        | X              |             |                  | PERFLAWN         | Trent King                               | 1,000.00            |
| 85103601            | 02/21/2025        | X              |             |                  | AMAZONCA         | AMAZON CAPITAL SERVICES                  | 451.54              |
| 85103602            | 02/21/2025        | X              |             |                  | RICOHUSA         | RICOH USA, INC.                          | 16,260.99           |

03/07/2025 11:10 AM

Posted; Journal Code CD; Processing Month 02/2025

User ID: SAS

Payee Type: Vendor

Check Type: Check

Checking Account ID: 1

| <u>Check Number</u> | <u>Check Date</u> | <u>Cleared</u> | <u>Void</u> | <u>Void Date</u> | <u>Entity ID</u> | <u>Entity Name</u>                             | <u>Check Amount</u> |
|---------------------|-------------------|----------------|-------------|------------------|------------------|------------------------------------------------|---------------------|
| 85107899            | 02/24/2025        | X              |             |                  | LEAPSBOUND       | Leaps and Bounds                               | 4,582.50            |
| 85107900            | 02/24/2025        | X              |             |                  | APPLETREE        | AppleTree Institute                            | 962.34              |
| 85107901            | 02/24/2025        | X              |             |                  | FLEXEDU          | Flexible Educators                             | 979.20              |
| 85107902            | 02/24/2025        | X              |             |                  | FLEXEDU          | Flexible Educators                             | 3,231.87            |
| 85108093            | 02/24/2025        | X              |             |                  | SUNBELTR         | SUNBELT RENTALS, INC.                          | 1,299.30            |
| 85108094            | 02/24/2025        | X              |             |                  | METROSEW         | Metropolitan St. Louis Sewer District          | 149.57              |
| 85108209            | 02/24/2025        | X              |             |                  | TECHELEC         | TECH ELECTRONICS                               | 190.00              |
| 85108210            | 02/24/2025        | X              |             |                  | AAIM             | AAIM                                           | 242.11              |
| 85108211            | 02/24/2025        | X              |             |                  | GRPWEG           | GRP WEGMAN                                     | 799.18              |
| 85108212            | 02/24/2025        | X              |             |                  | SUPPHEALTH       | Supplemental Health Care SHC                   | 9,214.23            |
| 85108515            | 02/24/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                       | 64.06               |
| 85108516            | 02/24/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                                 | 77.11               |
| 85108517            | 02/24/2025        | X              |             |                  | VALEELI          | Elizabeth Valerio                              | 104.61              |
| 85108518            | 02/24/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                       | 120.17              |
| 85108519            | 02/24/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                       | 138.01              |
| 85108520            | 02/24/2025        | X              |             |                  | CAMPRINT         | CAM PRINT, INC.                                | 238.24              |
| 85108521            | 02/24/2025        | X              |             |                  | STAPLESA         | STAPLES ADVANTAGE                              | 366.49              |
| 85108522            | 02/24/2025        | X              |             |                  | MAGNETIZE        | MAGNETIZE, LLC                                 | 370.00              |
| 85108523            | 02/24/2025        | X              |             |                  | WOODHOLD         | Sharon Wood                                    | 600.00              |
| 85108524            | 02/24/2025        | X              |             |                  | SPORTSPRI        | SPORTSPRINT                                    | 1,051.50            |
| 85108525            | 02/24/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions                    | 3,255.20            |
| 85108526            | 02/24/2025        | X              |             |                  | EXPRESSTRA       | Express Transport Care LLC                     | 3,363.28            |
| 85108527            | 02/24/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions                    | 3,580.69            |
| 85108528            | 02/24/2025        | X              |             |                  | KVC              | KVC Behavioral Healthcare Missouri Inc         | 3,582.00            |
| 85108529            | 02/24/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions                    | 10,582.81           |
| 85108530            | 02/24/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                                 | 835.14              |
| 85108531            | 02/24/2025        | X              |             |                  | ROYALPAP         | ROYAL PAPERS INC                               | 2,522.40            |
| 85108532            | 02/24/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions                    | 4,218.99            |
| 85108533            | 02/24/2025        | X              |             |                  | AMAZONCA         | AMAZON CAPITAL SERVICES                        | 1,035.86            |
| 85130920            | 02/28/2025        | X              |             |                  | CERTASITE        | CertaSite LLC                                  | 626.26              |
| 85130921            | 02/28/2025        | X              |             |                  | FLEXEDU          | Flexible Educators                             | 4,025.59            |
| 85130922            | 02/28/2025        | X              |             |                  | FLEXEDU          | Flexible Educators                             | 16,857.80           |
| 85130923            | 02/28/2025        | X              |             |                  | HERC             | Herc Rentals Inc.                              | 868.61              |
| 85130924            | 02/28/2025        | X              |             |                  | FLEXEDU          | Flexible Educators                             | 1,496.00            |
| 85130925            | 02/28/2025        | X              |             |                  | WGU              | Western Governors University                   | 4,025.00            |
| 85131192            | 02/28/2025        | X              |             |                  | STJOHNS          | St. John's Lutheran Church                     | 343.18              |
| 85131193            | 02/28/2025        | X              |             |                  | TUETHKE          | TUETH, KEENEY, COOPER, MOHAN & JACKSTADT, P.C. | 1,880.00            |
| 85131194            | 02/28/2025        | X              |             |                  | MIDWESTE         | MIDWEST ELEVATOR CO., INC.                     | 318.70              |
| 85131195            | 02/28/2025        | X              |             |                  | ATT              | AT&T                                           | 1,275.82            |
| 85131196            | 02/28/2025        | X              |             |                  | KRAUSEKE         | KRAUSE KEY & LOCK SERVICE, INC.                | 140.00              |
| 85131197            | 02/28/2025        | X              |             |                  | ROTLER           | Rottler Pest Solutions                         | 224.00              |
| 85131198            | 02/28/2025        | X              |             |                  | ADVANCES         | ADVANCE SECURITY & TECHNOLOGIES LLC            | 645.50              |
| 85131199            | 02/28/2025        | X              |             |                  | SUPPHEALTH       | Supplemental Health Care SHC                   | 19,489.12           |
| 85131725            | 02/28/2025        | X              |             |                  | ODPBUS           | ODP BUSINESS SOLUTIONS LLC                     | 31.52               |
| 85131726            | 02/28/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                       | 45.64               |
| 85131727            | 02/28/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                       | 64.06               |
| 85131728            | 02/28/2025        | X              |             |                  | VALEELI          | Elizabeth Valerio                              | 123.27              |
| 85131729            | 02/28/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                       | 140.34              |
| 85131730            | 02/28/2025        | X              |             |                  | CAMPRINT         | CAM PRINT, INC.                                | 152.00              |
| 85131731            | 02/28/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                       | 192.55              |
| 85131732            | 02/28/2025        | X              |             |                  | BEDEANT          | ANTIONETTE BEDESSIE                            | 490.00              |
| 85131733            | 02/28/2025        | X              |             |                  | CROSSGRAND       | Earl Smith                                     | 525.00              |
| 85131734            | 02/28/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                                 | 629.45              |
| 85131735            | 02/28/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions                    | 1,435.37            |
| 85131736            | 02/28/2025        | X              |             |                  | JOHNSONC         | JOHNSON CONTROLS SECURITY SOLUTIONS            | 1,456.94            |
| 85131737            | 02/28/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions                    | 4,097.60            |
| 85131738            | 02/28/2025        | X              |             |                  | WOODHOLD         | Sharon Wood                                    | 4,777.00            |
| 85131739            | 02/28/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions                    | 5,010.69            |

Payee Type: Vendor

Check Type: Check

Checking Account ID: 1

| <u>Check Number</u>  | <u>Check Date</u> | <u>Cleared</u> | <u>Void</u>  | <u>Void Date</u> | <u>Entity ID</u> | <u>Entity Name</u>          | <u>Check Amount</u>  |            |
|----------------------|-------------------|----------------|--------------|------------------|------------------|-----------------------------|----------------------|------------|
| 85131740             | 02/28/2025        | X              |              |                  | EMMAUS           | Emmaus Lutheran Church      | 5,133.25             |            |
| 85131741             | 02/28/2025        | X              |              |                  | INDUSTSPE        | Industry Specific Solutions | 8,242.65             |            |
| 85131742             | 02/28/2025        | X              |              |                  | MESSIAHL         | MESSIAH LUTHERAN CHURCH     | 8,833.00             |            |
| 85131743             | 02/28/2025        | X              |              |                  | 3636PART         | 3636 Partners LLC           | 32,083.00            |            |
| 85131744             | 02/28/2025        | X              |              |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC    | 66.76                |            |
| 85131745             | 02/28/2025        | X              |              |                  | NIOIMAT          | MATTEO NIOI                 | 120.81               |            |
| 85131746             | 02/28/2025        | X              |              |                  | PRAIRIEF         | PRAIRIE FARMS DAIRY, INC.   | 554.00               |            |
| 85131747             | 02/28/2025        | X              |              |                  | USFOODS          | US FOODS, INC.              | 1,679.62             |            |
| 85131748             | 02/28/2025        | X              |              |                  | PRETMAR          | MARIA PRETE                 | 772.00               |            |
| 85131749             | 02/28/2025        | X              |              |                  | STAPLESA         | STAPLES ADVANTAGE           | 1,315.70             |            |
| 85131750             | 02/28/2025        | X              |              |                  | AMAZONCA         | AMAZON CAPITAL SERVICES     | 1,637.36             |            |
| Checking Account ID: |                   |                | 1            |                  | Void Total:      | 0.00                        | Total without Voids: | 380,186.71 |
| Check Type Total:    |                   |                | Check        |                  | Void Total:      | 0.00                        | Total without Voids: | 380,186.71 |
| Payee Type Total:    |                   |                | Vendor       |                  | Void Total:      | 0.00                        | Total without Voids: | 535,489.11 |
|                      |                   |                | Grand Total: |                  | Void Total:      | 0.00                        | Total without Voids: | 535,489.11 |

05/09/2025 2:39 PM

Posted; Journal Code CD; Processing Month 04/2025

User ID: SAS

Payee Type: Vendor

Check Type: Automatic Payment

Checking Account ID: 1

| Check Number                        | Check Date | Cleared | Void | Void Date | Entity ID   | Entity Name                                           | Check Amount                    |
|-------------------------------------|------------|---------|------|-----------|-------------|-------------------------------------------------------|---------------------------------|
| 846576783                           | 04/21/2025 | X       |      |           | BAMBOO      | Bamboo HR                                             | 1,569.45                        |
| 846576784                           | 04/03/2025 | X       |      |           | RHYMEBUS    | RHYME BUSINESS PRODUCTS                               | 2,238.14                        |
| 846576785                           | 04/30/2025 | X       |      |           | GORDONFO    | GORDON FOOD SERVICE INC                               | 14,900.21                       |
| 846576786                           | 04/30/2025 | X       |      |           | LCEF        | Lutheran Church Extension Fund                        | 42,769.81                       |
| 846576787                           | 04/28/2025 | X       |      |           | CHARTER     | CHARTER COMMUNICATIONS                                | 329.99                          |
| 846576788                           | 04/30/2025 | X       |      |           | SPIRE       | SPIRE                                                 | 908.62                          |
| 846576789                           | 04/30/2025 | X       |      |           | AMEREN      | AMEREN MISSOURI                                       | 5,482.95                        |
| 846576790                           | 04/28/2025 | X       |      |           | NUESYNERGY  | NUESYNERGY                                            | 3,467.98                        |
| 846576791                           | 04/02/2025 | X       |      |           | AETNA       | AETNA                                                 | 63,312.43                       |
| 846576792                           | 04/22/2025 | X       |      |           | CULLIGAN    | Culligan                                              | 69.00                           |
| 846576793                           | 04/04/2025 | X       |      |           | WASTECON    | WASTE CONNECTIONS OF MISSOURI, INC.                   | 1,233.40                        |
| 846576794                           | 04/27/2025 | X       |      |           | WASTEMAN    | WASTE MANAGEMENT OF ST. LOUIS                         | 1,872.83                        |
| 846576795                           | 04/20/2025 | X       |      |           | METROSEW    | Metropolitan St. Louis Sewer District                 | 848.55                          |
| 846576805                           | 04/28/2025 | X       |      |           | UKG         | UKG                                                   | 2,159.99                        |
| 846576806                           | 04/22/2025 | X       |      |           | PHILA       | PHILADELPHIA INSURANCE COMPANIES                      | 15,245.85                       |
| 846576807                           | 04/16/2025 | X       |      |           | RHYMEBUS    | RHYME BUSINESS PRODUCTS                               | 4,545.94                        |
| 846576808                           | 04/07/2025 | X       |      |           | UINTERACT   | Missouri Department of Labor and Industrial Relations | 10,655.18                       |
| 846576809                           | 04/14/2025 | X       |      |           | VISA        | VISA                                                  | 4,425.03                        |
| 846576810                           | 04/28/2025 | X       |      |           | ELAN        | Elan Financial                                        | 18,707.69                       |
| Checking Account ID: 1              |            |         |      |           | Void Total: | 0.00                                                  | Total without Voids: 194,743.04 |
| Check Type Total: Automatic Payment |            |         |      |           | Void Total: | 0.00                                                  | Total without Voids: 194,743.04 |

Payee Type: Vendor

Check Type: Check

Checking Account ID: 1

| Check Number | Check Date | Cleared | Void | Void Date | Entity ID  | Entity Name                                     | Check Amount |
|--------------|------------|---------|------|-----------|------------|-------------------------------------------------|--------------|
| 11557        | 04/01/2025 | X       |      |           | RELIANCE   | Reliance Standard                               | 5,887.21     |
| 11558        | 04/01/2025 | X       |      |           | THENOBLE   | The Noble                                       | 7,360.00     |
| 11559        | 04/01/2025 | X       |      |           | SMITSHA    | Shameka Smith                                   | 520.00       |
| 11560        | 04/01/2025 | X       |      |           | BROWALF    | Alphonso Brown                                  | 260.00       |
| 11561        | 04/01/2025 | X       |      |           | MINGCHRI   | CHRISTOPHER MING                                | 225.00       |
| 11564        | 04/11/2025 | X       |      |           | QUINNPHIL  | PHILLIP QUINN                                   | 260.00       |
| 11565        | 04/14/2025 |         |      |           | HEALTHCO   | HEALTH COMMISSIONER OF THE CITY OF ST. LOUIS    | 275.00       |
| 11566        | 04/14/2025 |         |      |           | CULINARY   | Culinary Canvas STL                             | 9,806.80     |
| 11567        | 04/14/2025 |         |      |           | HEALTHCO   | HEALTH COMMISSIONER OF THE CITY OF ST. LOUIS    | 275.00       |
| 11568        | 04/15/2025 | X       |      |           | BROWALF    | Alphonso Brown                                  | 260.00       |
| 11569        | 04/17/2025 | X       |      |           | RINEANG    | ANGELA RINEER                                   | 400.00       |
| 11570        | 04/17/2025 | X       |      |           | MADIELE    | ELENI MADISON                                   | 100.00       |
| 11571        | 04/17/2025 | X       |      |           | LOVELYN    | LYNDSAY LOVELACE                                | 100.00       |
| 11572        | 04/17/2025 |         |      |           | COLECAM    | Cameron Coleman                                 | 100.00       |
| 11573        | 04/17/2025 |         |      |           | MINGMIR    | MIRANDA MING                                    | 153.75       |
| 11574        | 04/30/2025 |         |      |           | WEEKERI    | Erin Weekly                                     | 186.00       |
| 11576        | 04/30/2025 |         |      |           | MOKABES    | MOKABES COFFEHOUSE                              | 189.00       |
| 85347267     | 04/04/2025 | X       |      |           | BAKECAR    | CARSHAUNDRA BAKER                               | 26.82        |
| 85347268     | 04/04/2025 | X       |      |           | TKFC       | TKFC LC                                         | 4,871.00     |
| 85347388     | 04/01/2025 | X       |      |           | NABSE      | National Alliance of Black School Educators Inc | 934.00       |
| 85347389     | 04/01/2025 | X       |      |           | FLEXEDU    | Flexible Educators                              | 1,643.00     |
| 85347390     | 04/01/2025 | X       |      |           | FLEXEDU    | Flexible Educators                              | 2,080.80     |
| 85347391     | 04/01/2025 | X       |      |           | FLEXEDU    | Flexible Educators                              | 3,463.15     |
| 85347392     | 04/01/2025 | X       |      |           | TEACHSTL   | Teach St. Louis                                 | 27,000.00    |
| 85347393     | 04/01/2025 | X       |      |           | FOXSMITH   | Fox Smith LLC                                   | 6,188.25     |
| 85347394     | 04/01/2025 | X       |      |           | TEACHNOW   | TeachNow, Inc                                   | 3,000.00     |
| 85347683     | 04/01/2025 | X       |      |           | STJOHNS    | St. John's Lutheran Church                      | 10,833.33    |
| 85347684     | 04/01/2025 | X       |      |           | LAMP       | LAMP                                            | 503.75       |
| 85347685     | 04/01/2025 | X       |      |           | LINDBERGH  | LINDBERGH COMMERCIAL SERVICES, INC.             | 774.57       |
| 85347686     | 04/01/2025 | X       |      |           | NUESYNERGY | NUESYNERGY                                      | 136.00       |
| 85347687     | 04/01/2025 | X       |      |           | FIRSTSTU   | FIRST STUDENT INC.                              | 1,029.98     |
| 85347688     | 04/01/2025 | X       |      |           | SUPPHEALTH | Supplemental Health Care SHC                    | 9,168.76     |

05/09/2025 2:39 PM

Posted; Journal Code CD; Processing Month 04/2025

User ID: SAS

Payee Type: Vendor

Check Type: Check

Checking Account ID: 1

| <u>Check Number</u> | <u>Check Date</u> | <u>Cleared</u> | <u>Void</u> | <u>Void Date</u> | <u>Entity ID</u> | <u>Entity Name</u>                     | <u>Check Amount</u> |
|---------------------|-------------------|----------------|-------------|------------------|------------------|----------------------------------------|---------------------|
| 85347997            | 04/01/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC               | 37.91               |
| 85347998            | 04/01/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC               | 121.07              |
| 85347999            | 04/01/2025        | X              |             |                  | PRAIRIEF         | PRAIRIE FARMS DAIRY, INC.              | 137.00              |
| 85348000            | 04/01/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC               | 138.01              |
| 85348001            | 04/01/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC               | 165.06              |
| 85348002            | 04/01/2025        | X              |             |                  | GRPWEG           | GRP WEGMAN                             | 386.72              |
| 85348003            | 04/01/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions            | 3,008.69            |
| 85348004            | 04/01/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions            | 3,112.04            |
| 85348005            | 04/01/2025        | X              |             |                  | EXPRESSTRA       | Express Transport Care LLC             | 3,537.17            |
| 85348006            | 04/01/2025        | X              |             |                  | KVC              | KVC Behavioral Healthcare Missouri Inc | 3,781.00            |
| 85348007            | 04/01/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions            | 7,675.53            |
| 85348008            | 04/01/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions            | 9,524.29            |
| 85348009            | 04/01/2025        | X              |             |                  | AMAZONCA         | AMAZON CAPITAL SERVICES                | 640.57              |
| 85348010            | 04/01/2025        | X              |             |                  | CROSSGRAND       | Earl Smith                             | 875.00              |
| 85361571            | 04/04/2025        | X              |             |                  | MIRIAM           | MIRIAM                                 | 2,312.00            |
| 85361572            | 04/04/2025        | X              |             |                  | ROTTLER          | Rottler Pest Solutions                 | 254.00              |
| 85361790            | 04/04/2025        | X              |             |                  | AMAZONCA         | AMAZON CAPITAL SERVICES                | 22.25               |
| 85361791            | 04/04/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC               | 25.24               |
| 85361792            | 04/04/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC               | 61.88               |
| 85361793            | 04/04/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC               | 201.07              |
| 85361794            | 04/04/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC               | 206.19              |
| 85361795            | 04/04/2025        | X              |             |                  | PRAIRIEF         | PRAIRIE FARMS DAIRY, INC.              | 380.50              |
| 85361796            | 04/04/2025        | X              |             |                  | STAPLESA         | STAPLES ADVANTAGE                      | 439.90              |
| 85361797            | 04/04/2025        | X              |             |                  | ROYALPAP         | ROYAL PAPERS INC                       | 641.86              |
| 85361798            | 04/04/2025        | X              |             |                  | BILINGUAL        | Bilingual Studios LLC                  | 3,591.89            |
| 85361799            | 04/04/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC               | 41.10               |
| 85361800            | 04/04/2025        | X              |             |                  | PRAIRIEF         | PRAIRIE FARMS DAIRY, INC.              | 652.25              |
| 85361801            | 04/04/2025        | X              |             |                  | EXPRESSTRA       | Express Transport Care LLC             | 11,353.14           |
| 85377492            | 04/08/2025        | X              |             |                  | ADT              | ADT COMMERCIAL                         | 86.98               |
| 85377726            | 04/08/2025        | X              |             |                  | STJOHNS          | St. John's Lutheran Church             | 1,703.47            |
| 85377727            | 04/08/2025        | X              |             |                  | MOSCHOOLB        | MISSOURI SCHOOL BOARDS' ASSOCIATION    | 6.40                |
| 85377728            | 04/08/2025        | X              |             |                  | FIRSTSTU         | FIRST STUDENT INC.                     | 19,499.10           |
| 85377729            | 04/08/2025        | X              |             |                  | SUPPHEALTH       | Supplemental Health Care SHC           | 9,106.88            |
| 85378088            | 04/08/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC               | 28.85               |
| 85378089            | 04/08/2025        | X              |             |                  | PAYPOOL          | PAYPOOL LLC                            | 788.82              |
| 85378090            | 04/08/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                         | 895.07              |
| 85378091            | 04/08/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                         | 1,188.86            |
| 85378092            | 04/08/2025        | X              |             |                  | NELSALO          | Alonzo Nelson                          | 5,241.40            |
| 85378093            | 04/08/2025        | X              |             |                  | CURRASSOC        | Curriculum Associates LLC              | 12,920.00           |
| 85378094            | 04/08/2025        | X              |             |                  | AMAZONCA         | AMAZON CAPITAL SERVICES                | 167.91              |
| 85378095            | 04/08/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                         | 4,707.40            |
| 85491024            | 04/14/2025        | X              |             |                  | APPLETREE        | AppleTree Institute                    | 540.00              |
| 85491025            | 04/14/2025        | X              |             |                  | FLEXEDU          | Flexible Educators                     | 4,104.06            |
| 85491026            | 04/14/2025        | X              |             |                  | FLEXEDU          | Flexible Educators                     | 2,257.60            |
| 85491149            | 04/14/2025        | X              |             |                  | WASTECON         | WASTE CONNECTIONS OF MISSOURI, INC.    | 687.12              |
| 85491150            | 04/14/2025        | X              |             |                  | WASTECON         | WASTE CONNECTIONS OF MISSOURI, INC.    | 546.28              |
| 85491151            | 04/14/2025        | X              |             |                  | MIDWESTE         | MIDWEST ELEVATOR CO., INC.             | 589.78              |
| 85491152            | 04/14/2025        | X              |             |                  | MIDWESTE         | MIDWEST ELEVATOR CO., INC.             | 138.23              |
| 85491153            | 04/14/2025        | X              |             |                  | MIDWESTE         | MIDWEST ELEVATOR CO., INC.             | 589.78              |
| 85491154            | 04/14/2025        | X              |             |                  | MIDWESTE         | MIDWEST ELEVATOR CO., INC.             | 138.23              |
| 85491155            | 04/14/2025        | X              |             |                  | ROTTLER          | Rottler Pest Solutions                 | 124.00              |
| 85491156            | 04/14/2025        | X              |             |                  | PICKATIME        | PICKATIME                              | 100.00              |
| 85491335            | 04/14/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC               | 25.31               |
| 85491336            | 04/14/2025        | X              |             |                  | EICHAUD          | Audrey Eichelberger                    | 57.73               |
| 85491337            | 04/14/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC               | 121.14              |
| 85491338            | 04/14/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC               | 147.09              |
| 85491339            | 04/14/2025        | X              |             |                  | CROSSGRAND       | Earl Smith                             | 262.50              |
| 85491340            | 04/14/2025        | X              |             |                  | COLEDANA         | Dana Coleman Consulting                | 350.00              |
| 85491341            | 04/14/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions            | 3,067.35            |

05/09/2025 2:39 PM

Posted; Journal Code CD; Processing Month 04/2025

User ID: SAS

Payee Type: Vendor

Check Type: Check

Checking Account ID: 1

| Check Number | Check Date | Cleared | Void | Void Date | Entity ID  | Entity Name                              | Check Amount |
|--------------|------------|---------|------|-----------|------------|------------------------------------------|--------------|
| 85491342     | 04/14/2025 | X       |      |           | INDUSTSPE  | Industry Specific Solutions              | 4,264.33     |
| 85491343     | 04/14/2025 | X       |      |           | EXPRESSTRA | Express Transport Care LLC               | 4,268.70     |
| 85491344     | 04/14/2025 | X       |      |           | INDUSTSPE  | Industry Specific Solutions              | 7,894.09     |
| 85491345     | 04/14/2025 | X       |      |           | INDUSTSPE  | Industry Specific Solutions              | 8,626.64     |
| 85491346     | 04/14/2025 | X       |      |           | EDOPS      | EdOps                                    | 12,075.00    |
| 85491347     | 04/14/2025 | X       |      |           | INFIELD    | BRANDON SORLIE                           | 27,373.86    |
| 85491348     | 04/14/2025 | X       |      |           | ROYALPAP   | ROYAL PAPERS INC                         | 100.45       |
| 85491349     | 04/14/2025 | X       |      |           | GREENALT   | ALTON GREENOUGH                          | 609.68       |
| 85514742     | 04/18/2025 | X       |      |           | CROSSGRAND | Earl Smith                               | 700.00       |
| 85514942     | 04/15/2025 | X       |      |           | FLEXEDU    | Flexible Educators                       | 1,740.80     |
| 85515253     | 04/15/2025 | X       |      |           | STJOHNS    | St. John's Lutheran Church               | 196.28       |
| 85515254     | 04/15/2025 | X       |      |           | SUPPHEALTH | Supplemental Health Care SHC             | 3,000.00     |
| 85515746     | 04/15/2025 | X       |      |           | USFOODS    | US FOODS, INC.                           | 37.61        |
| 85515747     | 04/15/2025 | X       |      |           | MAGNETIZE  | MAGNETIZE, LLC                           | 370.00       |
| 85515748     | 04/15/2025 | X       |      |           | PRAIRIEF   | PRAIRIE FARMS DAIRY, INC.                | 425.10       |
| 85515749     | 04/15/2025 | X       |      |           | USFOODS    | US FOODS, INC.                           | 1,475.66     |
| 85515750     | 04/15/2025 | X       |      |           | USFOODS    | US FOODS, INC.                           | 2,891.50     |
| 85515751     | 04/15/2025 | X       |      |           | GIANTSTE   | GIANT STEPS OF ST. LOUIS, INC.           | 4,144.95     |
| 85515752     | 04/15/2025 | X       |      |           | INTERSECT  | INTERSECT ARTS                           | 8,000.00     |
| 85515753     | 04/15/2025 | X       |      |           | EPTURA     | Eptura Inc                               | 10,469.25    |
| 85515754     | 04/15/2025 | X       |      |           | RICOHUSA   | RICOH USA, INC.                          | 16,260.99    |
| 85515755     | 04/15/2025 | X       |      |           | AMAZONCA   | AMAZON CAPITAL SERVICES                  | 1,710.37     |
| 85537328     | 04/16/2025 | X       |      |           | SHAFFERCOA | Shaffer Coaching                         | 2,125.00     |
| 85554526     | 04/18/2025 | X       |      |           | METROSEW   | Metropolitan St. Louis Sewer District    | 116.81       |
| 85554577     | 04/18/2025 | X       |      |           | SURETY     | Surety Refrigeration Service & Equipment | 216.07       |
| 85554578     | 04/18/2025 | X       |      |           | LAMP       | LAMP                                     | 690.75       |
| 85554579     | 04/18/2025 | X       |      |           | ROTTLER    | Rottler Pest Solutions                   | 196.00       |
| 85554744     | 04/18/2025 | X       |      |           | AMAZONCA   | AMAZON CAPITAL SERVICES                  | 16.13        |
| 85554745     | 04/18/2025 | X       |      |           | CROWNLIN   | CROWN LINEN SERVICE, LLC                 | 25.31        |
| 85554746     | 04/18/2025 | X       |      |           | CROWNLIN   | CROWN LINEN SERVICE, LLC                 | 47.00        |
| 85554747     | 04/18/2025 | X       |      |           | BASFMIC    | Michal Basford                           | 141.00       |
| 85554748     | 04/18/2025 | X       |      |           | VALEELI    | Elizabeth Valerio                        | 142.45       |
| 85554749     | 04/18/2025 | X       |      |           | CROWNLIN   | CROWN LINEN SERVICE, LLC                 | 165.13       |
| 85554750     | 04/18/2025 | X       |      |           | CROWNLIN   | CROWN LINEN SERVICE, LLC                 | 201.14       |
| 85554751     | 04/18/2025 | X       |      |           | CROWNLIN   | CROWN LINEN SERVICE, LLC                 | 206.26       |
| 85554752     | 04/18/2025 | X       |      |           | PRAIRIEF   | PRAIRIE FARMS DAIRY, INC.                | 353.50       |
| 85554753     | 04/18/2025 | X       |      |           | WOODHOLD   | Sharon Wood                              | 400.00       |
| 85554754     | 04/18/2025 | X       |      |           | INDUSTSPE  | Industry Specific Solutions              | 4,710.08     |
| 85554755     | 04/18/2025 | X       |      |           | INDUSTSPE  | Industry Specific Solutions              | 5,468.45     |
| 85554756     | 04/18/2025 | X       |      |           | NELSALO    | Alonzo Nelson                            | 6,093.10     |
| 85554757     | 04/18/2025 | X       |      |           | INDUSTSPE  | Industry Specific Solutions              | 7,625.80     |
| 85554758     | 04/18/2025 | X       |      |           | INDUSTSPE  | Industry Specific Solutions              | 9,906.65     |
| 85554759     | 04/18/2025 | X       |      |           | ROYALPAP   | ROYAL PAPERS INC                         | 2,514.07     |
| 85569246     | 04/22/2025 | X       |      |           | FOXSMITH   | Fox Smith LLC                            | 3,978.25     |
| 85569681     | 04/22/2025 | X       |      |           | SUPPHEALTH | Supplemental Health Care SHC             | 7,603.86     |
| 85570041     | 04/22/2025 | X       |      |           | CROWNLIN   | CROWN LINEN SERVICE, LLC                 | 28.85        |
| 85570042     | 04/22/2025 | X       |      |           | ODPBUS     | ODP BUSINESS SOLUTIONS LLC               | 224.62       |
| 85570043     | 04/22/2025 | X       |      |           | USFOODS    | US FOODS, INC.                           | 298.85       |
| 85570044     | 04/22/2025 | X       |      |           | CROSSGRAND | Earl Smith                               | 525.00       |
| 85570045     | 04/22/2025 | X       |      |           | BRADWHITE  | Brad White Educational Consulting        | 3,000.00     |
| 85570046     | 04/22/2025 | X       |      |           | USFOODS    | US FOODS, INC.                           | 3,255.99     |
| 85570047     | 04/22/2025 | X       |      |           | AMAZONCA   | AMAZON CAPITAL SERVICES                  | 816.34       |
| 85579572     | 04/23/2025 | X       |      |           | FLEXEDU    | Flexible Educators                       | 3,348.00     |
| 85579573     | 04/23/2025 | X       |      |           | FOX2NOW    | fox2now                                  | 2,600.00     |
| 85579574     | 04/23/2025 | X       |      |           | SUNSETHILL | ACT SUNSETHILLSP&R    SUNSET HILLS MO    | 150.00       |
| 85579916     | 04/23/2025 | X       |      |           | ATT        | AT&T                                     | 1,308.67     |
| 85579917     | 04/23/2025 | X       |      |           | ADVANCES   | ADVANCE SECURITY & TECHNOLOGIES LLC      | 240.00       |
| 85580338     | 04/23/2025 | X       |      |           | CROWNLIN   | CROWN LINEN SERVICE, LLC                 | 47.00        |
| 85580339     | 04/23/2025 | X       |      |           | CROWNLIN   | CROWN LINEN SERVICE, LLC                 | 61.88        |

05/09/2025 2:39 PM

Posted; Journal Code CD; Processing Month 04/2025

User ID: SAS

Payee Type: Vendor

Check Type: Check

Checking Account ID: 1

| <u>Check Number</u>      | <u>Check Date</u> | <u>Cleared</u> | <u>Void</u> | <u>Void Date</u> | <u>Entity ID</u> | <u>Entity Name</u>                  | <u>Check Amount</u>             |
|--------------------------|-------------------|----------------|-------------|------------------|------------------|-------------------------------------|---------------------------------|
| 85580340                 | 04/23/2025        | X              |             |                  | PRETMAR          | MARIA PRETE                         | 578.83                          |
| 85580341                 | 04/23/2025        | X              |             |                  | COLEDANA         | Dana Coleman Consulting             | 2,000.00                        |
| 85580342                 | 04/23/2025        | X              |             |                  | THRIVE           | Thrive Point Partners               | 6,600.00                        |
| 85580343                 | 04/23/2025        | X              |             |                  | MESSIAHL         | MESSIAH LUTHERAN CHURCH             | 8,833.00                        |
| 85580344                 | 04/23/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                      | 1,489.35                        |
| 85603134                 | 04/29/2025        | X              |             |                  | FLEXEDU          | Flexible Educators                  | 2,176.00                        |
| 85603364                 | 04/29/2025        | X              |             |                  | MOSCHOOLB        | MISSOURI SCHOOL BOARDS' ASSOCIATION | 16.36                           |
| 85603365                 | 04/29/2025        | X              |             |                  | FIRSTSTU         | FIRST STUDENT INC.                  | 3,026.88                        |
| 85603366                 | 04/29/2025        | X              |             |                  | SUPPHEALTH       | Supplemental Health Care SHC        | 12,926.58                       |
| 85603649                 | 04/29/2025        | X              |             |                  | HAYMAN           | Daniel Hayman                       | 437.50                          |
| 85603650                 | 04/29/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                      | 2,070.62                        |
| 85603651                 | 04/29/2025        | X              |             |                  | AMAZONCA         | AMAZON CAPITAL SERVICES             | 1,556.19                        |
| Checking Account ID: 1   |                   |                |             |                  | Void Total:      | 0.00                                | Total without Voids: 448,716.42 |
| Check Type Total: Check  |                   |                |             |                  | Void Total:      | 0.00                                | Total without Voids: 448,716.42 |
| Payee Type Total: Vendor |                   |                |             |                  | Void Total:      | 0.00                                | Total without Voids: 643,459.46 |
| Grand Total:             |                   |                |             |                  | Void Total:      | 0.00                                | Total without Voids: 643,459.46 |

04/14/2025 1:43 PM

Posted; Journal Code CD; Processing Month 03/2025

User ID: SAS

Payee Type: Vendor

Check Type: Automatic Payment

Checking Account ID: 1

| Check Number                        | Check Date | Cleared | Void | Void Date | Entity ID   | Entity Name                           | Check Amount                    |
|-------------------------------------|------------|---------|------|-----------|-------------|---------------------------------------|---------------------------------|
| 846576760                           | 03/20/2025 | X       |      |           | BAMBOO      | Bamboo HR                             | 1,569.45                        |
| 846576761                           | 03/03/2025 | X       |      |           | RHYMEBUS    | RHYME BUSINESS PRODUCTS               | 2,347.66                        |
| 846576762                           | 03/31/2025 | X       |      |           | GORDONFO    | GORDON FOOD SERVICE INC               | 9,476.30                        |
| 846576763                           | 03/31/2025 | X       |      |           | LCEF        | Lutheran Church Extension Fund        | 42,769.81                       |
| 846576764                           | 03/28/2025 | X       |      |           | CHARTER     | CHARTER COMMUNICATIONS                | 369.95                          |
| 846576765                           | 03/31/2025 | X       |      |           | SPIRE       | SPIRE                                 | 3,495.08                        |
| 846576766                           | 03/31/2025 | X       |      |           | AMEREN      | AMEREN MISSOURI                       | 7,151.73                        |
| 846576767                           | 03/28/2025 | X       |      |           | NUESYNERGY  | NUESYNERGY                            | 4,488.73                        |
| 846576768                           | 03/04/2025 | X       |      |           | AETNA       | AETNA                                 | 64,651.49                       |
| 846576769                           | 03/21/2025 | X       |      |           | CULLIGAN    | Culligan                              | 69.00                           |
| 846576770                           | 03/04/2025 | X       |      |           | WASTECON    | WASTE CONNECTIONS OF MISSOURI, INC.   | 1,233.40                        |
| 846576771                           | 03/27/2025 | X       |      |           | WASTEMAN    | WASTE MANAGEMENT OF ST. LOUIS         | 2,065.59                        |
| 846576772                           | 03/20/2025 | X       |      |           | METROSEW    | Metropolitan St. Louis Sewer District | 631.61                          |
| 846576796                           | 03/27/2025 | X       |      |           | PITNEYBO    | PITNEY BOWES                          | 69.12                           |
| 846576797                           | 03/27/2025 | X       |      |           | UKG         | UKG                                   | 10,079.95                       |
| 846576798                           | 03/26/2025 | X       |      |           | ELAN        | Elan Financial                        | 8,857.97                        |
| 846576799                           | 03/18/2025 | X       |      |           | VISA        | VISA                                  | 2,369.97                        |
| Checking Account ID: 1              |            |         |      |           | Void Total: | 0.00                                  | Total without Voids: 161,696.81 |
| Check Type Total: Automatic Payment |            |         |      |           | Void Total: | 0.00                                  | Total without Voids: 161,696.81 |

Payee Type: Vendor

Check Type: Check

Checking Account ID: 1

| Check Number | Check Date | Cleared | Void | Void Date | Entity ID  | Entity Name                                | Check Amount |
|--------------|------------|---------|------|-----------|------------|--------------------------------------------|--------------|
| 11518        | 01/27/2025 | X       |      |           | BOYDMAR    | Mark Boyd                                  | 40.00        |
| 11539        | 02/13/2025 | X       |      |           | FOXMEI     | MELISSA FOX                                | 80.00        |
| 11543        | 03/01/2025 | X       |      |           | RELIANCE   | Reliance Standard                          | 5,866.58     |
| 11544        | 02/28/2025 | X       |      |           | WEEKER     | Erin Weekly                                | 186.00       |
| 11550        | 03/26/2025 | X       |      |           | QUINNPHIL  | PHILLIP QUINN                              | 130.00       |
| 11551        | 03/27/2025 | X       |      |           | QUINNPHIL  | PHILLIP QUINN                              | 130.00       |
| 85138794     | 03/04/2025 | X       |      |           | INFIELD    | BRANDON SORLIE                             | 31,708.45    |
| 85148098     | 03/07/2025 | X       |      |           | FLEXEDU    | Flexible Educators                         | 1,322.60     |
| 85148099     | 03/07/2025 | X       |      |           | FLEXEDU    | Flexible Educators                         | 4,120.71     |
| 85148614     | 03/07/2025 | X       |      |           | STJOHNS    | St. John's Lutheran Church                 | 10,833.33    |
| 85148615     | 03/07/2025 | X       |      |           | INTERNATI  | INTERNATIONAL INSTITUTE OF METRO ST. LOUIS | 113.40       |
| 85148616     | 03/07/2025 | X       |      |           | NUESYNERGY | NUESYNERGY                                 | 136.00       |
| 85148617     | 03/07/2025 | X       |      |           | ROTTLER    | Rottler Pest Solutions                     | 314.00       |
| 85148618     | 03/07/2025 | X       |      |           | FIRSTSTU   | FIRST STUDENT INC.                         | 19,462.40    |
| 85148974     | 03/07/2025 | X       |      |           | INDUSTSPE  | Industry Specific Solutions                | 286.00       |
| 85148975     | 03/07/2025 | X       |      |           | ODPBUS     | ODP BUSINESS SOLUTIONS LLC                 | 413.60       |
| 85148976     | 03/07/2025 | X       |      |           | INDUSTSPE  | Industry Specific Solutions                | 3,866.69     |
| 85148977     | 03/07/2025 | X       |      |           | NELSAO     | Alonzo Nelson                              | 4,600.00     |
| 85148978     | 03/07/2025 | X       |      |           | INDUSTSPE  | Industry Specific Solutions                | 4,710.55     |
| 85148979     | 03/07/2025 | X       |      |           | USFOODS    | US FOODS, INC.                             | 1,832.69     |
| 85148980     | 03/07/2025 | X       |      |           | AMAZONCA   | AMAZON CAPITAL SERVICES                    | 93.25        |
| 85178560     | 03/14/2025 | X       |      |           | ADT        | ADT COMMERCIAL                             | 86.98        |
| 85178561     | 03/14/2025 | X       |      |           | SHAFFERCOA | Shaffer Coaching                           | 2,250.00     |
| 85178562     | 03/14/2025 | X       |      |           | RHYMEBUS   | RHYME BUSINESS PRODUCTS                    | 98.00        |
| 85179109     | 03/14/2025 | X       |      |           | STJOHNS    | St. John's Lutheran Church                 | 1,957.87     |
| 85179110     | 03/14/2025 | X       |      |           | MIDWESTE   | MIDWEST ELEVATOR CO., INC.                 | 589.78       |
| 85179111     | 03/14/2025 | X       |      |           | MIDWESTE   | MIDWEST ELEVATOR CO., INC.                 | 589.78       |
| 85179112     | 03/14/2025 | X       |      |           | AMPLIFYE   | AMPLIFY EDUCATION, INC.                    | 2,205.00     |
| 85179113     | 03/14/2025 | X       |      |           | MOSCHOOLB  | MISSOURI SCHOOL BOARDS' ASSOCIATION        | 29.05        |
| 85179114     | 03/14/2025 | X       |      |           | FIRSTSTU   | FIRST STUDENT INC.                         | 609.58       |
| 85179115     | 03/14/2025 | X       |      |           | SUPPHEALTH | Supplemental Health Care SHC               | 3,974.86     |
| 85179613     | 03/14/2025 | X       |      |           | CROWNLIN   | CROWN LINEN SERVICE, LLC                   | 37.91        |
| 85179614     | 03/14/2025 | X       |      |           | CROWNLIN   | CROWN LINEN SERVICE, LLC                   | 44.27        |
| 85179615     | 03/14/2025 | X       |      |           | CROWNLIN   | CROWN LINEN SERVICE, LLC                   | 70.94        |
| 85179616     | 03/14/2025 | X       |      |           | CROWNLIN   | CROWN LINEN SERVICE, LLC                   | 120.17       |
| 85179617     | 03/14/2025 | X       |      |           | CROWNLIN   | CROWN LINEN SERVICE, LLC                   | 138.01       |

04/14/2025 1:43 PM

Posted; Journal Code CD; Processing Month 03/2025

User ID: SAS

Payee Type: Vendor

Check Type: Check

Checking Account ID: 1

| <u>Check Number</u> | <u>Check Date</u> | <u>Cleared</u> | <u>Void</u> | <u>Void Date</u> | <u>Entity ID</u> | <u>Entity Name</u>                             | <u>Check Amount</u> |
|---------------------|-------------------|----------------|-------------|------------------|------------------|------------------------------------------------|---------------------|
| 85179618            | 03/14/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                       | 140.34              |
| 85179619            | 03/14/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                       | 192.55              |
| 85179620            | 03/14/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                       | 200.17              |
| 85179621            | 03/14/2025        | X              |             |                  | ERKEPAM          | Pam Erker                                      | 375.00              |
| 85179622            | 03/14/2025        | X              |             |                  | PRAIRIEF         | PRAIRIE FARMS DAIRY, INC.                      | 380.50              |
| 85179623            | 03/14/2025        | X              |             |                  | PAYPOOL          | PAYPOOL LLC                                    | 896.25              |
| 85179624            | 03/14/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions                    | 1,468.03            |
| 85179625            | 03/14/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions                    | 2,092.68            |
| 85179626            | 03/14/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions                    | 4,424.55            |
| 85179627            | 03/14/2025        | X              |             |                  | GIANTSTE         | GIANT STEPS OF ST. LOUIS, INC.                 | 4,958.04            |
| 85179628            | 03/14/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions                    | 5,820.59            |
| 85179629            | 03/14/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                       | 128.12              |
| 85179630            | 03/14/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                                 | 2,945.25            |
| 85179631            | 03/14/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                                 | 2,948.28            |
| 85179632            | 03/14/2025        | X              |             |                  | PRAIRIEF         | PRAIRIE FARMS DAIRY, INC.                      | 685.75              |
| 85179633            | 03/14/2025        | X              |             |                  | AMAZONCA         | AMAZON CAPITAL SERVICES                        | 1,490.48            |
| 85193647            | 03/17/2025        | X              |             |                  | AMERBOARD        | American Board                                 | 1,800.00            |
| 85296806            | 03/21/2025        | X              |             |                  | FLEXEDU          | Flexible Educators                             | 897.60              |
| 85297318            | 03/21/2025        | X              |             |                  | STJOHNS          | St. John's Lutheran Church                     | 212.96              |
| 85297319            | 03/21/2025        | X              |             |                  | TUETHKE          | TUETH, KEENEY, COOPER, MOHAN & JACKSTADT, P.C. | 1,319.50            |
| 85297746            | 03/21/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                       | 37.91               |
| 85297747            | 03/21/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                       | 165.06              |
| 85297748            | 03/21/2025        | X              |             |                  | MAGNETIZE        | MAGNETIZE, LLC                                 | 370.00              |
| 85297749            | 03/21/2025        | X              |             |                  | ROYALPAP         | ROYAL PAPERS INC                               | 932.75              |
| 85297750            | 03/21/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                                 | 1,254.99            |
| 85297751            | 03/21/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions                    | 2,835.95            |
| 85297752            | 03/21/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions                    | 4,436.74            |
| 85297753            | 03/21/2025        | X              |             |                  | NELSALO          | Alonzo Nelson                                  | 5,001.50            |
| 85297754            | 03/21/2025        | X              |             |                  | MESSIAHL         | MESSIAH LUTHERAN CHURCH                        | 6,246.70            |
| 85297755            | 03/21/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions                    | 7,194.04            |
| 85297756            | 03/21/2025        | X              |             |                  | INTERSECT        | INTERSECT ARTS                                 | 8,000.00            |
| 85297757            | 03/21/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions                    | 9,888.13            |
| 85297758            | 03/21/2025        | X              |             |                  | USFOODS          | US FOODS, INC.                                 | 2,668.81            |
| 85297759            | 03/21/2025        | X              |             |                  | AMAZONCA         | AMAZON CAPITAL SERVICES                        | 574.90              |
| 85297760            | 03/21/2025        | X              |             |                  | PERFLAWN         | Trent King                                     | 6,100.00            |
| 85297761            | 03/21/2025        | X              |             |                  | RICOHUSA         | RICOH USA, INC.                                | 16,260.99           |
| 85310588            | 03/25/2025        | X              |             |                  | APPLETREE        | AppleTree Institute                            | 540.00              |
| 85310589            | 03/25/2025        | X              |             |                  | FLEXEDU          | Flexible Educators                             | 1,043.65            |
| 85310590            | 03/25/2025        | X              |             |                  | FLEXEDU          | Flexible Educators                             | 2,992.32            |
| 85310872            | 03/25/2025        | X              |             |                  | ADVANCES         | ADVANCE SECURITY & TECHNOLOGIES LLC            | 479.00              |
| 85310873            | 03/25/2025        | X              |             |                  | STLPROGR         | STL PROGRAMS                                   | 95.00               |
| 85310874            | 03/25/2025        | X              |             |                  | PANERA           | PANERA                                         | 415.92              |
| 85310875            | 03/25/2025        | X              |             |                  | MIDWESTE         | MIDWEST ELEVATOR CO., INC.                     | 138.23              |
| 85310876            | 03/25/2025        | X              |             |                  | MIDWESTE         | MIDWEST ELEVATOR CO., INC.                     | 138.23              |
| 85310877            | 03/25/2025        | X              |             |                  | SURETY           | Surety Refrigeration Service & Equipment       | 216.07              |
| 85310878            | 03/25/2025        | X              |             |                  | FIRSTSTU         | FIRST STUDENT INC.                             | 252.24              |
| 85310879            | 03/25/2025        | X              |             |                  | ROTTLER          | Rottler Pest Solutions                         | 124.00              |
| 85310880            | 03/25/2025        | X              |             |                  | SUPPHEALTH       | Supplemental Health Care SHC                   | 2,578.90            |
| 85310881            | 03/25/2025        | X              |             |                  | MIRIAM           | MIRIAM                                         | 2,912.00            |
| 85311201            | 03/25/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                       | 25.24               |
| 85311202            | 03/25/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                       | 28.85               |
| 85311203            | 03/25/2025        | X              |             |                  | EICHAUD          | Audrey Eichelberger                            | 29.23               |
| 85311204            | 03/25/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                       | 121.07              |
| 85311205            | 03/25/2025        | X              |             |                  | CROWNLIN         | CROWN LINEN SERVICE, LLC                       | 138.01              |
| 85311206            | 03/25/2025        | X              |             |                  | MINGMIR          | MIRANDA MING                                   | 157.84              |
| 85311207            | 03/25/2025        | X              |             |                  | PRAIRIEF         | PRAIRIE FARMS DAIRY, INC.                      | 345.50              |
| 85311208            | 03/25/2025        | X              |             |                  | INDUSTSPE        | Industry Specific Solutions                    | 4,236.21            |
| 85311209            | 03/25/2025        | X              |             |                  | EXPRESSTRA       | Express Transport Care LLC                     | 4,287.40            |

04/14/2025 1:43 PM

Posted; Journal Code CD; Processing Month 03/2025

User ID: SAS

Payee Type: Vendor

Check Type: Check

Checking Account ID: 1

| Check Number           | Check Date | Cleared | Void | Void Date | Entity ID   | Entity Name                         | Check Amount                    |
|------------------------|------------|---------|------|-----------|-------------|-------------------------------------|---------------------------------|
| 85311210               | 03/25/2025 | X       |      |           | INDUSTSPE   | Industry Specific Solutions         | 5,123.95                        |
| 85311211               | 03/25/2025 | X       |      |           | INDUSTSPE   | Industry Specific Solutions         | 7,508.31                        |
| 85311212               | 03/25/2025 | X       |      |           | GRPWEG      | GRP WEGMAN                          | 7,688.00                        |
| 85311213               | 03/25/2025 | X       |      |           | EDOPS       | EdOps                               | 12,075.00                       |
| 85311214               | 03/25/2025 | X       |      |           | ROYALPAP    | ROYAL PAPERS INC                    | 2,503.31                        |
| 85311215               | 03/25/2025 | X       |      |           | INDUSTSPE   | Industry Specific Solutions         | 27,263.74                       |
| 85328679               | 03/28/2025 | X       |      |           | SUPPHEALTH  | Supplemental Health Care SHC        | 15,352.68                       |
| 85329047               | 03/28/2025 | X       |      |           | USFOODS     | US FOODS, INC.                      | 54.19                           |
| 85329048               | 03/28/2025 | X       |      |           | ODPBUS      | ODP BUSINESS SOLUTIONS LLC          | 413.60                          |
| 85329049               | 03/28/2025 | X       |      |           | USFOODS     | US FOODS, INC.                      | 1,626.88                        |
| 85329050               | 03/28/2025 | X       |      |           | AMAZONCA    | AMAZON CAPITAL SERVICES             | 251.07                          |
| 85337369               | 04/01/2025 | X       |      |           | 95PERCENT   | 95 Percent Group LLC                | 2,062.08                        |
| 85337659               | 04/01/2025 | X       |      |           | ADVANCES    | ADVANCE SECURITY & TECHNOLOGIES LLC | 45.50                           |
| 85337660               | 04/01/2025 | X       |      |           | MIRIAM      | MIRIAM                              | 2,422.00                        |
| 85337661               | 04/01/2025 | X       |      |           | MOSCHOOLB   | MISSOURI SCHOOL BOARDS' ASSOCIATION | 47.07                           |
| 85337662               | 04/01/2025 | X       |      |           | ROTTLER     | Rottler Pest Solutions              | 100.00                          |
| 85337663               | 04/01/2025 | X       |      |           | MELLOWMU    | MELLOW MUSHROOM ST. LOUIS           | 334.20                          |
| 85337982               | 04/01/2025 | X       |      |           | CROWNLIN    | CROWN LINEN SERVICE, LLC            | 25.24                           |
| 85337983               | 04/01/2025 | X       |      |           | CROWNLIN    | CROWN LINEN SERVICE, LLC            | 43.82                           |
| 85337984               | 04/01/2025 | X       |      |           | CROWNLIN    | CROWN LINEN SERVICE, LLC            | 61.88                           |
| 85337985               | 04/01/2025 | X       |      |           | PRETMAR     | MARIA PRETE                         | 78.00                           |
| 85337986               | 04/01/2025 | X       |      |           | CROWNLIN    | CROWN LINEN SERVICE, LLC            | 201.07                          |
| 85337987               | 04/01/2025 | X       |      |           | CROWNLIN    | CROWN LINEN SERVICE, LLC            | 206.19                          |
| 85337988               | 04/01/2025 | X       |      |           | SPORTSPRI   | SPORTSPRINT                         | 257.50                          |
| 85337989               | 04/01/2025 | X       |      |           | VALEELI     | Elizabeth Valerio                   | 265.83                          |
| 85337990               | 04/01/2025 | X       |      |           | BRADWHITE   | Brad White Educational Consulting   | 3,000.00                        |
| 85337991               | 04/01/2025 | X       |      |           | BILINGUAL   | Bilingual Studios LLC               | 3,591.89                        |
| 85337992               | 04/01/2025 | X       |      |           | WOODHOLD    | Sharon Wood                         | 4,777.00                        |
| 85337993               | 04/01/2025 | X       |      |           | EMMAUS      | Emmaus Lutheran Church              | 5,133.25                        |
| 85337994               | 04/01/2025 | X       |      |           | MESSIAHL    | MESSIAH LUTHERAN CHURCH             | 8,833.00                        |
| 85337995               | 04/01/2025 | X       |      |           | 3636PART    | 3636 Partners LLC                   | 32,083.00                       |
| 85337996               | 04/01/2025 | X       |      |           | ROYALPAP    | ROYAL PAPERS INC                    | 1,655.74                        |
| Checking Account ID: 1 |            |         |      |           | Void Total: | 0.00                                | Total without Voids: 374,773.46 |
| Check Type Total:      |            | Check   |      |           | Void Total: | 0.00                                | Total without Voids: 374,773.46 |
| Payee Type Total:      |            | Vendor  |      |           | Void Total: | 0.00                                | Total without Voids: 536,470.27 |
| Grand Total:           |            |         |      |           | Void Total: | 0.00                                | Total without Voids: 536,470.27 |

**Momentum Academy 115923**

County:  
Site Number: 6996  
Page 1 of 1

**Attendance Audit Report**

Momentum Fox Park (24-25 Momentum Fox Park ELEM) Grade(s): 01 02 03 04 05 K  
Academic Year: 24-25 Days: 189 Instructional Days: 154  
Date Range: 08/20/2024-05/09/2025  
Students with >= 90% Present Percent:39. Students with < 90% Present Percent:44  
Attendance Status Percentage:0.4699

| Grade  | Student Count | Present Hours | Absent Hours | Membership Hours | Remedial Hours | Present Percent | ADA     | ADM     |
|--------|---------------|---------------|--------------|------------------|----------------|-----------------|---------|---------|
| 01     | 5             | 2306.6167     | 736.8833     | 3043.5000        | 0.0000         | 75.7882         | 2.2990  | 5.0000  |
| 02     | 12            | 8253.3333     | 872.1667     | 9125.5000        | 0.0000         | 90.4425         | 7.9444  | 12.0000 |
| 03     | 21            | 16632.3166    | 2201.9334    | 18834.2500       | 0.0000         | 88.3088         | 16.5785 | 21.0000 |
| 04     | 18            | 13817.7000    | 1313.8000    | 15131.5000       | 0.0000         | 91.3174         | 13.7730 | 18.0000 |
| 05     | 17            | 11270.2666    | 1362.9834    | 12633.2500       | 0.0000         | 89.2111         | 11.2339 | 17.0000 |
| K      | 10            | 7040.2667     | 679.7333     | 7720.0000        | 0.0000         | 91.1951         | 7.0174  | 10.0000 |
| Totals | 83            | 59320.4999    | 7167.5001    | 66488.0000       | 0.0000         | 89.2199         | 58.8462 | 83.0000 |

**Momentum Academy 115923**

County:  
Site Number: 6996  
Page 1 of 1

**Attendance Audit Report**

Momentum Fox Park (24-25 Momentum Fox Park UA) Grade(s): 06 07 08  
Academic Year: 24-25 Days: 189 Instructional Days: 154  
Date Range: 08/20/2024-05/09/2025  
Students with >= 90% Present Percent:24. Students with < 90% Present Percent:24  
Attendance Status Percentage:0.5000

| Grade  | Student Count | Present Hours | Absent Hours | Membership Hours | Remedial Hours | Present Percent | ADA     | ADM     |
|--------|---------------|---------------|--------------|------------------|----------------|-----------------|---------|---------|
| 06     | 17            | 14517.1667    | 1789.3333    | 16306.5000       | 0.0000         | 89.0268         | 14.1913 | 17.0000 |
| 07     | 17            | 12010.1500    | 1108.8500    | 13119.0000       | 0.0000         | 91.5477         | 11.9713 | 16.5368 |
| 08     | 14            | 10357.1667    | 1438.3333    | 11795.5000       | 0.0000         | 87.8060         | 10.3237 | 14.0000 |
| Totals | 48            | 36884.4834    | 4336.5166    | 41221.0000       | 0.0000         | 89.4798         | 36.4863 | 47.5368 |

**Momentum Academy 115923**

County:  
Site Number: 6998  
Page 1 of 1

**Attendance Audit Report**

Momentum Gravois Park (24-25 Momentum GPARK ELEM ) Grade(s): 01 02 03 04 05 K  
Academic Year: 24-25 Days: 189 Instructional Days: 153  
Date Range: 08/20/2024-05/09/2025  
Students with >= 90% Present Percent:60. Students with < 90% Present Percent:44  
Attendance Status Percentage:0.5769

| Grade  | Student Count | Present Hours | Absent Hours | Membership Hours | Remedial Hours | Present Percent | ADA     | ADM      |
|--------|---------------|---------------|--------------|------------------|----------------|-----------------|---------|----------|
| 01     | 17            | 13044.3500    | 1347.9000    | 14392.2500       | 0.0000         | 90.6345         | 13.0737 | 17.0000  |
| 02     | 20            | 15525.3167    | 2061.9333    | 17587.2500       | 0.0000         | 88.2759         | 15.5603 | 20.0000  |
| 03     | 13            | 10681.9167    | 1047.0833    | 12457.5000       | 0.0000         | 85.7468         | 10.7061 | 12.0135  |
| 04     | 17            | 11906.9666    | 1507.7834    | 13414.7500       | 0.0000         | 88.7602         | 11.9338 | 17.0000  |
| 05     | 16            | 14469.9667    | 1494.0333    | 15964.0000       | 0.0000         | 90.6412         | 14.5026 | 16.0000  |
| K      | 21            | 17529.5334    | 1814.7166    | 19344.2500       | 0.0000         | 90.6188         | 17.5690 | 21.0000  |
| Totals | 104           | 83158.0501    | 9273.4499    | 93160.0000       | 0.0000         | 89.2637         | 83.3455 | 103.0135 |

**Momentum Academy 115923**

County:  
Site Number: 6997  
Page 1 of 1

**Attendance Audit Report**

Momentum Tower Grove East (24-25 Momentum TGE ELEM ) Grade(s): 01 02 03 04 05 K  
Academic Year: 24-25 Days: 189 Instructional Days: 152  
Date Range: 08/20/2024-05/09/2025  
Students with >= 90% Present Percent:76. Students with < 90% Present Percent:44  
Attendance Status Percentage:0.6333

| Grade  | Student Count | Present Hours | Absent Hours | Membership Hours | Remedial Hours | Present Percent | ADA     | ADM      |
|--------|---------------|---------------|--------------|------------------|----------------|-----------------|---------|----------|
| 01     | 16            | 13489.6166    | 1318.3834    | 14808.0000       | 0.0000         | 91.0968         | 13.6122 | 16.0000  |
| 02     | 21            | 16720.7999    | 1933.4501    | 18654.2500       | 0.0000         | 89.6353         | 16.6161 | 20.7896  |
| 03     | 22            | 18476.4000    | 1790.1000    | 20266.5000       | 0.0000         | 91.1671         | 18.3752 | 21.2104  |
| 04     | 21            | 17024.7333    | 1938.0167    | 18962.7500       | 0.0000         | 89.7798         | 17.1795 | 21.0000  |
| 05     | 18            | 14867.0500    | 1914.9500    | 16782.0000       | 0.0000         | 88.5892         | 15.0019 | 18.0000  |
| K      | 22            | 13911.1000    | 1832.4000    | 15743.5000       | 0.0000         | 88.3609         | 14.0374 | 21.5316  |
| Totals | 120           | 94489.6998    | 10727.3002   | 105217.0000      | 0.0000         | 89.8046         | 94.8223 | 118.5316 |

**Momentum Academy 115923**

County:  
Site Number: 6997  
Page 1 of 1

**Attendance Audit Report**

Momentum Tower Grove East (24-25 Momentum TGE UA ) Grade(s): 06 07 08  
Academic Year: 24-25 Days: 189 Instructional Days: 153  
Date Range: 08/20/2024-05/09/2025  
Students with >= 90% Present Percent:35. Students with < 90% Present Percent:23  
Attendance Status Percentage:0.6034

| Grade  | Student Count | Present Hours | Absent Hours | Membership Hours | Remedial Hours | Present Percent | ADA     | ADM     |
|--------|---------------|---------------|--------------|------------------|----------------|-----------------|---------|---------|
| 06     | 19            | 15603.0000    | 1558.2500    | 17161.2500       | 0.0000         | 90.9199         | 15.3354 | 18.9022 |
| 07     | 20            | 16383.4665    | 1668.7835    | 18052.2500       | 0.0000         | 90.7558         | 16.4411 | 20.0000 |
| 08     | 19            | 13795.1166    | 1562.6334    | 15357.7500       | 0.0000         | 89.8251         | 13.5173 | 19.0000 |
| Totals | 58            | 45781.5831    | 4789.6669    | 50571.2500       | 0.0000         | 90.5289         | 45.2938 | 57.9022 |

**Momentum Academy 115923**

County:  
Site Number: 6995  
Page 1 of 1

**Attendance Audit Report**

Momentum Tower Grove South (24-25 Momentum TGS ELEM) Grade(s): 01 02 03 04 05 K  
Academic Year: 24-25 Days: 189 Instructional Days: 154  
Date Range: 08/20/2024-05/09/2025  
Students with >= 90% Present Percent:102. Students with < 90% Present Percent:48  
Attendance Status Percentage:0.6800

| Grade  | Student Count | Present Hours | Absent Hours | Membership Hours | Remedial Hours | Present Percent | ADA      | ADM      |
|--------|---------------|---------------|--------------|------------------|----------------|-----------------|----------|----------|
| 01     | 24            | 19655.2334    | 1440.0166    | 21095.2500       | 0.0000         | 93.1737         | 19.5915  | 24.0000  |
| 02     | 20            | 17099.6833    | 1488.0667    | 18587.7500       | 0.0000         | 91.9943         | 17.0444  | 20.0000  |
| 03     | 29            | 25768.1001    | 2785.8999    | 28554.0000       | 0.0000         | 90.2433         | 25.6847  | 29.0000  |
| 04     | 27            | 22443.5334    | 2251.7166    | 24695.2500       | 0.0000         | 90.8819         | 21.7258  | 27.0000  |
| 05     | 27            | 23649.0333    | 2037.7167    | 25686.7500       | 0.0000         | 92.0670         | 23.5721  | 26.5374  |
| K      | 23            | 18401.9833    | 2407.5167    | 20809.5000       | 0.0000         | 88.4306         | 18.3424  | 23.0000  |
| Totals | 150           | 127017.5668   | 12410.9332   | 139428.5000      | 0.0000         | 91.0987         | 125.9609 | 149.5374 |

**Momentum Academy 115923**

County:  
Site Number: 6995  
Page 1 of 1

**Attendance Audit Report**

Momentum Tower Grove South (24-25 Momentum TGS PREK) Grade(s): PK  
Academic Year: 24-25 Days: 189 Instructional Days: 153  
Date Range: 08/20/2024-05/09/2025  
Students with >= 90% Present Percent:13. Students with < 90% Present Percent:7  
Attendance Status Percentage:0.6500

| Grade  | Student Count | Present Hours | Absent Hours | Membership Hours | Remedial Hours | Present Percent | ADA     | ADM     |
|--------|---------------|---------------|--------------|------------------|----------------|-----------------|---------|---------|
| PK     | 20            | 15874.1499    | 1783.8501    | 17658.0000       | 0.0000         | 89.8977         | 15.0003 | 19.5180 |
| Totals | 20            | 15874.1499    | 1783.8501    | 17658.0000       | 0.0000         | 89.8978         | 15.0003 | 19.5180 |

**Momentum Academy 115923**

County:  
Site Number: 6995  
Page 1 of 1

**Attendance Audit Report**

Momentum Tower Grove South (24-25 Momentum TGS UA) Grade(s): 06 07 08  
Academic Year: 24-25 Days: 189 Instructional Days: 153  
Date Range: 08/20/2024-05/09/2025  
Students with >= 90% Present Percent:64. Students with < 90% Present Percent:19  
Attendance Status Percentage:0.7711

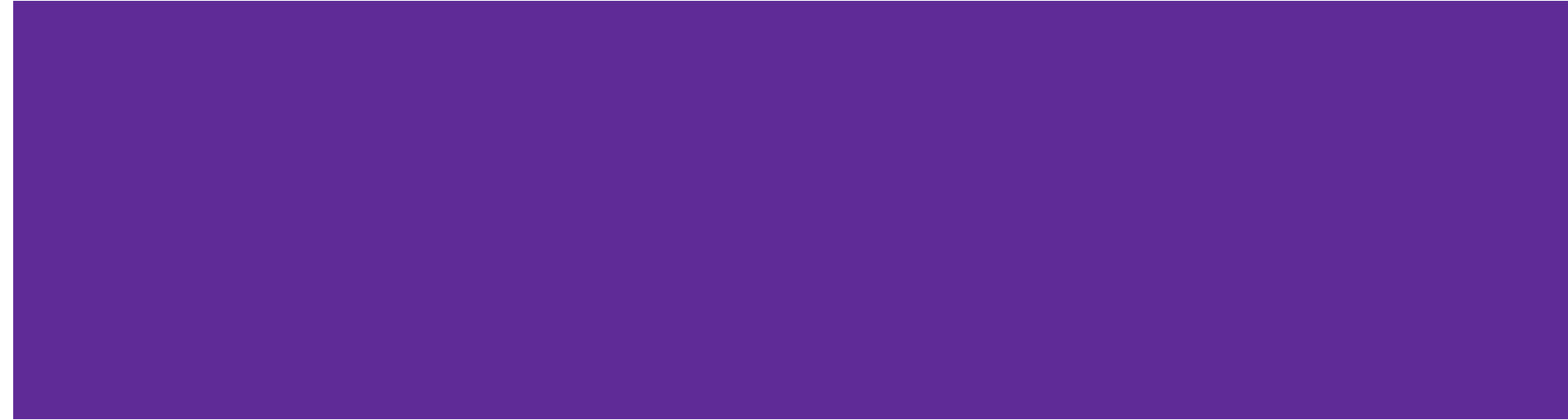
| Grade  | Student Count | Present Hours | Absent Hours | Membership Hours | Remedial Hours | Present Percent | ADA     | ADM     |
|--------|---------------|---------------|--------------|------------------|----------------|-----------------|---------|---------|
| 06     | 25            | 23300.8834    | 1593.1166    | 24894.0000       | 0.0000         | 93.6003         | 21.7564 | 24.1075 |
| 07     | 27            | 24180.6334    | 2677.6166    | 26858.2500       | 0.0000         | 90.0305         | 22.5781 | 26.0361 |
| 08     | 31            | 27708.4500    | 2200.8000    | 29909.2500       | 0.0000         | 92.6417         | 25.8717 | 29.8933 |
| Totals | 83            | 75189.9668    | 6471.5332    | 81661.5000       | 0.0000         | 92.0752         | 70.2062 | 80.0369 |

|                                                          |                        |
|----------------------------------------------------------|------------------------|
| <b>Momentum Academy 115923</b><br>County:<br>Page 1 of 1 | <b>District Totals</b> |
|----------------------------------------------------------|------------------------|

| Student Count | Present Hours | Absent Hours | Membership Hours | Remedial Hours | Present Percent | ADA      | ADM      |
|---------------|---------------|--------------|------------------|----------------|-----------------|----------|----------|
| 666           | 537715.9998   | 56960.7502   | 595405.2500      | 0.0000         | 90.3109         | 529.9615 | 659.0764 |

# 5.19.25 Operations Report

Finance Committee



# Enrollment 25-26

| Campus        | Leads | Pending Offers | Registration in Progress | Registration Complete | Open Seats<br>(based on re-commit and bldg capacity) | Re-enrolled | Transfer from GP Accepted | Current Enrollment SY25-26<br>(includes registration complete) | MINIMUM ENROLLMENT Budgeted Enrollment | % of Budgeted Enrollment Confirmed | Enrollment Goal | % of Enrollment Goal Confirmed |
|---------------|-------|----------------|--------------------------|-----------------------|------------------------------------------------------|-------------|---------------------------|----------------------------------------------------------------|----------------------------------------|------------------------------------|-----------------|--------------------------------|
| TGS           |       | 36             | 12                       | 10                    | 36                                                   | 190         | 17                        | 217                                                            | 227                                    | 95.59%                             | 253             | 85.77%                         |
| FP            |       | 16             | 4                        | 6                     | 52                                                   | 80          | 42                        | 128                                                            | 163                                    | 78.53%                             | 180             | 71.11%                         |
| TGE           |       | 1              | 4                        | 12                    | 35                                                   | 136         | 9                         | 157                                                            | 173                                    | 90.75%                             | 192             | 81.77%                         |
| REGIONAL      | 32    | 53             | 20                       | 28                    | 123                                                  | 406         | 68                        | 502                                                            | 563                                    | 89.17%                             | 625             | 80.32%                         |
| PREK Waitlist |       |                |                          |                       |                                                      |             |                           |                                                                |                                        |                                    | 123             | Additional Enrollments needed  |

FY 25 Current Enrollment: **585** (**88.91% of budgeted enrollment met**)

FY 26 Enrollment: **Goal – 625**, confirmed enrollment: **502**

- 89.17% of Budgeted enrollment met (May goal: 90%)
- 105 scholars in pipeline (53 offers awaiting acceptance, 20 in registration process)

# Attendance

**Year To May 9th: 90.31%**

**ADA = 529.96**

TGS: 91.34%, 211.16 ADA

FXP: 89.31%, 95.33 ADA

TGE: 90.03%, 140.11ADA

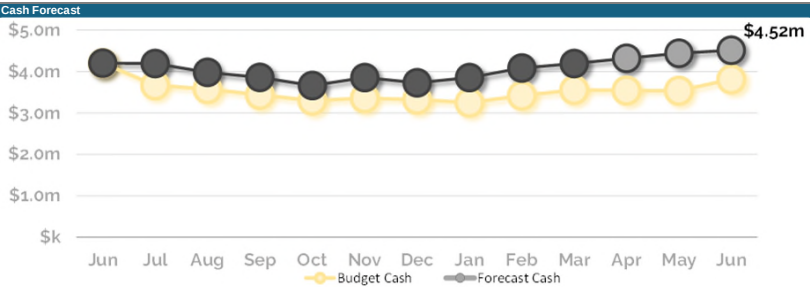
GVP: 89.26%, 83.34 ADA

Dashboard  
Momentum Academy  
July 2024 through March 2025

Key Performance Indicators

|                               |                        |                               |                                           |
|-------------------------------|------------------------|-------------------------------|-------------------------------------------|
| Days of Cash<br>(At Year End) | Gross Margin<br>Margin | Fund Balance<br>(At Year End) | Fund Balance<br>(Minus Letters of credit) |
| 110                           | 2%                     | 30%                           | 23%                                       |
| Target > 45 days              | Target > -5.0%         | Target > 0,00                 |                                           |

|           |                    |
|-----------|--------------------|
| 475,000   | 07/29/25; Fox park |
| 670,000   | 07/29/27; GP       |
| 1,145,000 |                    |



Letters of Credit \$ 1,145,000

|                          |              |
|--------------------------|--------------|
| Current Cash:            | \$ 4,197,030 |
| Current Available Cash:  | \$ 3,052,030 |
| Year end Cash:           | \$ 4,517,357 |
| Year end Available Cash: | \$ 3,372,357 |

| Financial Snapshot            | Year-To-Date Financials |            |           | Annual Forecast |            |           | Remaining |
|-------------------------------|-------------------------|------------|-----------|-----------------|------------|-----------|-----------|
|                               | Actual                  | Budget     | Variance  | Forecast        | Budget     | Variance  |           |
| Revenue                       |                         |            |           |                 |            |           |           |
| Local Revenue                 | 896,522                 | 892,593    | 3,929     | 1,137,983       | 1,175,569  | (37,586)  | 241,461   |
| State Revenue                 | 8,449,007               | 7,637,744  | 811,263   | 11,527,531      | 10,587,429 | 940,102   | 3,078,524 |
| Federal Revenue               | 1,178,241               | 1,285,599  | (107,358) | 2,005,001       | 1,918,239  | 86,762    | 826,760   |
| Private Grants and Donations  | 489,476                 | 483,590    | 5,886     | 522,800         | 522,800    | -         | 33,324    |
| Earned Fees                   | 75,840                  | 41,288     | 34,552    | 92,934          | 57,006     | 35,928    | 17,094    |
| Total Revenue                 | 11,089,086              | 10,340,814 | 748,272   | 15,286,248      | 14,261,043 | 1,025,205 | 4,197,162 |
| Expenses                      |                         |            |           |                 |            |           |           |
| Salaries                      | 4,918,781               | 5,618,444  | (699,663) | 6,550,066       | 7,491,259  | (941,193) | 1,631,285 |
| Benefits and Taxes            | 1,559,928               | 1,700,877  | (140,949) | 2,047,722       | 2,267,836  | (220,115) | 487,794   |
| Staff-Related Costs           | 282,889                 | 234,866    | 48,023    | 402,312         | 313,154    | 89,158    | 119,424   |
| Rent                          | 983,521                 | 941,170    | 42,352    | 1,239,893       | 1,254,893  | (15,000)  | 256,371   |
| Occupancy Service             | 462,244                 | 472,256    | (10,012)  | 663,073         | 629,675    | 33,399    | 200,829   |
| Student Expense, Direct       | 1,506,468               | 812,568    | 693,900   | 2,201,906       | 1,083,424  | 1,118,482 | 695,438   |
| Student Expense, Food         | 300,159                 | 295,125    | (5,034)   | 393,565         | 393,500    | (65)      | 93,405    |
| Office & Business Expense     | 877,273                 | 702,500    | 174,773   | 1,074,201       | 936,667    | 137,534   | 196,928   |
| Transportation                | 195,317                 | 210,375    | (15,058)  | 387,885         | 280,500    | 107,384   | 192,567   |
| Total Ordinary Expenses       | 11,086,581              | 10,988,181 | 98,400    | 14,960,623      | 14,650,909 | 309,714   | 3,874,042 |
| Net Ordinary Income           | 2,505                   | (647,368)  | 649,872   | 325,626         | (389,865)  | 715,491   | 323,121   |
| Extraordinary Expenses        |                         |            |           |                 |            |           |           |
| Depreciation and Amortization | -                       | -          | -         | -               | -          | -         | -         |
| Interest                      | -                       | -          | -         | -               | -          | -         | -         |
| Facility Improvements         | 12,589                  | -          | (12,589)  | 12,589          | -          | (12,589)  | -         |
| Total Extraordinary Expenses  | 12,589                  | -          | (12,589)  | 12,589          | -          | (12,589)  | -         |
| Total Expenses                | 11,099,171              | 10,988,181 | 110,989   | 14,973,212      | 14,650,909 | 322,304   | 3,874,042 |
| Net Income                    | (10,085)                | (647,368)  | 637,283   | 313,036         | (389,865)  | 702,902   | 323,121   |
| Cash Flow Adjustments         | 2,795                   | -          | 2,795     | 0               | -          | 0         | (2,795)   |
| Change in Cash                | (7,290)                 | (647,368)  | 640,078   | 313,036         | (389,865)  | 702,902   | 320,326   |

# Income Statement

## Momentum Academy

July 2024 through March 2025

| Income Statement                           | Year-To-Date |            |           | Annual     |            |           | Previous Forecast |         |
|--------------------------------------------|--------------|------------|-----------|------------|------------|-----------|-------------------|---------|
|                                            | Actual       | Budget     | Variance  | Forecast   | Budget     | Variance  | Prv TOTAL         | Diff    |
| Revenue                                    |              |            |           |            |            |           |                   |         |
| Local Revenue                              |              |            |           |            |            |           |                   |         |
| 5113 · Proposition C (Sales Tax)           | 822,325      | 829,593    | (7,268)   | 1,041,725  | 1,091,569  | (49,844)  | 1,041,725         | 0       |
| 5141 · Interest                            | 74,197       | 63,000     | 11,197    | 96,258     | 84,000     | 12,258    | 96,258            | 0       |
| Total Local Revenue                        | 896,522      | 892,593    | 3,929     | 1,137,983  | 1,175,569  | (37,586)  | 1,137,983         | 0       |
| State Revenue                              |              |            |           |            |            |           |                   |         |
| 5311 · Basic Formula                       | 7,944,437    | 7,267,857  | 676,580   | 10,575,398 | 10,094,246 | 481,152   | 10,575,398        | 0       |
| 5312 · Transportation                      | 142,263      | 127,271    | 14,992    | 189,788    | 169,695    | 20,093    | 189,891           | -103    |
| 5319 · Classroom Trust Fund                | 277,919      | 242,616    | 35,303    | 370,756    | 323,488    | 47,268    | 370,756           | 0       |
| 5339 · Mocal                               | 42,799       | 0          | 42,799    | 350,000    | 0          | 350,000   | 350,000           | 0       |
| 5342 · Evidence Based Reading State        | 41,589       | 0          | 41,589    | 41,589     | 0          | 41,589    | 41,589            | 0       |
| Total State Revenue                        | 8,449,007    | 7,637,744  | 811,263   | 11,527,531 | 10,587,429 | 940,102   | 11,527,634        | -103    |
| Federal Revenue                            |              |            |           |            |            |           |                   |         |
| 5412 · Medicaid                            | 130,323      | 118,982    | 11,342    | 158,643    | 158,643    | (0)       | 158,643           | 0       |
| 5422 · Cares Esser III                     | 15,658       | 0          | 15,658    | 15,658     | 0          | 15,658    | 15,658            | 0       |
| 5441 · Idea                                | 110,850      | 122,771    | (11,921)  | 199,775    | 199,775    | 0         | 199,775           | 0       |
| 5442 · Ecse                                | 5,601        | 0          | 5,601     | 5,601      | 0          | 5,601     | 5,601             | 0       |
| 5445 · Food Service-lunch                  | 262,921      | 327,360    | (64,438)  | 436,479    | 436,479    | 0         | 436,479           | 0       |
| 5446 · Food Service-breakfast              | 100,633      | 133,124    | (32,491)  | 177,498    | 177,498    | 0         | 177,498           | 0       |
| 5448 · Food Service-Snacks                 | 0            | 3,370      | (3,370)   | 0          | 4,493      | (4,493)   | 0                 | 0       |
| 5451 · Title I                             | 390,393      | 393,309    | (2,916)   | 675,678    | 640,000    | 35,678    | 675,678           | 0       |
| 5461 · Title Iva                           | 79,530       | 143,098    | (63,568)  | 234,926    | 232,852    | 2,074     | 234,926           | 0       |
| 5462 · Title Iii                           | 325          | 8,250      | (7,925)   | 325        | 11,000     | (10,675)  | 325               | 0       |
| 5465 · Title Ii                            | 30,388       | 35,336     | (4,948)   | 48,800     | 57,500     | (8,700)   | 48,800            | 0       |
| 5468 · Arp-hcy                             | 51,518       | 0          | 51,518    | 51,518     | 0          | 51,518    | 51,518            | 0       |
| 5497 · Charter School Start-up Revenue     | 100          | 0          | 100       | 100        | 0          | 100       | 100               | 0       |
| Total Federal Revenue                      | 1,178,241    | 1,285,599  | (107,358) | 2,005,001  | 1,918,239  | 86,762    | 2,005,001         | 0       |
| Private Grants and Donations               |              |            |           |            |            |           |                   |         |
| 5192 · Donations                           | 489,476      | 483,590    | 5,886     | 522,800    | 522,800    | 0         | 522,800           | 0       |
| Total Private Grants and Donations         | 489,476      | 483,590    | 5,886     | 522,800    | 522,800    | 0         | 522,800           | 0       |
| Earned Fees                                |              |            |           |            |            |           |                   |         |
| 5179 · Other Pupil Income - Fundraising    | 18,907       | 18,750     | 158       | 25,000     | 25,000     | 0         | 25,000            | 0       |
| 5194 · School Level Fundraising            | 3,262        | 0          | 3,262     | 3,262      | 0          | 3,262     | 3,262             | 0       |
| 5195 · Prior Period Adjustment             | 35,346       | 2,010      | 33,336    | 35,346     | 2,680      | 32,666    | 35,346            | 0       |
| 5198 · Miscellaneous Revenue               | 18,325       | 20,528     | (2,204)   | 29,326     | 29,326     | 0         | 29,326            | 0       |
| Total Earned Fees                          | 75,840       | 41,288     | 34,552    | 92,934     | 57,006     | 35,928    | 92,934            | 0       |
| Total Revenue                              | 11,089,086   | 10,340,814 | 748,272   | 15,286,248 | 14,261,043 | 1,025,205 | 15,286,351        | -103    |
| Expenses                                   |              |            |           |            |            |           |                   |         |
| Salaries                                   |              |            |           |            |            |           |                   |         |
| 1111-6111 · ES Instruction Cert FT         | 1,099,333    | 1,242,327  | 142,993   | 1,484,857  | 1,656,436  | 171,579   | 1,479,654         | -5,203  |
| 1111-6121 · ES Instruction Cert Subs       | 480          | 0          | (480)     | 7,828      | 0          | (7,828)   | 10,277            | 2,449   |
| 1111-6131 · ES Instruction Supp Pay        | 46,000       | 0          | (46,000)  | 46,000     | 0          | (46,000)  | 42,750            | -3,250  |
| 1111-6151 · ES Instruction NC FT           | 194,972      | 236,070    | 41,098    | 258,558    | 314,761    | 56,203    | 302,567           | 44,009  |
| 1111-6152 · ES Instruction Aides           | 30,027       | 84,150     | 54,123    | 40,037     | 112,200    | 72,163    | 40,037            | 0       |
| 1131-6111 · MS Instruction Cert FT         | 369,851      | 428,500    | 58,648    | 487,780    | 571,333    | 83,553    | 513,711           | 25,931  |
| 1131-6131 · MS Instruction Supp Pay        | 5,375        | 0          | (5,375)   | 5,375      | 0          | (5,375)   | 5,375             | 0       |
| 1131-6151 · MS Instruction NC FT           | 78,622       | 35,459     | (43,164)  | 106,418    | 47,278     | (59,140)  | 106,418           | 0       |
| 1191-6131 · Summer Instruction Supp Pay    | 1,200        | 38,250     | 37,050    | 51,000     | 51,000     | 0         | 51,000            | 0       |
| 1221-6111 · Special Education Cert FT      | 285,400      | 322,798    | 37,398    | 391,622    | 430,398    | 38,775    | 394,474           | 2,852   |
| 1221-6131 · Special Education Supp Pay     | 4,500        | 0          | (4,500)   | 4,500      | 0          | (4,500)   | 4,500             | 0       |
| 1221-6152 · Special Education Aides        | 75,604       | 260,818    | 185,214   | 93,474     | 347,757    | 254,283   | 89,860            | -3,614  |
| 1271-6111 · Bilingual Instruction Cert FT  | 43,176       | 115,820    | 72,645    | 57,568     | 154,427    | 96,860    | 89,854            | 32,286  |
| 1271-6131 · Bilingual Instruction Supp Pay | 500          | 0          | (500)     | 500        | 0          | (500)     | 500               | 0       |
| 1411-6131 · Student Activities Supp Pay    | 2,944        | 105,000    | 102,056   | 4,000      | 140,000    | 136,000   | 4,001             | 0       |
| 1421-6131 · Student Athletics Supp Pay     | 3,644        | 6,000      | 2,356     | 8,000      | 8,000      | 0         | 8,000             | 0       |
| 2113-6131 · Social Work Supp Pay           | 9,375        | 0          | (9,375)   | 9,375      | 0          | (9,375)   | 9,375             | 0       |
| 2113-6151 · Social Work Nc Ft              | 175,918      | 198,975    | 23,057    | 238,055    | 265,300    | 27,245    | 238,055           | 0       |
| 2134-6131 · Nursing Supp Pay               | 600          | 0          | (600)     | 600        | 0          | (600)     | 600               | 0       |
| 2134-6151 · Nursing Nc Ft                  | 15,631       | 48,750     | 33,119    | 15,631     | 65,000     | 49,369    | 37,818            | 22,187  |
| 2213-6121 · Pd Cert Subs                   | 2,880        | 0          | (2,880)   | 2,880      | 0          | (2,880)   | 1,440             | -1,440  |
| 2321-6112 · Exec Admin Cert Ft Admin       | 136,500      | 136,500    | 0         | 182,000    | 182,000    | 0         | 182,000           | 0       |
| 2321-6131 · Exec Admin Supp Pay            | 6,300        | 0          | (6,300)   | 6,300      | 0          | (6,300)   | 6,300             | 0       |
| 2322-6131 · Community Services Supp Pay    | 2,000        | 0          | (2,000)   | 2,000      | 0          | (2,000)   | 2,000             | 0       |
| 2329-6112 · Other Exec Admin Cert Ft A     | 323,562      | 322,664    | (898)     | 431,116    | 430,218    | (898)     | 431,116           | 0       |
| 2329-6131 · Other Exec Admin Supp Pay      | 41,560       | 0          | (41,560)  | 41,560     | 0          | (41,560)  | 36,523            | -5,037  |
| 2329-6151 · Other Exec Admin Nc Ft         | 221,851      | 232,635    | 10,784    | 301,130    | 310,180    | 9,050     | 312,299           | 11,169  |
| 2329-6161 · Other Exec Admin Nc Pt         | 37,601       | 0          | (37,601)  | 40,601     | 0          | (40,601)  | 40,572            | -29     |
| 2331-6131 · It Admin Supp Pay              | 2,500        | 0          | (2,500)   | 2,500      | 0          | (2,500)   | 2,500             | 0       |
| 2331-6151 · It Admin Nc Ft                 | 46,125       | 46,125     | 0         | 61,500     | 61,500     | 0         | 61,500            | 0       |
| 2411-6112 · Building Admin Cert Ft Admin   | 457,410      | 479,378    | 21,969    | 601,958    | 639,171    | 37,213    | 601,957           | 0       |
| 2411-6122 · Building Admin Cert Pt         | 10,493       | 41,250     | 30,757    | 12,993     | 55,000     | 42,007    | 13,135            | 141     |
| 2411-6131 · Building Admin Supp Pay        | 16,540       | 0          | (16,540)  | 16,540     | 0          | (16,540)  | 15,630            | -909    |
| 2411-6151 · Building Admin Nc Ft           | 141,926      | 127,881    | (14,045)  | 184,553    | 170,508    | (14,045)  | 170,508           | -14,045 |
| 2511-6131 · Business Office Supp Pay       | 36,010       | 0          | (36,010)  | 36,010     | 0          | (36,010)  | 36,010            | 0       |
| 2511-6151 · Business Office NC FT          | 385,868      | 411,729    | 25,861    | 517,857    | 548,972    | 31,115    | 527,865           | 10,008  |
| 2541-6131 · Maint Of Plant Supp Pay        | 3,750        | 0          | (3,750)   | 3,750      | 0          | (3,750)   | 3,750             | 0       |

|                                            |           |           |          |           |           |          |           |         |
|--------------------------------------------|-----------|-----------|----------|-----------|-----------|----------|-----------|---------|
| 2541-6151 · Maint Of Plant Nc Ft           | 242,109   | 265,460   | 23,351   | 339,124   | 353,946   | 14,823   | 347,614   | 8,490   |
| 2562-6131 · Food Preparation Supp Pay      | 5,250     | 0         | (5,250)  | 5,250     | 0         | (5,250)  | 5,250     | 0       |
| 2562-6151 · Food Preparation NC FT         | 226,246   | 206,905   | (19,340) | 293,619   | 275,874   | (17,745) | 301,061   | 7,442   |
| 2562-6161 · Food Preparation NC PT         | 2,213     | 0         | (2,213)  | 2,213     | 0         | (2,213)  | 2,213     | 0       |
| 3512-6151 · Classified Salaries-regular    | 49,181    | 0         | (49,181) | 49,181    | 0         | (49,181) | 41,922    | -7,258  |
| 3812-6111 · Afterschool Cert FT            | 0         | 0         | 0        | 0         | 0         | 0        | 0         | 0       |
| 3812-6131 · Afterschool Supp Pay           | 29,330    | 225,000   | 195,670  | 40,530    | 300,000   | 259,470  | 42,624    | 2,094   |
| 3812-6151 · Afterschool Nc Ft              | 46,580    | 0         | (46,580) | 61,880    | 0         | (61,880) | 62,129    | 249     |
| 3812-6161 · Afterschool Nc Pt              | 1,844     | 0         | (1,844)  | 1,844     | 0         | (1,844)  | 903       | -941    |
| Total Salaries                             | 4,918,781 | 5,618,444 | 699,663  | 6,550,066 | 7,491,259 | 941,193  | 6,677,646 | 127,580 |
| Benefits and Taxes                         |           |           |          |           |           |          |           |         |
| 1111-6211 · ES Instruction Cert PRS        | 163,457   | 167,714   | 4,257    | 210,602   | 223,619   | 13,017   | 207,774   | -2,828  |
| 1111-6221 · ES Instruction NC PRS          | 31,806    | 43,230    | 11,424   | 40,638    | 57,640    | 17,002   | 45,639    | 5,001   |
| 1111-6231 · ES Instruction Soc Sec         | 82,358    | 96,878    | 14,520   | 111,278   | 129,171   | 17,892   | 113,967   | 2,688   |
| 1111-6232 · ES Instruction Medicare        | 19,261    | 22,657    | 3,396    | 26,025    | 30,209    | 4,185    | 26,653    | 629     |
| 1111-6241 · ES Instruction Emp Ins         | 151,703   | 175,500   | 23,797   | 202,655   | 234,000   | 31,345   | 204,786   | 2,130   |
| 1131-6211 · MS Instruction Cert PRS        | 53,438    | 57,847    | 4,409    | 69,359    | 77,130    | 7,771    | 72,835    | 3,477   |
| 1131-6221 · MS Instruction NC PRS          | 11,694    | 4,787     | (6,907)  | 15,447    | 6,383     | (9,064)  | 15,399    | -48     |
| 1131-6231 · MS Instruction Soc Sec         | 27,602    | 28,765    | 1,163    | 36,637    | 38,354    | 1,717    | 38,304    | 1,667   |
| 1131-6232 · MS Instruction Medicare        | 6,455     | 6,727     | 272      | 8,568     | 8,970     | 402      | 8,958     | 390     |
| 1131-6241 · MS Instruction Emp Ins         | 41,739    | 46,800    | 5,061    | 55,121    | 62,400    | 7,279    | 55,831    | 711     |
| 1191-6231 · Summer Instruction Soc Sec     | 74        | 2,372     | 2,297    | 3,162     | 3,162     | 0        | 3,162     | 0       |
| 1191-6232 · Summer Instruction Medicar     | 17        | 555       | 537      | 740       | 740       | 0        | 740       | 0       |
| 1221-6211 · Special Education Cert PRS     | 41,331    | 43,578    | 2,247    | 54,077    | 58,104    | 4,026    | 53,942    | -136    |
| 1221-6221 · Special Education NC PRS       | 10,412    | 35,210    | 24,798   | 12,557    | 46,947    | 34,390   | 12,051    | -506    |
| 1221-6231 · Special Education Soc Sec      | 21,943    | 36,184    | 14,241   | 29,637    | 48,246    | 18,609   | 29,659    | 22      |
| 1221-6232 · Special Education Medicare     | 5,132     | 8,462     | 3,330    | 6,931     | 11,283    | 4,352    | 6,937     | 5       |
| 1221-6241 · Special Education Emp Ins      | 33,549    | 66,300    | 32,751   | 42,794    | 88,400    | 45,606   | 42,794    | 0       |
| 1271-6211 · Bilingual Instruction Cert PR  | 5,781     | 15,636    | 9,855    | 7,724     | 20,848    | 13,124   | 12,125    | 4,402   |
| 1271-6231 · Bilingual Instruction Soc Sec  | 2,713     | 7,181     | 4,467    | 3,606     | 9,574     | 5,969    | 5,607     | 2,001   |
| 1271-6232 · Bilingual Instruction Medicare | 635       | 1,679     | 1,045    | 2,239     | 2,239     | 0        | 2,239     | 0       |
| 1271-6241 · Bilingual Instruction Emp Ins  | 363       | 11,700    | 11,337   | 484       | 15,600    | 15,116   | 484       | 0       |
| 1411-6231 · Student Activities Soc Sec     | 182       | 6,510     | 6,328    | 2,352     | 8,680     | 6,328    | 3,054     | 702     |
| 1411-6232 · Student Activities Medicare    | 43        | 1,523     | 1,480    | 550       | 2,030     | 1,480    | 714       | 164     |
| 1411-6241 · Student Activities Emp Ins     | 0         | 3,900     | 3,900    | 0         | 5,200     | 5,200    | 0         | 0       |
| 1421-6231 · Student Athletics Soc Sec      | 226       | 372       | 146      | 350       | 496       | 146      | 326       | -24     |
| 1421-6232 · Student Athletics Medicare     | 53        | 87        | 34       | 82        | 116       | 34       | 76        | -6      |
| 2113-6221 · Social Work Nc Prs             | 25,390    | 26,862    | 1,472    | 33,778    | 35,816    | 2,037    | 33,746    | -32     |
| 2113-6231 · Social Work Soc Sec            | 10,693    | 12,336    | 1,644    | 14,545    | 16,449    | 1,903    | 14,640    | 94      |
| 2113-6232 · Social Work Medicare           | 2,501     | 2,885     | 384      | 3,402     | 3,847     | 445      | 3,424     | 22      |
| 2113-6241 · Social Work Emp Ins            | 15,504    | 15,600    | 96       | 21,238    | 20,800    | (439)    | 21,238    | 0       |
| 2134-6221 · Nursing Nc Prs                 | 2,264     | 6,581     | 4,317    | 2,264     | 8,775     | 6,511    | 4,927     | 2,662   |
| 2134-6231 · Nursing Soc Sec                | 1,000     | 3,022     | 2,023    | 1,000     | 4,030     | 3,030    | 2,375     | 1,376   |
| 2134-6232 · Nursing Medicare               | 234       | 707       | 473      | 234       | 942       | 709      | 555       | 322     |
| 2134-6241 · Nursing Emp Ins                | 1,143     | 3,900     | 2,757    | 2,856     | 5,200     | 2,344    | 3,427     | 571     |
| 2213-6231 · Professional Development       | 179       | 0         | (179)    | 179       | 0         | (179)    | 89        | -89     |
| 2213-6232 · Professional Development       | 42        | 0         | (42)     | 42        | 0         | (42)     | 21        | -21     |
| 2311-6261 · Board Wc                       | 64,888    | 45,000    | (19,888) | 64,888    | 60,000    | (4,888)  | 64,888    | 0       |
| 2311-6271 · Board Unemp                    | 3,023     | 15,000    | 11,977   | 20,000    | 20,000    | (0)      | 20,000    | 0       |
| 2321-6211 · Exec Admin Cert Prs            | 19,013    | 18,428    | (585)    | 24,473    | 24,570    | 97       | 24,304    | -169    |
| 2321-6231 · Exec Admin Soc Sec             | 7,738     | 8,463     | 725      | 10,559    | 11,284    | 725      | 10,591    | 32      |
| 2321-6232 · Exec Admin Medicare            | 2,003     | 1,979     | (24)     | 2,663     | 2,639     | (24)     | 2,671     | 7       |
| 2321-6241 · Exec Admin Emp Ins             | 6,694     | 3,900     | (2,794)  | 8,925     | 5,200     | (3,725)  | 8,925     | 0       |
| 2322-6231 · Community Services Soc Sec     | 124       | 0         | (124)    | 124       | 0         | (124)    | 124       | 0       |
| 2322-6232 · Community Services Medicare    | 29        | 0         | (29)     | 29        | 0         | (29)     | 29        | 0       |
| 2329-6211 · Other Exec Admin Cert Prs      | 45,953    | 43,560    | (2,393)  | 58,859    | 58,079    | (780)    | 58,346    | -514    |
| 2329-6221 · Other Exec Admin Nc Prs        | 32,550    | 31,406    | (1,144)  | 42,423    | 41,874    | (549)    | 43,681    | 1,258   |
| 2329-6231 · Other Exec Admin Soc Sec       | 37,798    | 34,429    | (3,369)  | 49,567    | 45,905    | (3,663)  | 50,052    | 484     |
| 2329-6232 · Other Exec Admin Medicare      | 8,840     | 8,052     | (788)    | 11,593    | 10,736    | (857)    | 11,706    | 113     |
| 2329-6241 · Other Exec Admin Emp Ins       | 50,190    | 39,000    | (11,190) | 61,776    | 52,000    | (9,776)  | 70,565    | 8,789   |
| 2331-6221 · It Admin Nc Prs                | 6,803     | 6,227     | (576)    | 8,878     | 8,303     | (576)    | 8,859     | -20     |
| 2331-6231 · It Admin Soc Sec               | 2,875     | 2,860     | (15)     | 3,828     | 3,813     | (15)     | 3,844     | 15      |
| 2331-6232 · It Admin Medicare              | 672       | 669       | (4)      | 895       | 892       | (4)      | 899       | 4       |
| 2331-6241 · It Admin Emp Ins               | 5,109     | 3,900     | (1,209)  | 6,812     | 5,200     | (1,612)  | 6,812     | 0       |
| 2411-6211 · Building Admin Cert Prs        | 66,795    | 70,285    | 3,490    | 84,440    | 93,713    | 9,273    | 83,713    | -727    |
| 2411-6221 · Building Admin Nc Prs          | 19,744    | 17,264    | (2,480)  | 23,019    | 23,019    | 0        | 23,019    | 0       |
| 2411-6231 · Building Admin Soc Sec         | 37,035    | 40,208    | 3,173    | 48,795    | 53,610    | 4,815    | 48,093    | -701    |
| 2411-6232 · Building Admin Medicare        | 8,661     | 9,403     | 742      | 11,412    | 12,538    | 1,126    | 11,248    | -164    |
| 2411-6241 · Building Admin Emp Ins         | 52,980    | 42,900    | (10,080) | 75,506    | 57,200    | (18,306) | 66,717    | -8,789  |
| 2511-6221 · Business Office NC PRS         | 55,894    | 55,583    | (311)    | 71,733    | 74,111    | 2,378    | 72,301    | 568     |
| 2511-6231 · Business Office Soc Sec        | 25,262    | 25,527    | 265      | 33,446    | 34,036    | 590      | 34,119    | 673     |
| 2511-6232 · Business Office Medicare       | 5,908     | 5,970     | 62       | 7,822     | 7,960     | 138      | 7,979     | 157     |
| 2511-6241 · Business Office Emp Ins        | 34,796    | 27,300    | (7,496)  | 45,375    | 36,400    | (8,975)  | 45,772    | 397     |
| 2541-6221 · Maint Of Plant Nc Prs          | 34,961    | 35,837    | 876      | 48,058    | 47,783    | (275)    | 49,229    | 1,171   |
| 2541-6231 · Maint Of Plant Soc Sec         | 14,525    | 16,458    | 1,934    | 20,539    | 21,945    | 1,405    | 21,163    | 624     |
| 2541-6232 · Maint Of Plant Medicare        | 3,397     | 3,849     | 452      | 4,804     | 5,132     | 329      | 4,949     | 146     |
| 2541-6241 · Maint Of Plant Emp Ins         | 33,956    | 31,200    | (2,756)  | 45,300    | 41,600    | (3,699)  | 44,297    | -1,003  |
| 2562-6221 · Food Preparation NC PRS        | 30,148    | 27,932    | (2,215)  | 39,243    | 37,243    | (2,000)  | 40,679    | 1,436   |
| 2562-6231 · Food Preparation Soc Sec       | 13,784    | 12,828    | (956)    | 17,961    | 17,104    | (857)    | 18,500    | 538     |
| 2562-6232 · Food Preparation Medicare      | 3,224     | 3,000     | (223)    | 4,201     | 4,000     | (200)    | 4,326     | 126     |
| 2562-6241 · Food Preparation Emp Ins       | 25,330    | 31,200    | 5,870    | 32,534    | 41,600    | 9,067    | 32,534    | 0       |
| 3512-6221 · Non-teacher Retirement         | 7,092     | 0         | (7,092)  | 7,092     | 0         | (7,092)  | 6,115     | -977    |
| 3512-6231 · Social Security Tax            | 2,973     | 0         | (2,973)  | 2,973     | 0         | (2,973)  | 2,534     | -439    |
| 3512-6232 · Medicare                       | 695       | 0         | (695)    | 695       | 0         | (695)    | 593       | -103    |
| 3512-6241 · Employee Insurance             | 4,066     | 0         | (4,066)  | 4,066     | 0         | (4,066)  | 3,481     | -584    |

|                                            |           |           |           |           |           |             |           |          |
|--------------------------------------------|-----------|-----------|-----------|-----------|-----------|-------------|-----------|----------|
| 3812-6221 · Afterschool Nc Prs             | 4,248     | 0         | (4,248)   | 6,313     | 0         | (6,313)     | 6,356     | 43       |
| 3812-6231 · Afterschool Soc Sec            | 4,751     | 13,950    | 9,199     | 6,394     | 18,600    | 12,206      | 6,492     | 99       |
| 3812-6232 · Afterschool Medicare           | 1,111     | 3,263     | 2,151     | 1,496     | 4,350     | 2,854       | 1,519     | 23       |
| 3812-6241 · Afterschool Emp Ins            | 3,374     | 0         | (3,374)   | 5,061     | 0         | (5,061)     | 5,061     | 0        |
| Total Benefits and Taxes                   | 1,559,928 | 1,700,877 | 140,949   | 2,047,722 | 2,267,836 | 220,115     | 2,075,581 | 27,859   |
| Staff-Related Costs                        |           |           |           |           |           |             |           |          |
| 2213-6319 · Professional Developement      | 110,489   | 125,625   | 15,136    | 154,723   | 167,500   | 12,777      | 154,723   | 0        |
| 2213-6343 · Professional Developement      | 7,602     | 0         | (7,602)   | 7,602     | 0         | (7,602)     | 7,602     | 0        |
| 2213-6411 · Professional Development       | 18,741    | 0         | (18,741)  | 18,741    | 0         | (18,741)    | 18,406    | -334     |
| 2213-6412 · Professional Development       | 120       | 0         | (120)     | 120       | 0         | (120)       | 120       | 0        |
| 2642-6319 · Recruitment Prof Serv          | 47,354    | 0         | (47,354)  | 47,354    | 0         | (47,354)    | 39,854    | -7,500   |
| 2642-6362 · Recruitment - Advertising      | 160       | 0         | (160)     | 160       | 0         | (160)       | 50        | -110     |
| 2643-6412 · Tech Supplies                  | 24,673    | 17,366    | (7,307)   | 29,473    | 23,154    | (6,319)     | 23,154    | -6,319   |
| 2644-6319 · Professional Development       | 24,397    | 71,250    | 46,853    | 91,400    | 95,000    | 3,600       | 93,562    | 2,162    |
| 2644-6343 · Non-instructional Staff Travel | 41,466    | 15,000    | (26,466)  | 41,466    | 20,000    | (21,466)    | 40,000    | -1,466   |
| 2644-6411 · Professional Development       | 3,775     | 0         | (3,775)   | 3,775     | 0         | (3,775)     | 3,079     | -696     |
| 2649-6319 · Staff Services, Other Prof S   | 4,114     | 5,625     | 1,511     | 7,500     | 7,500     | 0           | 7,500     | 0        |
| Total Staff-Related Costs                  | 282,889   | 234,866   | (48,023)  | 402,312   | 313,154   | (89,158)    | 388,050   | -14,263  |
| Rent                                       |           |           |           |           |           |             |           |          |
| 2542-6333 · Facilities Rent                | 983,521   | 941,170   | (42,352)  | 1,239,893 | 1,254,893 | 15,000      | 1,239,893 | 0        |
| Total Rent                                 | 983,521   | 941,170   | (42,352)  | 1,239,893 | 1,254,893 | 15,000      | 1,239,893 | 0        |
| Occupancy Service                          |           |           |           |           |           |             |           |          |
| 2542-6319 · Facilities Prof Serv           | 20,180    | 3,750     | (16,430)  | 30,178    | 5,000     | (25,178)    | 16,847    | -13,331  |
| 2542-6332 · Facilities Rep & Maint         | 51,465    | 70,500    | 19,035    | 81,411    | 94,000    | 12,589      | 81,411    | 0        |
| 2542-6335 · Facilities Water/sewer         | 5,982     | 6,000     | 18        | 8,000     | 8,000     | 0           | 8,000     | 0        |
| 2542-6336 · Facilities Trash Removal       | 26,981    | 20,250    | (6,731)   | 36,986    | 27,000    | (9,986)     | 36,988    | 2        |
| 2542-6338 · Rentals Of Computers And I     | 29,150    | 39,713    | 10,563    | 52,950    | 52,950    | 0           | 52,950    | 0        |
| 2542-6339 · Facilities Oth Prop Serv       | 1,259     | 0         | (1,259)   | 1,259     | 0         | (1,259)     | 0         | -1,259   |
| 2542-6351 · Facilities Prop Insur          | 19,738    | 15,428    | (4,310)   | 20,570    | 20,570    | (0)         | 20,570    | 0        |
| 2542-6361 · Facilities Phone/Internet      | 33,145    | 48,828    | 15,683    | 65,104    | 65,104    | (0)         | 65,104    | 0        |
| 2542-6411 · Facilities Supplies            | 59,953    | 48,375    | (11,578)  | 64,500    | 64,500    | 0           | 64,500    | 0        |
| 2542-6481 · Facilities Electricity         | 92,296    | 105,000   | 12,704    | 140,000   | 140,000   | (0)         | 140,000   | 0        |
| 2542-6482 · Facilities Gas                 | 18,267    | 24,000    | 5,733     | 32,000    | 32,000    | 0           | 32,000    | 0        |
| 2543-6339 · Care Upkeep Grounds Prop       | 80,115    | 52,913    | (27,202)  | 80,115    | 70,550    | (9,565)     | 75,130    | -4,985   |
| 2546-6319 · Security Svcs Prof Serv        | 23,174    | 33,750    | 10,576    | 45,000    | 45,000    | (0)         | 45,000    | 0        |
| 2546-6411 · Security Svcs Supplies         | 539       | 3,750     | 3,211     | 5,000     | 5,000     | (0)         | 5,000     | 0        |
| Total Occupancy Service                    | 462,244   | 472,256   | 10,012    | 663,073   | 629,675   | (33,399)    | 643,500   | -19,573  |
| Student Expense, Direct                    |           |           |           |           |           |             |           |          |
| 1111-6319 · ES Instruction Prof Serv       | 654,455   | 108,750   | (545,705) | 924,455   | 145,000   | (779,455)   | 764,058   | -160,398 |
| 1111-6361 · ES Instruction Internet        | 1,041     | 1,875     | 834       | 2,500     | 2,500     | (0)         | 2,500     | 0        |
| 1111-6391 · ES Field Trip                  | 4,521     | 10,875    | 6,354     | 14,500    | 14,500    | 0           | 14,500    | 0        |
| 1111-6411 · ES Instruction Supplies        | 88,329    | 46,613    | (41,716)  | 88,329    | 62,150    | (26,179)    | 87,831    | -497     |
| 1111-6412 · ES Instruction Tech Supplies   | 85,317    | 115,031   | 29,714    | 153,375   | 153,375   | 0           | 153,375   | 0        |
| 1111-6431 · Textbooks                      | 40,827    | 38,625    | (2,202)   | 51,500    | 51,500    | 0           | 51,500    | 0        |
| 1111-6491 · Es Instruct Other Materials    | 4,997     | 6,375     | 1,378     | 8,500     | 8,500     | (0)         | 8,500     | 0        |
| 1191-6319 · Summer Instruction Prof Se     | 14        | 3,000     | 2,986     | 4,000     | 4,000     | 0           | 4,000     | 0        |
| 1191-6411 · Summer Instruction Supplies    | 130       | 6,000     | 5,870     | 8,000     | 8,000     | 0           | 8,000     | 0        |
| 1221-6311 · Special Education Instruc S    | 173,999   | 75,750    | (98,249)  | 203,999   | 101,000   | (102,999)   | 200,762   | -3,236   |
| 1221-6411 · Special Education Supplies     | 8,609     | 3,000     | (5,609)   | 8,609     | 4,000     | (4,609)     | 8,609     | 0        |
| 1221-6412 · Special Education Instruc N    | 3,555     | 1,500     | (2,055)   | 3,555     | 2,000     | (1,555)     | 3,555     | 0        |
| 1271-6319 · Bilingual Instruction Prof Ser | 3,987     | 10,125    | 6,138     | 13,500    | 13,500    | 0           | 13,500    | 0        |
| 1271-6411 · Bilingual Instruction Supplies | 0         | 3,750     | 3,750     | 5,000     | 5,000     | (0)         | 5,000     | 0        |
| 1271-6412 · Supplies - Technology - Reli   | 7,000     | 5,250     | (1,750)   | 7,000     | 7,000     | (0)         | 7,000     | 0        |
| 1271-6431 · Bilingual Instruction Textboo  | 0         | 1,500     | 1,500     | 2,000     | 2,000     | 0           | 2,000     | 0        |
| 1411-6319 · Student Activities Prof Serv   | 500       | 975       | 475       | 1,300     | 1,300     | 0           | 1,300     | 0        |
| 1411-6411 · Student Activities Supplies    | 1,834     | 1,950     | 116       | 2,600     | 2,600     | (0)         | 2,600     | 0        |
| 1421-6319 · Student Athletics Prof Serv    | 0         | 3,750     | 3,750     | 5,000     | 5,000     | (0)         | 5,000     | 0        |
| 1421-6371 · Stu Ath Dues And Members       | 0         | 5,250     | 5,250     | 7,000     | 7,000     | (0)         | 7,000     | 0        |
| 1421-6411 · Student Athletics Supplies     | 509       | 6,750     | 6,241     | 9,000     | 9,000     | (0)         | 9,000     | 0        |
| 1911-6311 · Instructional Services         | 56,763    | 0         | (56,763)  | 56,763    | 0         | (56,763)    | 56,763    | 0        |
| 1933-6311 · Sped Tuition Private Agenci    | 71,939    | 135,000   | 63,061    | 86,813    | 180,000   | 93,187      | 180,000   | 93,187   |
| 2122-6311 · Counseling Instruc Serv        | 10,000    | 24,000    | 14,000    | 10,000    | 32,000    | 22,000      | 32,000    | 22,000   |
| 2122-6411 · Counseling Supplies            | 1,105     | 9,750     | 8,645     | 6,105     | 13,000    | 6,895       | 13,000    | 6,895    |
| 2134-6411 · Nursing Supplies               | 1,444     | 750       | (694)     | 1,444     | 1,000     | (444)       | 1,000     | -444     |
| 2142-6311 · Psych Test Instruc Serv        | 21,352    | 24,000    | 2,648     | 32,000    | 32,000    | 0           | 32,000    | 0        |
| 2142-6411 · Psychological Testing Suppl    | 5,939     | 0         | (5,939)   | 5,939     | 0         | (5,939)     | 5,939     | 0        |
| 2152-6311 · Instructional Services         | 102,718   | 75,000    | (27,718)  | 130,000   | 100,000   | (30,000)    | 100,000   | -30,000  |
| 2162-6311 · Ot Services Instruc Serv       | 24,531    | 58,500    | 33,969    | 76,747    | 78,000    | 1,253       | 76,747    | 0        |
| 2191-6311 · Occ Therapy Instruc Serv       | 23,930    | 0         | (23,930)  | 31,430    | 0         | (31,430)    | 29,036    | -2,394   |
| 2222-6441 · Library Books                  | 0         | 4,125     | 4,125     | 5,500     | 5,500     | 0           | 5,500     | 0        |
| 3512-6319 · Other Professional Services    | 2,849     | 0         | (2,849)   | 2,849     | 0         | (2,849)     | 0         | -2,849   |
| 3512-6412 · Supplies - Technology - Reli   | 4,112     | 0         | (4,112)   | 4,112     | 0         | (4,112)     | 50        | -4,062   |
| 3611-6391 · Other Purchased Services       | 426       | 7,500     | 7,074     | 8,660     | 10,000    | 1,340       | 8,660     | 0        |
| 3611-6411 · Welfare Activities Services    | 2,650     | 0         | (2,650)   | 2,650     | 0         | (2,650)     | 2,150     | -500     |
| 3812-6319 · Afterschool Prof Serv          | 74,350    | 9,750     | (64,600)  | 162,618   | 13,000    | (149,618)   | 162,618   | 0        |
| 3812-6411 · Afterschool Supplies           | 1,721     | 0         | (1,721)   | 25,200    | 0         | (25,200)    | 25,200    | 0        |
| 3812-6412 · Afterschool Tech Supplies      | 19,300    | 0         | (19,300)  | 19,300    | 0         | (19,300)    | 14,800    | -4,500   |
| 3912-6319 · Parental Involvement Prof S    | 55        | 0         | (55)      | 55        | 0         | (55)        | 55        | 0        |
| 3912-6391 · Parental Involvement - Other P | 0         | 1,500     | 1,500     | 2,000     | 2,000     | 0           | 2,000     | 0        |
| 3912-6411 · Parental Involvement Suppl     | 1,660     | 6,000     | 4,340     | 8,000     | 8,000     | 0           | 8,000     | 0        |
| Total Student Expense, Direct              | 1,506,468 | 812,568   | (693,900) | 2,201,906 | 1,083,424 | (1,118,482) | 2,115,107 | -86,799  |
| Student Expense, Food                      |           |           |           |           |           |             |           |          |
| 2562-6332 · Food Prep Rep & Maint          | 6,065     | 4,500     | (1,565)   | 6,065     | 6,000     | (65)        | 6,065     | 0        |
| 2562-6334 · Food Prep Equip Rent           | 1,945     | 2,250     | 305       | 3,000     | 3,000     | (0)         | 3,000     | 0        |
| 2562-6411 · Food Preparation Supplies      | 31,412    | 30,000    | (1,412)   | 40,000    | 40,000    | (0)         | 40,000    | 0        |

|                                          |            |            |           |            |            |           |            |         |
|------------------------------------------|------------|------------|-----------|------------|------------|-----------|------------|---------|
| 2562-6471 · Food Preparation Snack       | 260,463    | 251,250    | (9,213)   | 335,000    | 335,000    | 0         | 335,000    | 0       |
| 2562-6491 · Food Prep Other Materials    | 275        | 1,875      | 1,600     | 2,500      | 2,500      | 0         | 2,500      | 0       |
| 2562-6541 · Food Preparation Equipmen    | 0          | 5,250      | 5,250     | 7,000      | 7,000      | (0)       | 7,000      | 0       |
| Total Student Expense, Food              | 300,159    | 295,125    | (5,034)   | 393,565    | 393,500    | (65)      | 393,565    | 0       |
| Office & Business Expense                |            |            |           |            |            |           |            |         |
| 2114-6412 · Technology Supplies          | 15,849     | 12,613     | (3,236)   | 16,817     | 16,817     | 0         | 16,817     | 0       |
| 2311-6315 · Board Audit                  | 18,500     | 13,500     | (5,000)   | 18,500     | 18,000     | (500)     | 18,500     | 0       |
| 2311-6317 · Board Legal                  | 22,101     | 4,500      | (17,601)  | 22,902     | 6,000      | (16,902)  | 22,902     | 0       |
| 2311-6319 · Board Prof Serv              | 0          | 1,875      | 1,875     | 2,500      | 2,500      | (0)       | 2,500      | 0       |
| 2311-6352 · Board Liability Insurance    | 47,277     | 41,250     | (6,027)   | 55,000     | 55,000     | (0)       | 55,000     | 0       |
| 2311-6411 · Board Supplies               | 437        | 1,125      | 688       | 1,500      | 1,500      | (0)       | 1,500      | 0       |
| 2321-6319 · Exec Admin Prof Serv         | 219,720    | 121,875    | (97,845)  | 219,720    | 162,500    | (57,220)  | 200,900    | -18,820 |
| 2321-6359 · Judgments Against Lea And    | 28,100     | 0          | (28,100)  | 28,100     | 0          | (28,100)  | 28,100     | 0       |
| 2321-6363 · Exec Admin Printing          | 947        | 0          | (947)     | 947        | 0          | (947)     | 947        | 0       |
| 2321-6371 · Exec Admin Dues And Men      | 8,455      | 9,000      | 545       | 12,000     | 12,000     | 0         | 12,000     | 0       |
| 2321-6411 · Exec Admin Supplies          | 3,910      | 22,650     | 18,740    | 30,200     | 30,200     | 0         | 30,200     | 0       |
| 2322-6362 · Advertising                  | 38,016     | 48,375     | 10,359    | 53,642     | 64,500     | 10,858    | 53,642     | 0       |
| 2322-6411 · Community Services Suppli    | 11,222     | 12,375     | 1,153     | 16,500     | 16,500     | 0         | 16,500     | 0       |
| 2323-6319 · Staff Relations and Negotiat | 11,017     | 37,500     | 26,483    | 50,265     | 50,000     | (265)     | 50,265     | 0       |
| 2323-6411 · Staff Relations and Negotiat | 21,145     | 0          | (21,145)  | 21,145     | 0          | (21,145)  | 20,514     | -632    |
| 2329-6319 · Other Exec Admin Prof Serv   | 4,195      | 1,500      | (2,695)   | 5,695      | 2,000      | (3,695)   | 5,661      | 166     |
| 2331-6316 · Data Processing Services     | 226,016    | 176,288    | (49,728)  | 235,050    | 235,050    | 0         | 235,050    | 0       |
| 2331-6412 · It Admin Tech Supplies       | 18,856     | 10,125     | (8,731)   | 18,856     | 13,500     | (5,356)   | 18,856     | 0       |
| 2411-6319 · Building Admin Prof Serv     | 1,805      | 0          | (1,805)   | 1,805      | 0          | (1,805)   | 1,805      | 0       |
| 2411-6371 · Building Level Ad - Dues and | 0          | 1,500      | 1,500     | 2,000      | 2,000      | 0         | 2,000      | 0       |
| 2411-6411 · Building Admin Supplies      | 7,844      | 16,650     | 8,806     | 22,200     | 22,200     | (0)       | 22,200     | 0       |
| 2511-6319 · Business Office Prof Serv    | 10,048     | 2,250      | (7,798)   | 10,048     | 3,000      | (7,048)   | 9,850      | -198    |
| 2511-6411 · Business Office Supplies     | 21,575     | 33,000     | 11,426    | 43,690     | 44,000     | 310       | 43,690     | 0       |
| 2511-6412 · Bness Off Tech Supplies      | 17,719     | 9,000      | (8,719)   | 17,719     | 12,000     | (5,719)   | 17,719     | 0       |
| 2523-6319 · Receiving and Disbursing Fi  | 7,692      | 9,000      | 1,308     | 12,000     | 12,000     | 0         | 12,000     | 0       |
| 2525-6319 · Financial Accounting Service | 108,675    | 108,675    | 0         | 144,900    | 144,900    | 0         | 144,900    | 0       |
| 2529-6319 · Other Fiscal Services Prof S | 6,152      | 6,375      | 223       | 8,500      | 8,500      | 0         | 8,500      | 0       |
| 2574-6363 · Printing Printing            | 0          | 1,500      | 1,500     | 2,000      | 2,000      | 0         | 2,000      | 0       |
| Total Office & Business Expense          | 877,273    | 702,500    | (174,773) | 1,074,201  | 936,667    | (137,534) | 1,054,718  | -19,484 |
| Transportation                           |            |            |           |            |            |           |            |         |
| 2551-6341 · Transportation - Contracted, | 86,976     | 150,000    | 63,024    | 200,000    | 200,000    | (0)       | 200,000    | 0       |
| 2551-6342 · Transportation - Contracted, | 22,793     | 13,875     | (8,918)   | 22,793     | 18,500     | (4,293)   | 21,069     | -1,724  |
| 2553-6341 · Transportation - Contracted, | 80,457     | 46,500     | (33,957)  | 140,000    | 62,000     | (78,000)  | 140,000    | 0       |
| 2558-6341 · Transportation Sp Funds Tr   | 3,266      | 0          | (3,266)   | 3,266      | 0          | (3,266)   | 1,782      | -1,485  |
| 2558-6342 · Transportation-Other         | 1,435      | 0          | (1,435)   | 1,435      | 0          | (1,435)   | 1,435      | 0       |
| 2558-6391 · Transportation Sp Funds Pu   | 390        | 0          | (390)     | 390        | 0          | (390)     | 390        | 0       |
| 2558-6551 · Transportation-Specific Fun  | 0          | 0          | 0         | 20,000     | 0          | (20,000)  | 20,000     | 0       |
| Total Transportation                     | 195,317    | 210,375    | 15,058    | 387,885    | 280,500    | (107,384) | 384,676    | -3,208  |
| Total Expenses                           | 11,086,581 | 10,988,181 | (98,400)  | 14,960,623 | 14,650,909 | (309,714) | 14,972,735 | 12,112  |
| Operating Income                         | 2,505      | (647,368)  | 649,872   | 325,626    | (389,865)  | 715,491   | 313,616    | 12,009  |
| Extraordinary Expenses                   |            |            |           |            |            |           |            |         |
| Facility Improvements                    |            |            |           |            |            |           |            |         |
| 4051-6521 · Building Const Buildings     | 12,589     | 0          | (12,589)  | 12,589     | 0          | (12,589)  | 12,589     | 0       |
| Total Facility Improvements              | 12,589     | 0          | (12,589)  | 12,589     | 0          | (12,589)  | 12,589     | 0       |
| Total Extraordinary Expenses             | 12,589     | 0          | (12,589)  | 12,589     | 0          | (12,589)  | 12,589     | 0       |
| Net Income                               | (10,085)   | (647,368)  | 637,283   | 313,036    | (389,865)  | 702,902   | 301,027    | 12,009  |
| Cash Flow Statement                      | Actual     | Budget     | Variance  | Forecast   | Budget     | Variance  | Prv TOTAL  | Diff    |
| Net Income                               | (10,085)   | (647,368)  | 637,283   | 313,036    | (389,865)  | 702,902   | 301,027    | 12,009  |
| Cash Flow Adjustments                    |            |            |           |            |            |           |            |         |
| Other Operating Activities               |            |            |           |            |            |           |            |         |
| 1598 · Remove from operations            | 0          | 0          | 0         | 0          | 0          | 0         | 0          | 0       |
| 2154 · Local Taxes Payable               | 0          | 0          | 0         | 0          | 0          | 0         | 9,232      | -9,232  |
| 2155 · Missouri Income Tax Payable       | 15         | 0          | 15        | (0)        | 0          | (0)       | 0          | 0       |
| 2156 · Group Health And Life Insurance I | 2,779      | 0          | 2,779     | 0          | 0          | 0         | 0          | 0       |
| Total Other Operating Activities         | 2,795      | 0          | 2,795     | 0          | 0          | 0         | 9,232      | -9,232  |
| Facilities Project Adjustments           |            |            |           |            |            |           |            |         |
| 1599 · Add to facilities                 | 0          | 0          | 0         | 0          | 0          | 0         | 0          | 0       |
| Total Facilities Project Adjustments     | 0          | 0          | 0         | 0          | 0          | 0         | 0          | 0       |
| Total Cash Flow Adjustments              | 2,795      | 0          | 2,795     | 0          | 0          | 0         | 9,232      | -9,232  |
| Change in Cash                           | (7,290)    | (647,368)  | 640,078   | 313,036    | (389,865)  | 702,902   | 310,259    | 2,777   |

Monthly Projections

Momentum Academy

July 2024 through March 2025

| Forecast                                   |     |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           | Previous Forecast         |            |         |
|--------------------------------------------|-----|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|------------|-----------|---------------------------|------------|---------|
| Income Statement                           | Jun | Jul       | Aug       | Sep       | Oct       | Nov       | Dec       | Jan       | Feb       | Mar       | Apr       | May       | Jun       | TOTAL      | Budget     | Variance  | Comments                  | Prv TOTAL  | Diff    |
| Revenue                                    |     |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           |                           |            |         |
| Local Revenue                              |     |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           |                           |            |         |
| 5113 - Proposition C (Sales Tax)           |     | 130,286   | 97,307    | 82,281    | 78,021    | 110,621   | 66,882    | 78,828    | 94,504    | 83,595    | 73,133    | 73,133    | 73,133    | 1,041,725  | 1,091,569  | (49,844)  |                           | 1,041,725  | 0       |
| 5141 - Interest                            |     | 10,065    | 9,850     | 8,854     | 8,369     | 7,237     | 7,543     | 7,614     | 6,677     | 7,988     | 7,354     | 7,354     | 7,354     | 96,258     | 84,000     | 12,258    |                           | 96,258     | (0)     |
| Total Local Revenue                        |     | 140,351   | 107,157   | 91,135    | 86,389    | 117,858   | 74,425    | 86,443    | 101,181   | 91,584    | 80,487    | 80,487    | 80,487    | 1,137,983  | 1,175,569  | (37,586)  |                           | 1,137,983  | 0       |
| State Revenue                              |     |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           |                           |            |         |
| 5311 - Basic Formula                       |     | 880,416   | 899,381   | 851,116   | 877,057   | 904,473   | 876,751   | 901,043   | 877,158   | 877,042   | 876,987   | 876,987   | 876,987   | 10,575,398 | 10,094,246 | 481,152   | Rate + MOScholars         | 10,575,398 | 0       |
| 5312 - Transportation                      |     | 14,164    | 14,164    | 14,163    | 22,578    | 14,475    | 14,784    | 16,342    | 15,804    | 15,789    | 15,842    | 15,842    | 15,842    | 189,788    | 169,695    | 20,093    |                           | 189,788    | (103)   |
| 5319 - Classroom Trust Fund                |     | 31,081    | 30,692    | 31,111    | 30,675    | 30,437    | 31,181    | 30,877    | 30,774    | 30,890    | 30,946    | 30,946    | 30,946    | 370,756    | 323,488    | 47,268    |                           | 370,756    | (0)     |
| 5339 - Mocal                               |     | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 42,799    | 0         | 0         | 0         | 350,000    | 0          | 350,000   | MOCAL Grant               | 350,000    | 0       |
| 5342 - Evidence Based Reading State        |     | 0         | 0         | 0         | 0         | 41,589    | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 41,589     | 0          | 41,589    | EBRG                      | 41,589     | 0       |
| Total State Revenue                        |     | 925,661   | 944,237   | 896,390   | 930,510   | 990,974   | 922,716   | 948,262   | 966,536   | 923,721   | 1,026,175 | 1,026,175 | 1,026,175 | 11,527,531 | 10,587,429 | 940,102   |                           | 11,527,531 | (103)   |
| Federal Revenue                            |     |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           |                           |            |         |
| 5412 - Medicaid                            |     | 0         | 0         | 35,677    | 0         | 6,640     | 41,761    | 198       | 264       | 45,782    | 9,440     | 9,440     | 9,440     | 158,643    | 158,643    | (0)       |                           | 158,643    | 0       |
| 5422 - Cares Esser III                     |     | 0         | 0         | 0         | 15,658    | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 15,658     | 0          | 15,658    | EBRG & IRSG               | 15,658     | 0       |
| 5441 - Idea                                |     | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 110,850   | 29,642    | 29,642    | 29,642    | 199,775    | 199,775    | 0         |                           | 199,775    | (0)     |
| 5442 - Ecce                                |     | 0         | 0         | 0         | 0         | 5,601     | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 5,601      | 0          | 5,601     |                           | 5,601      | 0       |
| 5445 - Food Service-lunch                  |     | 0         | 0         | 31,504    | 44,823    | 0         | 0         | 120,355   | 32,788    | 33,451    | 57,853    | 57,853    | 57,853    | 436,479    | 436,479    | 0         |                           | 436,479    | 0       |
| 5446 - Food Service-breakfast              |     | 0         | 0         | 19,394    | 21,658    | 0         | 0         | 31,050    | 14,030    | 14,501    | 25,622    | 25,622    | 25,622    | 177,498    | 177,498    | 0         |                           | 177,498    | (0)     |
| 5448 - Food Service-Snacks                 |     | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0          | 4,493      | (4,493)   |                           | 0          | 0       |
| 5451 - Title I                             |     | 0         | 0         | 0         | 264,987   | 100,233   | 0         | 25,173    | 0         | 95,095    | 95,095    | 95,095    | 95,095    | 675,678    | 640,000    | 35,678    |                           | 675,678    | 0       |
| 5461 - Title Iva                           |     | 0         | 0         | 0         | 15,821    | 5,984     | 0         | 2,309     | 55,417    | 51,799    | 51,799    | 51,799    | 51,799    | 234,926    | 232,852    | 2,074     |                           | 234,926    | 0       |
| 5462 - Title II                            |     | 0         | 0         | 0         | 0         | 0         | 0         | 325       | 0         | 0         | 0         | 0         | 0         | 325        | 11,000     | (10,675)  |                           | 325        | 0       |
| 5465 - Title II                            |     | 0         | 0         | 0         | 20,765    | 7,854     | 0         | 1,769     | 0         | 6,137     | 6,137     | 6,137     | 6,137     | 48,800     | 57,500     | (8,700)   |                           | 48,800     | (0)     |
| 5468 - Arp-hcy                             |     | 0         | 0         | 0         | 0         | 51,518    | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 51,518     | 0          | 51,518    | MKV Transportation Grant  | 51,518     | 0       |
| 5497 - Charter School Start-up Revenue     |     | 100       | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 100        | 0          | 100       | MO School Health Profiles | 100        | 0       |
| Total Federal Revenue                      |     | 100       | 0         | 67,181    | 64,218    | 345,528   | 212,953   | 151,604   | 76,657    | 260,000   | 275,587   | 275,587   | 275,587   | 2,005,001  | 1,918,239  | 86,762    |                           | 2,005,001  | 0       |
| Private Grants and Donations               |     |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           |                           |            |         |
| 5192 - Donations                           |     | 0         | 0         | 0         | 258,700   | 276       | 0         | 0         | 230,500   | 0         | 11,108    | 11,108    | 11,108    | 522,800    | 522,800    | 0         | TOT                       | 522,800    | 0       |
| Total Private Grants and Donations         |     | 0         | 0         | 0         | 258,700   | 276       | 0         | 0         | 230,500   | 0         | 11,108    | 11,108    | 11,108    | 522,800    | 522,800    | 0         |                           | 522,800    | 0       |
| Earned Fees                                |     |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           |                           |            |         |
| 5179 - Other Pupil Income - Fundraising    |     | 0         | 16,579    | 603       | 508       | 677       | 224       | 35        | 68        | 214       | 2,031     | 2,031     | 2,031     | 25,000     | 25,000     | 0         |                           | 25,000     | (0)     |
| 5194 - School Level Fundraising            |     | 0         | 0         | 0         | 0         | 0         | 1,802     | 0         | 1,460     | 0         | 0         | 0         | 0         | 3,262      | 0          | 3,262     |                           | 3,262      | 0       |
| 5195 - Prior Period Adjustment             |     | 0         | 0         | 0         | 33,813    | 0         | 0         | 0         | 1,533     | 0         | 0         | 0         | 0         | 35,346     | 2,680      | 32,666    | eRate                     | 35,346     | 0       |
| 5198 - Miscellaneous Revenue               |     | 75        | 1,207     | 172       | 1,676     | 416       | 74        | 8,275     | 266       | 6,164     | 3,667     | 3,667     | 3,667     | 29,326     | 29,326     | 0         |                           | 29,326     | 0       |
| Total Earned Fees                          |     | 75        | 17,786    | 775       | 35,997    | 1,093     | 2,100     | 8,310     | 3,327     | 6,378     | 5,698     | 5,698     | 5,698     | 92,934     | 57,006     | 35,928    |                           | 92,934     | (0)     |
| Total Revenue                              |     | 1,066,187 | 1,069,179 | 1,055,481 | 1,375,814 | 1,455,729 | 1,212,194 | 1,194,619 | 1,378,200 | 1,281,683 | 1,399,054 | 1,399,054 | 1,399,054 | 15,286,248 | 14,261,043 | 1,025,205 |                           | 15,286,351 | (103)   |
| Expenses                                   |     |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           |                           |            |         |
| Salaries                                   |     |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           |                           |            |         |
| 1111-6111 - ES Instruction Cert FT         |     | 104,338   | 120,057   | 117,515   | 118,344   | 118,344   | 123,845   | 130,201   | 132,872   | 133,818   | 128,508   | 128,508   | 128,508   | 1,484,857  | 1,656,436  | (171,579) |                           | 1,479,554  | (5,203) |
| 1111-6121 - ES Instruction Sub             |     | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 2,448     | 2,448     | 2,448     | 46,000     | 0          | 46,000    |                           | 10,277     | 0       |
| 1111-6131 - ES Instruction Supp Pay        |     | 1,250     | 5,250     | 8,250     | 3,450     | 1,250     | 20,500    | 1,550     | 1,250     | 500       | 0         | 0         | 0         | 46,000     | 0          | 46,000    |                           | 42,750     | (3,250) |
| 1111-6151 - ES Instruction NC FT           |     | 10,194    | 26,353    | 27,515    | 24,311    | 22,916    | 22,744    | 19,824    | 21,966    | 19,151    | 21,195    | 21,195    | 21,195    | 258,558    | 314,761    | 56,203    | 1 Open Position           | 302,567    | 44,009  |
| 1111-6152 - ES Instruction AD              |     | 3,336     | 3,336     | 3,336     | 3,336     | 3,336     | 3,336     | 3,336     | 3,336     | 3,336     | 3,336     | 3,336     | 3,336     | 40,037     | 112,200    | 72,163    | 2 Open Positions          | 40,037     | 0       |
| 1113-6111 - MS Instruction Cert FT         |     | 27,473    | 42,960    | 45,199    | 45,199    | 45,199    | 45,199    | 45,199    | 39,254    | 36,935    | 39,309    | 39,309    | 39,309    | 487,708    | 571,333    | 83,625    |                           | 513,711    | 25,931  |
| 1113-6131 - MS Instruction Supp Pay        |     | 1,000     | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 4,379      | 0          | 4,379     |                           | 6,375      | 0       |
| 1113-6151 - MS Instruction NC FT           |     | 4,474     | 9,265     | 9,265     | 9,265     | 9,265     | 9,265     | 9,265     | 9,290     | 9,265     | 9,265     | 9,265     | 9,265     | 106,418    | 47,278     | (59,140)  |                           | 106,418    | 0       |
| 1191-6131 - Summer Instruction Supp Pay    |     | 1,200     | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 51,000     | 51,000     | 0         |                           | 51,000     | 0       |
| 1221-6111 - Special Education Cert FT      |     | 28,673    | 31,400    | 31,400    | 31,400    | 31,400    | 35,800    | 31,396    | 30,732    | 33,200    | 35,407    | 35,407    | 35,407    | 391,622    | 430,398    | 38,775    |                           | 394,474    | 2,852   |
| 1221-6131 - Special Education Supp Pay     |     | 333       | 333       | 167       | 352       | 352       | 352       | 352       | 352       | 1,052     | 1,452     | 1,452     | 1,452     | 5,500      | 0          | 5,500     |                           | 5,500      | 0       |
| 1221-6152 - Special Education Aides        |     | 6,730     | 8,820     | 12,290    | 8,084     | 7,468     | 8,423     | 6,421     | 7,798     | 5,971     | 5,957     | 5,957     | 5,957     | 93,474     | 347,757    | 254,283   |                           | 89,860     | (3,614) |
| 1271-6111 - Bilingual Instruction Cert FT  |     | 4,797     | 4,797     | 4,797     | 4,797     | 4,797     | 4,797     | 4,797     | 4,797     | 4,797     | 4,797     | 4,797     | 4,797     | 57,568     | 154,427    | 96,860    | 2 Open Positions          | 89,854     | 32,286  |
| 1271-6131 - Bilingual Instruction Supp Pay |     | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 500        | 0          | (500)     |                           | 500        | 0       |
| 1411-6131 - Student Activities Supp Pay    |     | 333       | 333       | 167       | 352       | 352       | 352       | 352       | 352       | 352       | 352       | 352       | 352       | 4,000      | 140,000    | 136,000   | ADJ to BAL SUPP Pay       | 4,001      | 0       |
| 1421-6131 - Student Athletics Supp Pay     |     | 333       | 333       | 167       | 352       | 352       | 352       | 352       | 352       | 1,052     | 1,452     | 1,452     | 1,452     | 5,500      | 0          | 5,500     |                           | 5,500      | 0       |
| 2113-6131 - Social Work Supp Pay           |     | 0         | 1,000     | 0         | 0         | 2,000     | 6,375     | 0         | 0         | 0         | 0         | 0         | 0         | 9,375      | 0          | (9,375)   |                           | 9,375      | 0       |
| 2113-6151 - Social Work Nc Ft              |     | 17,744    | 15,713    | 18,213    | 20,713    | 20,713    | 20,713    | 20,713    | 20,686    | 20,713    | 20,713    | 20,713    | 20,713    | 238,055    | 265,300    | 27,245    |                           | 238,055    | 0       |
| 2134-6131 - Nursing Supp Pay               |     | 0         | 0         | 100       | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 600        | 0          | (600)     |                           | 600        | 0       |
| 2134-6151 - Nursing Nc Ft                  |     | 0         | 0         | 0         | 4,538     | 5,547     | 5,547     | 0         | 0         | 0         | 0         | 0         | 0         | 15,631     | 65,000     | 49,369    |                           | 37,818     | 22,187  |
| 2213-6121 - Pk Cert States                 |     | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 1,440     | 1,440     | 0         | 0         | 0         | 2,880      | 0          | (2,880)   |                           | 1,440      | (1,440) |
| 2321-6112 - Exec Admin Cert Ft Admin       |     | 15,167    | 15,167    | 15,167    | 15,167    | 15,167    | 15,167    | 15,167    | 15,167    | 15,167    | 15,167    | 15,167    | 15,167    | 182,000    | 182,000    | 0         |                           | 182,000    | 0       |
| 2321-6131 - Exec Admin Supp Pay            |     | 0         | 0         | 0         | 0         | 0         | 5,500     | 300       | 0         | 0         | 0         | 0         | 0         | 6,300      | 0          | (6,300)   |                           | 6,300      | 0       |
| 2322-6131 - Community Services Supp P      |     | 0         | 0         | 0         | 0         | 0         | 1,500     | 0         | 0         | 0         | 0         | 0         | 0         | 2,000      | 0          | (2,000)   |                           | 2,000      | 0       |
| 2329-6112 - Other Exec Admin Cert Ft Ad    |     | 35,852    | 35,852    | 35,852    | 35,852    | 35,852    | 35,852    | 35,852    | 35,852    | 35,852    | 35,852    | 35,852    | 35,852    | 421,118    | 430,218    | 9,900     |                           | 431,118    | (902)   |
| 2329-6131 - Other Exec Admin Supp Pay      |     | 2,417     | 4,417     | 417       | 417       | 417       | 15,567    | 4,587     | 5,187     | 5,037     | 0         | 0         | 0         | 41,560     | 0          | (41,560)  |                           | 36,523     | (5,037) |
| 2329-6151 - Other Exec Admin Nc Ft         |     | 23,567    | 26,039    | 26,953    | 26,547    | 26,467    | 27,039    | 26,427    | 26,387    | 12,425    | 26,426    | 26,426    | 26,426    | 301,130    | 310,180    | 9,050     |                           | 312,299    | 11,169  |
| 2329-6161 - Other Exec Admin Nc Ft         |     | 2,592     | 13,100    | 9,780     | 6,255     | 1,447     | 1,146     | 1,031     | 1,221     | 1,029     | 1,000     | 1,000     | 1,000     | 40,601     | 0          | (40,601)  | Hired \$90k addit payroll | 40,572     | (29)    |
| 2331-6131 - Adm Admin Supp Pay             |     | 0         | 0         | 0         | 0         | 0         | 2,000     | 0         | 0         | 0         | 0         | 0         | 0         | 2,500      | 0          | (2,500)   |                           | 2,500      | 0       |
| 2331-6151 - Adm Admin Nc Ft                |     | 5,125     | 5,125     | 5,125     | 5,125     | 5,125     | 5,125     | 5,125     | 5,125     | 5,125     | 5,125     | 5,125     | 5,125     | 61,500     | 61,500     | 0         |                           | 61,500     | 0       |
| 2411-6112 - Building Admin Cert Ft Admin   |     | 5         |           |           |           |           |           |           |           |           |           |           |           |            |            |           |                           |            |         |

|                                            |         |         |         |         |         |         |         |         |         |         |         |         |           |           |           |                                |           |           |
|--------------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-----------|-----------|-----------|--------------------------------|-----------|-----------|
| 2331-6231 - R Admin Soc Sec                | 302     | 302     | 302     | 302     | 333     | 426     | 302     | 302     | 302     | 318     | 318     | 318     | 3,828     | 3,813     | (15)      |                                | 3,844     | 15        |
| 2331-6232 - R Admin Medicare               | 701     | 701     | 701     | 701     | 78      | 701     | 71      | 71      | 71      | 71      | 74      | 74      | 896       | 892       | (4)       |                                | 899       | 4         |
| 2331-6241 - R Admin Emp Ins                | 567     | 568     | 568     | 568     | 568     | 568     | 568     | 568     | 568     | 568     | 568     | 568     | 6,812     | 5,200     | (1,612)   |                                | 6,812     | (1,612)   |
| 2411-6211 - Building Admin Ctr Prs         | 7,625   | 8,002   | 7,978   | 7,978   | 7,733   | 7,138   | 7,138   | 6,595   | 6,609   | 5,882   | 5,882   | 5,882   | 84,440    | 93,713    | 9,273     |                                | 83,713    | (772)     |
| 2411-6221 - Building Admin Nc Prs          | 2,002   | 2,002   | 2,002   | 2,002   | 2,002   | 2,002   | 2,002   | 1,854   | 3,875   | 1,092   | 1,092   | 1,092   | 23,019    | 23,019    | 0         |                                | 23,019    | 0         |
| 2411-6231 - Building Admin Soc Sec         | 4,048   | 4,111   | 4,007   | 4,007   | 4,078   | 4,342   | 3,764   | 3,789   | 4,624   | 3,820   | 3,820   | 3,820   | 43,810    | 43,810    | 0         |                                | 43,810    | 0         |
| 2411-6232 - Building Admin Medicare        | 947     | 982     | 963     | 963     | 951     | 954     | 1,015   | 888     | 1,081   | 917     | 917     | 917     | 11,412    | 12,538    | 1,126     |                                | 12,018    | (714)     |
| 2411-6241 - Building Admin Emp Ins         | 5,443   | 6,024   | 6,024   | 6,024   | 6,024   | 5,311   | 5,311   | 5,311   | 7,508   | 7,508   | 7,508   | 7,508   | 75,506    | 57,200    | (18,306)  |                                | 76,701    | (8,789)   |
| 2511-6221 - Business Office NC PRS         | 6,730   | 6,730   | 6,731   | 6,731   | 5,979   | 5,979   | 5,979   | 5,979   | 5,512   | 4,789   | 5,480   | 5,480   | 71,733    | 74,111    | 2,378     |                                | 72,357    | 1,776     |
| 2511-6231 - Business Office NC PRS         | 2,845   | 2,845   | 2,845   | 2,845   | 2,797   | 2,797   | 2,797   | 2,797   | 2,460   | 2,321   | 2,321   | 2,321   | 24,461    | 24,461    | 0         |                                | 24,461    | 0         |
| 2511-6232 - Business Office Medicare       | 665     | 665     | 662     | 668     | 654     | 864     | 566     | 565     | 577     | 590     | 662     | 662     | 7,822     | 7,960     | 138       |                                | 7,979     | 157       |
| 2511-6241 - Business Office Emp Ins        | 4,191   | 4,193   | 4,193   | 4,193   | 3,625   | 3,625   | 3,625   | 3,625   | 3,526   | 3,526   | 3,526   | 3,526   | 45,375    | 36,400    | (8,975)   |                                | 45,772    | 397       |
| 2541-6221 - Maint Of Plant Nc Prs          | 2,920   | 4,480   | 4,133   | 4,554   | 3,839   | 3,592   | 3,644   | 3,606   | 3,195   | 4,366   | 4,366   | 4,366   | 48,058    | 47,793    | (265)     |                                | 49,229    | 1,171     |
| 2541-6231 - Maint Of Plant Medicare        | 1,553   | 1,801   | 1,710   | 1,848   | 1,588   | 1,634   | 1,479   | 1,588   | 1,381   | 2,005   | 2,005   | 2,005   | 20,539    | 21,948    | 1,409     |                                | 21,163    | 621       |
| 2541-6241 - Maint Of Plant Emp Ins         | 423     | 463     | 423     | 463     | 423     | 364     | 402     | 395     | 322     | 469     | 469     | 469     | 4,066     | 4,066     | 0         |                                | 4,066     | 0         |
| 2541-6241 - Maint Of Plant Emp Ins         | 3,800   | 3,807   | 3,807   | 3,807   | 3,807   | 3,807   | 3,807   | 3,807   | 3,781   | 3,781   | 3,781   | 3,781   | 45,300    | 41,600    | (3,699)   |                                | 44,297    | (1,003)   |
| 2562-6221 - Food Preparation NC PRS        | 3,119   | 3,517   | 3,583   | 3,320   | 3,622   | 3,427   | 3,406   | 3,059   | 3,094   | 3,032   | 3,032   | 3,032   | 39,243    | 37,243    | (2,000)   |                                | 40,679    | 1,436     |
| 2562-6231 - Food Preparation Soc Sec       | 1,207   | 1,420   | 1,357   | 1,968   | 1,745   | 1,914   | 1,548   | 1,558   | 1,542   | 1,392   | 1,392   | 1,392   | 17,961    | 17,104    | (857)     |                                | 18,800    | 538       |
| 2562-6241 - Food Preparation Emp Ins       | 237     | 332     | 317     | 392     | 332     | 441     | 331     | 361     | 361     | 329     | 329     | 329     | 4,006     | 3,979     | (27)      |                                | 4,126     | 126       |
| 2562-6241 - Food Preparation Emp Ins       | 2,392   | 2,925   | 3,456   | 2,928   | 2,968   | 2,934   | 2,913   | 2,401   | 2,401   | 2,401   | 2,401   | 2,401   | 32,534    | 41,000    | 8,467     |                                | 32,534    | 8,467     |
| 3512-6221 - Non-teacher Retirement         | 0       | 839     | 1,055   | 1,055   | 1,055   | 1,055   | 1,055   | 0       | 977     | 0       | 0       | 0       | 7,092     | 0         | (7,092)   |                                | 7,092     | (7,092)   |
| 3512-6231 - Social Security Tax            | 0       | 340     | 438     | 439     | 443     | 438     | 438     | 0       | 439     | 0       | 0       | 0       | 2,973     | 0         | (2,973)   |                                | 2,973     | (2,973)   |
| 3512-6232 - Medicare                       | 0       | 102     | 79      | 103     | 103     | 102     | 102     | 0       | 102     | 0       | 0       | 0       | 695       | 0         | (695)     |                                | 695       | (695)     |
| 3512-6241 - Employee Insurance             | 0       | 559     | 584     | 584     | 584     | 584     | 584     | 0       | 584     | 0       | 0       | 0       | 4,066     | 0         | (4,066)   |                                | 4,066     | (4,066)   |
| 3812-6221 - Afterschool Nc Prs             | 0       | 0       | 281     | 638     | 638     | 638     | 638     | 704     | 709     | 752     | 752     | 563     | 6,313     | 0         | (6,313)   |                                | 6,313     | 0         |
| 3812-6231 - Afterschool Soc Sec            | 0       | 170     | 533     | 772     | 850     | 550     | 584     | 697     | 594     | 692     | 692     | 258     | 6,384     | 18,600    | 12,204    |                                | 6,192     | 23        |
| 3812-6232 - Afterschool Medicare           | 0       | 0       | 45      | 125     | 189     | 129     | 137     | 163     | 139     | 162     | 162     | 60      | 1,496     | 4,350     | 2,856     |                                | 1,649     | 23        |
| 3812-6241 - Afterschool Emp Ins            | 0       | 0       | 562     | 562     | 562     | 562     | 562     | 562     | 562     | 562     | 562     | 562     | 5,901     | 5,901     | 0         |                                | 5,901     | 0         |
| Total Benefits and Taxes                   | 189,868 | 214,370 | 126,612 | 195,382 | 172,204 | 176,126 | 166,079 | 159,629 | 159,659 | 160,914 | 161,897 | 164,982 | 2,047,722 | 2,267,836 | 220,115   |                                | 2,075,581 | 27,859    |
| Staff-Related Costs                        |         |         |         |         |         |         |         |         |         |         |         |         |           |           |           |                                |           |           |
| 2213-6319 - Professional Development F     | 3,500   | 24,975  | 3,361   | 6,520   | 60,543  | 340     | 1,515   | 5,250   | 4,785   | 14,745  | 14,745  | 14,745  | 154,723   | 167,500   | 12,777    | MOCAL \$22.850 PD Services     | 154,723   | 0         |
| 2213-6319 - Professional Development F     | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0         | 0         | 0         | MOCAL \$22.850 PD Services     | 0         | 0         |
| 2213-6411 - Professional Development S     | 1,140   | 13,680  | 263     | 0       | 3,270   | 53      | 0       | 0       | 334     | 0       | 0       | 0       | 18,741    | 0         | (18,741)  | MOCAL \$1k PD Supplies         | 18,740    | (234)     |
| 2213-6412 - Professional Development S     | 0       | 0       | 120     | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 120       | 0         | (120)     | Review                         | 120       | 0         |
| 2642-6312 - Recruitment - Advertising      | 2,500   | 8,000   | 0       | 2,500   | 4,996   | 5,000   | 0       | 16,858  | 7,500   | 0       | 0       | 0       | 47,354    | 0         | (47,354)  | Review                         | 39,854    | (7,500)   |
| 2642-6362 - Recruitment - Advertising      | 1,546   | 1,661   | 1,661   | 1,644   | 1,654   | 1,654   | 1,654   | 1,654   | 1,647   | 1,600   | 1,600   | 1,600   | 160       | 0         | (160)     | Bamboo Budget low              | 23,154    | 2,160     |
| 2644-6319 - Professional Development       | 0       | 1,606   | (149)   | 3,319   | 3,000   | 8,750   | 0       | 3,820   | 4,050   | 22,334  | 22,334  | 22,334  | 91,400    | 95,600    | 3,600     |                                | 93,562    | 1,132     |
| 2644-6343 - Non-instructional Staff Travel | 3,607   | 2,821   | 6,570   | 7,615   | 5,518   | 2,241   | 1,189   | 7,320   | 4,586   | 0       | 0       | 0       | 41,466    | 20,000    | (21,466)  |                                | 40,000    | (1,466)   |
| 2644-6411 - Professional Development N     | 860     | 293     | 0       | 144     | 0       | 35      | 1,605   | 141     | 696     | 0       | 0       | 0       | 3,775     | 0         | (3,775)   |                                | 3,079     | (696)     |
| 2649-6319 - Other Services, Other Prof Se  | 0       | 4,114   | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 1,129   | 1,129   | 1,129   | 7,500     | 7,500     | 0         |                                | 7,500     | 0         |
| Total Staff-Related Costs                  | 13,154  | 57,150  | 11,564  | 25,335  | 77,395  | 18,019  | 11,596  | 34,966  | 33,711  | 39,809  | 39,808  | 39,808  | 402,312   | 313,154   | (89,158)  |                                | 388,050   | (14,263)  |
| Rent                                       |         |         |         |         |         |         |         |         |         |         |         |         |           |           |           |                                |           |           |
| 2542-6339 - Facilities Rent                | 91,361  | 85,182  | 139,019 | 162,309 | 92,630  | 102,630 | 114,297 | 92,630  | 103,463 | 85,457  | 85,457  | 85,457  | 1,239,893 | 1,254,893 | 15,000    | Rent Savings                   | 1,239,893 | 0         |
| Total Rent                                 | 91,361  | 85,182  | 139,019 | 162,309 | 92,630  | 102,630 | 114,297 | 92,630  | 103,463 | 85,457  | 85,457  | 85,457  | 1,239,893 | 1,254,893 | 15,000    |                                | 1,239,893 | 0         |
| 2542-6339 - Facilities Ref Serv            | 69      | 419     | 69      | 129     | 3,857   | 2,435   | 3,224   | 6,645   | 3,333   | 3,333   | 3,333   | 3,333   | 30,178    | 5,000     | (25,178)  |                                | 16,847    | (13,331)  |
| 2542-6332 - Facilities Rep & Maint         | 2,410   | 10,641  | 6,758   | 500     | 193     | 14,150  | 5,845   | 2,802   | 8,167   | 9,982   | 9,982   | 9,982   | 81,411    | 94,000    | 12,589    | HVAC repairs - CAP             | 81,411    | 0         |
| 2542-6335 - Facilities Watersewer          | 625     | 1,438   | 334     | 334     | 650     | 690     | 392     | 733     | 845     | 673     | 673     | 673     | 8,000     | 8,000     | 0         |                                | 8,000     | 0         |
| 2542-6336 - Facilities Watersewer          | 2,718   | 2,878   | 2,714   | 2,714   | 2,697   | 2,718   | 2,697   | 2,718   | 3,292   | 3,338   | 3,338   | 3,338   | 27,000    | (9,000)   | (9,000)   | Inc due to trend               | 36,000    | 0         |
| 2542-6338 - Rentals Of Computers And P     | 3,446   | 3,034   | 3,034   | 3,763   | 4,419   | 4,623   | 2,904   | 1,869   | 2,446   | 7,933   | 7,933   | 7,933   | 32,590    | 52,990    | 0         |                                | 52,990    | 0         |
| 2542-6339 - Facilities Oth Prop Serv       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 1,259   | 0       | 0       | 1,259     | 0         | (1,259)   |                                | (0)       | (1,259)   |
| 2542-6351 - Facilities Prop Serv           | 1,762   | 6,026   | 0       | 1,762   | 881     | 881     | 881     | 881     | 6,665   | 277     | 277     | 277     | 20,570    | 20,570    | 0         |                                | 20,570    | 0         |
| 2542-6361 - Facilities PhoneInternet       | 550     | 8,832   | 1,643   | 1,579   | 3,280   | 1,587   | 17,739  | 1,566   | 370     | 10,653  | 10,653  | 10,653  | 65,104    | 65,104    | 0         |                                | 65,104    | 0         |
| 2542-6411 - Facilities Technology - Net    | 2,405   | 11,020  | 11,902  | 10,902  | 6,961   | 9,974   | 1,604   | 4,974   | 324     | 1,516   | 1,516   | 1,516   | 64,500    | 64,500    | 0         |                                | 64,500    | 0         |
| 2542-6481 - Facilities Electricity         | 12,193  | 14,545  | 11,285  | 18,600  | 5,926   | 7,101   | 6,275   | 7,352   | 9,110   | 15,901  | 15,901  | 15,901  | 140,000   | 140,000   | 0         |                                | 140,000   | 0         |
| 2542-6482 - Facilities Gas                 | 518     | 363     | 414     | 439     | 251     | 304     | 4,674   | 5,028   | 7,378   | 4,578   | 4,578   | 4,578   | 32,000    | 32,000    | 0         |                                | 32,000    | 0         |
| 2542-6339 - Care Upkeep Grounds Prop       | 12,820  | 8,435   | 8,440   | 4,846   | 3,546   | 6,714   | 21,943  | 9,473   | 8,094   | 0       | 0       | 0       | 80,115    | 70,560    | (9,565)   |                                | 75,130    | (4,985)   |
| 2542-6339 - Security Svcs Prop Supplies    | 5,990   | 3,192   | 1,790   | 3,192   | 1,910   | 251     | 1,910   | 4,814   | 4,814   | 7,275   | 7,275   | 7,275   | 45,000    | 45,000    | 0         |                                | 45,000    | 0         |
| 2546-6411 - Security Svcs Prop Supplies    | 4,500   | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 1,487   | 1,487   | 1,487   | 1,487   | 5,000     | 5,000     | 0         |                                | 5,000     | 0         |
| Total Occupancy Service                    | 45,504  | 70,471  | 48,545  | 49,634  | 31,289  | 48,461  | 69,370  | 45,163  | 53,808  | 66,943  | 66,943  | 66,943  | 663,073   | 629,675   | (33,399)  |                                | 643,500   | (19,573)  |
| Student Expense, Instruction               |         |         |         |         |         |         |         |         |         |         |         |         |           |           |           |                                |           |           |
| 1111-6319 - ES Instruction Prof Serv       | 5,018   | 48,453  | 44,037  | 173,693 | 69,269  | 92,608  | 48,361  | 82,246  | 90,769  | 90,000  | 90,000  | 90,000  | 924,455   | 145,000   | (779,455) |                                | 764,058   | (160,398) |
| 1111-6316 - ES Instruction Internet        | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 486     | 486     | 486     | 2,500     | 2,500     | 0         |                                | 2,500     | 0         |
| 1111-6391 - ES Field Trip                  | 0       | 0       | 0       | 0       | 888     | 2,230   | 0       | 0       | 1,403   | 3,326   | 3,326   | 3,326   | 14,500    | 14,500    | 0         |                                | 14,500    | 0         |
| 1111-6411 - ES Instruction Supplies        | 25,540  | 39,482  | 17,120  | 707     | 463     | 730     | 422     | 3,226   | 997     | 0       | 0       | 0       | 88,329    | 62,150    | (26,179)  | Over Budget                    | 87,831    | (497)     |
| 1111-6412 - ES Instruction Tech Supplies   | 19,016  | 30,055  | 11,422  | 13,911  | 1,222   | 5,002   | 1,222   | 1,222   | 2,248   | 22,686  | 22,686  | 22,686  | 153,375   | 153,375   | 0         |                                | 153,375   | 0         |
| 1111-6415 - ES Instruction Tech Supplies   | 11,145  | 18,906  | 0       | 236     | 0       | 0       | 0       | 0       | 0       | 3,558   | 3,558   | 3,558   | 51,500    | 51,500    | 0         |                                | 51,500    | 0         |
| 1111-6491 - ES Instruction Other Materials | 8,772   | (3,775) | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 1,168   | 1,168   | 1,168   | 8,500     | 8,500     | 0         | Furniture Budget (All Schools) | 8,500     | 0         |
| 1191-6319 - Summer Instruction Prof Ser    | 14      | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 1,329   | 1,329   | 1,329   | 4,000     | 4,000     | 0         |                                | 4,000     | 0         |
| 1191-6411 - Summer Instruction Supplies    | 130     | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 2,623   | 2,623   | 2,623   | 8,000     | 8,000     | 0         |                                | 8,000     | 0         |
| 1221-6311 - Special Education Instruction  | 18,119  | 871     | 3,737   | 8,942   | 69,540  | 23,563  | 2,679   | 33,341  | 13,236  | 10,000  | 10,000  | 10,000  |           |           |           |                                |           |           |

|                                          |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           |                |            |            |         |
|------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|------------|-----------|----------------|------------|------------|---------|
| 2553-6341 - Transportation - Contracted, | 0         | 0         | 5,307     | 25,710    | 14,319    | 12,844    | 4,316     | 13,673    | 4,287     | 19,848    | 19,848    | 19,848    | 140,000    | 62,000     | (78,000)  | Indiv Pick ups | 140,000    | 0          |         |
| 2558-6341 - Transportation Sp Funds Tra  | 0         | 0         | 0         | 0         | 0         | 1,782     | 0         | 0         | 1,485     | 0         | 0         | 0         | 3,266      | 0          | (3,266)   |                | 1,782      | (1,485)    |         |
| 2558-6342 - Transportation-Other         | 0         | 0         | 0         | 1,435     | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 1,435      | 0          | (1,435)   |                | 1,435      | 0          |         |
| 2558-6391 - Transportation Sp Funds Pul  | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 390       | 0         | 0         | 0         | 0         | 390        | 0          | (390)     |                | 390        | 0          |         |
| 2558-6551 - Transportation-Specific Fund | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 6,667     | 6,667     | 6,667     | 20,000     | 0          | (20,000)  | MOCAL Grant    | 20,000     | 0          |         |
| Total Transportation                     | 8,740     | 2,639     | 6,442     | 58,046    | 14,319    | 51,335    | 10,414    | 18,771    | 24,612    | 64,189    | 64,189    | 64,189    | 387,885    | 280,500    | (107,384) |                | 384,676    | (3,208)    |         |
| Total Expenses                           | 1,076,143 | 1,289,474 | 1,164,219 | 1,575,769 | 1,268,187 | 1,323,442 | 1,080,530 | 1,152,180 | 1,156,637 | 1,272,061 | 1,278,048 | 1,323,933 | 14,960,623 | 14,650,909 | (309,714) |                | 14,972,735 | 12,112     |         |
| Operating Income                         | (9,957)   | (220,294) | (108,737) | (199,956) | 187,542   | (111,248) | 114,089   | 226,020   | 125,046   | 126,994   | 121,006   | 75,121    | 325,636    | (389,865)  | 715,491   |                | 313,616    | 12,009     |         |
| Extraordinary Expenses                   |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           |                |            |            |         |
| Facility Improvements                    |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           |                |            |            |         |
| 4051-6521 - Building Const Buildings     | 12,589    | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 12,589     | 0          | (12,589)  |                | 12,589     | 0          |         |
| Total Facility Improvements              | 12,589    | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 12,589     | 0          | (12,589)  |                | 12,589     | 0          |         |
| Total Extraordinary Expenses             | 12,589    | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 12,589     | 0          | (12,589)  |                | 12,589     | 0          |         |
| Net Income                               | (22,546)  | (220,294) | (108,737) | (199,956) | 187,542   | (111,248) | 114,089   | 226,020   | 125,046   | 126,994   | 121,006   | 75,121    | 313,036    | (389,865)  | 702,902   |                | 301,027    | 12,009     |         |
| Cash Flow Statement                      | Jun       | Jul       | Aug       | Sep       | Oct       | Nov       | Dec       | Jan       | Feb       | Mar       | Apr       | May       | Jun        | TOTAL      | Budget    | Variance       | Comments   | Priv TOTAL | Diff    |
| Net Income                               |           | (22,546)  | (220,294) | (108,737) | (199,956) | 187,542   | (111,248) | 114,089   | 226,020   | 125,046   | 126,994   | 121,006   | 75,121     | 313,036    | (389,865) | 702,902        |            | 301,027    | 12,009  |
| Cash Flow Adjustments                    |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           |                |            |            |         |
| Other Operating Activities               |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           |                |            |            |         |
| 1598 - Remove from operations            | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0          | 0          | 0         | 0              |            | 0          | 0       |
| 2154 - Local Taxes Payable               | 3,979     | 4,843     | (8,822)   | 4,932     | 4,843     | (9,775)   | 4,612     | 4,620     | (9,232)   | 0         | 0         | 0         | 0          | 0          | 0         | 0              |            | 9,232      | (9,232) |
| 2155 - Missouri Income Tax Payable       | 0         | 15        | 0         | 0         | 0         | 0         | 24        | (24)      | 0         | (5)       | (5)       | (5)       | (0)        | 0          | (0)       |                | 0          | 0          | (0)     |
| 2156 - Group Health And Life Insurance P | 8,039     | 4,409     | (5,377)   | (149)     | 395       | (5,088)   | 6,703     | (1,930)   | (4,223)   | (926)     | (926)     | (926)     | 0          | 0          | 0         |                | (0)        | 0          | 0       |
| Total Other Operating Activities         | 12,018    | 9,267     | (14,199)  | 4,783     | 5,238     | (14,862)  | 11,340    | 2,666     | (13,455)  | (932)     | (932)     | (932)     | 0          | 0          | 0         |                | 9,232      | (9,232)    | 0       |
| Facilities Project Adjustments           |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           |                |            |            |         |
| 1599 - Add to facilities                 | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0          | 0          | 0         | 0              |            | 0          | 0       |
| Total Facilities Project Adjustments     | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0          | 0          | 0         | 0              |            | 0          | 0       |
| Total Cash Flow Adjustments              | 12,018    | 9,267     | (14,199)  | 4,783     | 5,238     | (14,862)  | 11,340    | 2,666     | (13,455)  | (932)     | (932)     | (932)     | 0          | 0          | 0         |                | 9,232      | (9,232)    | 0       |
| Change in Monthly Cash                   | (10,529)  | (211,027) | (122,937) | (195,172) | 192,780   | (126,111) | 125,428   | 228,686   | 111,591   | 126,062   | 120,075   | 74,189    | 313,036    | (389,865)  | 702,902   |                | 310,259    | 2,777      | 0       |
| Income Statement                         | Jun       | Jul       | Aug       | Sep       | Oct       | Nov       | Dec       | Jan       | Feb       | Mar       | Apr       | May       | Jun        | TOTAL      | Budget    |                |            |            |         |
| Change in Monthly Cash (Net)             | 0         | (10,529)  | (211,027) | (122,937) | (195,172) | 192,780   | (126,111) | 125,428   | 228,686   | 111,591   | 126,062   | 120,075   | 74,189     | 313,036    |           |                |            |            |         |
| Forecast Cash                            | 4,204,320 | 4,193,792 | 3,982,765 | 3,859,828 | 3,664,656 | 3,857,436 | 3,731,325 | 3,856,753 | 4,085,439 | 4,197,030 | 4,323,092 | 4,443,167 | 4,517,357  |            |           |                |            |            |         |
| Budget Cash                              | 4,204,320 | 3,667,394 | 3,577,901 | 3,438,676 | 3,298,303 | 3,355,846 | 3,322,977 | 3,250,448 | 3,419,848 | 3,556,952 | 3,542,538 | 3,539,039 | 3,814,455  |            |           |                |            |            |         |

# Balance Sheet

## Momentum Academy

As of March 31, 2025

| Balance Sheet                         | 6/30/2024 | 3/31/2025 | 6/30/2025 |
|---------------------------------------|-----------|-----------|-----------|
| Assets                                | Last Year | Current   | Year End  |
| Assets                                |           |           |           |
| Current Assets                        |           |           |           |
| Cash                                  |           |           |           |
| Ending Cash                           |           |           | 4,517,357 |
| 1111 · Cash                           | 113,735   | 122,154   | 0         |
| 1114 · Savings Acct: Cash Reserve     | 2,791     | 2,791     | 0         |
| 1115 · Inv Acct: Closure Reserve      | 7,284     | 7,284     | 0         |
| 1116 · Inv Acct: Sweep                | 3,143     | 3,143     | 0         |
| 1117 · 998 Parental Involvem - Gp Fic | 2,047     | 2,047     | 0         |
| 1118 · Busey Money Market             | 4,075,321 | 4,059,611 | 0         |
| Total Cash                            | 4,204,320 | 4,197,030 | 4,517,357 |
| Intercompany Transfers                |           |           |           |
| 1598 · Remove from operations         | 0         | 0         | 0         |
| 1599 · Add to facilities              | 0         | 0         | 0         |
| Total Intercompany Transfers          | 0         | 0         | 0         |
| Total Current Assets                  | 4,204,320 | 4,197,030 | 4,517,357 |
| Total Assets                          | 4,204,320 | 4,197,030 | 4,517,357 |
| Liabilities and Equity                | Last Year | Current   | Year End  |
| Liabilities and Equity                |           |           |           |
| Current Liabilities                   |           |           |           |
| Other Current Liabilities             |           |           |           |
| 2154 · Local Taxes Payable            | 0         | 0         | 0         |
| 2155 · Missouri Income Tax Payable    | 0         | 15        | (0)       |
| 2156 · Group Health And Life Insuranc | 5,335     | 8,114     | 5,335     |
| Total Other Current Liabilities       | 5,335     | 8,130     | 5,335     |
| Total Current Liabilities             | 5,335     | 8,130     | 5,335     |
| Equity                                |           |           |           |
| Unrestricted Net Assets               |           |           |           |
| 3111 · Fund Balance                   | 4,198,986 | 4,198,986 | 4,198,986 |
| Total Unrestricted Net Assets         | 4,198,986 | 4,198,986 | 4,198,986 |
| Net Income                            |           |           |           |
| Net Income                            | 0         | (10,085)  | 313,036   |
| Total Net Income                      | 0         | (10,085)  | 313,036   |
| Total Equity                          | 4,198,986 | 4,188,901 | 4,512,022 |
| Total Liabilities and Equity          | 4,204,320 | 4,197,030 | 4,517,357 |

State Revenue Drivers

Momentum Academy

July 2024 through March 2025

School Type:

| Revenue Drivers                      |          |                 |               |               |              |               |           |
|--------------------------------------|----------|-----------------|---------------|---------------|--------------|---------------|-----------|
| As of                                | 12.12.24 |                 |               |               |              |               |           |
| Enrollment                           | 600      |                 |               |               |              |               |           |
| YTD Attendance %                     | 92.0%    |                 |               |               |              |               |           |
| YTD ADA                              | 549.9    |                 |               |               |              |               |           |
| Enrollment                           |          | Budgeted        |               |               |              |               |           |
| Start of Year Enrollment             |          |                 | 725           |               |              |               |           |
| Attrition                            |          |                 | 10%           |               |              |               |           |
| End of Year Enrollment               |          |                 | 650           |               | 600          |               |           |
| Attendance %                         |          |                 | 90%           |               | 92%          |               |           |
| ADA                                  |          | Recent DESE Pmt | Budgeted      | FWADA         | Forecast     | MAX           | Change    |
| K-12                                 |          | 636.7           | 636.7         | 636.7         | 549.9        | 636.7         |           |
| Summer                               |          |                 | 7.7           | 5.3           | 5.3          | 5.3           |           |
| Total ADA Term                       |          | 636.7           | 644.4         | 642.0         | 555.2        | 642.0         | -         |
| Special Populations Weights          |          | Recent DESE Pmt | Budgeted      | FWADA         | Forecast     | MAX           | Change    |
| Free and Reduced Lunch (FRL)         |          |                 |               |               |              |               |           |
| % of ADA                             |          | 77.1%           | 77.1%         | 77.1%         | 77.1%        | 77.1%         |           |
| Count                                |          | 490.74          | 490.74        | 490.74        | 423.83       | 490.7         |           |
| Weight                               |          | 73.419          | 73.419        | 73.419        | 82.737       | 82.7          | 9.3       |
| Individualized Education Plans (IEP) |          |                 |               |               |              |               |           |
| % of ADA                             |          | 13.6%           | 13.6%         | 13.6%         | 13.6%        | 14%           |           |
| Count                                |          | 80.0            | 80.0          |               | 80.0         | 80.0          |           |
| Weight                               |          | -               | -             | -             | 4.6          | 4.6           | 4.6       |
| Limited English Proficiency (LEP)    |          |                 |               |               |              |               |           |
| % of ADA                             |          |                 | 9.73%         | 3.54%         | 3.54%        | 4%            |           |
| Count                                |          | 77.0            | 77.0          |               | 77.0         | 77.0          |           |
| Weight                               |          | 37.1            | 37.100        | 37.1          | 37.1         | 37.1          | (0.0)     |
| Prek ADA                             |          |                 |               |               |              |               |           |
| Prek ADA                             |          |                 | 15.00         |               | 17           | 17            |           |
| State Payment Calculation            |          | Recent DESE Pmt | Budgeted      | FWADA         | Forecast     | MAX           | Change    |
| Total WADA                           |          | 752.4848        | 754.930       | 752.4848      | 696.3510     | 752.5         | (2.4)     |
| Per Wada Payment Amount              |          | \$ 14,699       | \$ 14,000     | \$ 14,699     | \$ 14,699    | \$ 14,699     | 699.4     |
| State Aid Projection                 |          | 10,895,189      | 10,417,715    | 10,895,189    | 10,082,430   | 10,895,189    |           |
| Prior Year Adjustment                |          | 26,978          | -             | 26,978        | 26,978       | 26,978        |           |
| Net State Rev Projection             |          | 10,922,167      | 10,417,715    | 10,922,167    | 10,109,408   | 10,922,167    | 504,451.8 |
| Classroom Trust Fund                 |          | 370,561         | 323,488       | 370,561       | 370,756      | 370,756       | 47,268.0  |
| Basic Formula                        |          | \$ 10,551,606   | \$ 10,094,227 | \$ 10,551,606 | \$ 9,738,652 | \$ 10,551,606 | 457,378.8 |

MATCH

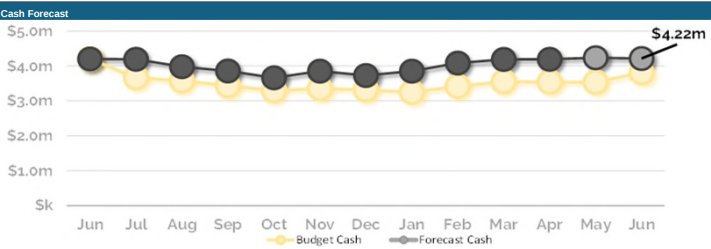
1

MO Scholars

\$ 23,988  
\$ 10,575,593

Dashboard  
Momentum Academy  
July 2024 through April 2025

| Key Performance Indicators    |                        |                               |                                           |
|-------------------------------|------------------------|-------------------------------|-------------------------------------------|
| Days of Cash<br>(At Year End) | Gross Margin<br>Margin | Fund Balance<br>(At Year End) | Fund Balance<br>(Minus Letters of credit) |
| 102                           | 0%                     | 28%                           | 20%                                       |
| Target > 45 days              | Target > -5.0%         | Target > 0.00                 |                                           |



|                  |                    |
|------------------|--------------------|
| 475,000          | 07/29/25; Fox park |
| 670,000          | 07/29/27; GP       |
| <b>1,145,000</b> |                    |

Letters of Credit      **\$ 1,145,000**

|                          |                     |
|--------------------------|---------------------|
| Current Cash:            | <b>\$ 4,193,582</b> |
| Current Available Cash:  | <b>\$ 3,048,582</b> |
|                          |                     |
| Year end Cash:           | <b>\$ 4,217,766</b> |
| Year end Available Cash: | <b>\$ 3,072,766</b> |

| Financial Snapshot            | Year-To-Date Financials |            |             | Annual Forecast |            |             | Remaining |
|-------------------------------|-------------------------|------------|-------------|-----------------|------------|-------------|-----------|
|                               | Actual                  | Budget     | Variance    | Forecast        | Budget     | Variance    |           |
| Revenue                       |                         |            |             |                 |            |             |           |
| Local Revenue                 | 984,807                 | 976,002    | 8,805       | 1,137,983       | 1,175,569  | (\$7,586)   | 153,175   |
| State Revenue                 | 9,372,713               | 8,587,325  | 885,388     | 11,416,510      | 10,587,429 | 829,081     | 2,043,797 |
| Federal Revenue               | 1,427,192               | 1,440,793  | (13,601)    | 1,920,656       | 1,918,239  | 2,417       | 493,464   |
| Private Grants and Donations  | 489,476                 | 496,660    | (7,184)     | 489,476         | 522,800    | (\$3,324)   | -         |
| Earned Fees                   | 91,215                  | 46,528     | 44,688      | 93,095          | 57,006     | 36,089      | 1,880     |
| Total Revenue                 | 12,365,403              | 11,547,308 | 818,095     | 15,057,720      | 14,261,043 | 796,676     | 2,692,316 |
| Expenses                      |                         |            |             |                 |            |             |           |
| Salaries                      | 5,466,344               | 6,242,716  | (\$776,371) | 6,561,929       | 7,491,259  | (\$929,330) | 1,095,585 |
| Benefits and Taxes            | 1,738,838               | 1,889,864  | (\$151,025) | 2,074,776       | 2,267,836  | (\$193,060) | 335,938   |
| Staff-Related Costs           | 314,211                 | 260,962    | 53,249      | 418,651         | 313,154    | 105,497     | 104,441   |
| Rent                          | 1,046,358               | 1,045,744  | 613         | 1,239,893       | 1,254,893  | (\$15,000)  | 193,535   |
| Occupancy Service             | 605,002                 | 524,729    | 80,272      | 638,999         | 629,675    | 9,324       | 133,987   |
| Student Expense, Direct       | 1,702,451               | 902,854    | 799,597     | 2,125,501       | 1,083,424  | 1,042,077   | 423,051   |
| Student Expense, Food         | 337,382                 | 327,917    | 9,465       | 394,339         | 393,500    | 839         | 56,957    |
| Office & Business Expense     | 1,029,097               | 780,556    | 248,541     | 1,188,066       | 936,667    | 251,398     | 158,968   |
| Transportation                | 238,032                 | 233,750    | 4,282       | 394,309         | 280,500    | 113,809     | 156,277   |
| Total Ordinary Expenses       | 12,377,715              | 12,209,090 | 168,624     | 15,036,462      | 14,650,909 | 385,554     | 2,658,748 |
| Net Ordinary Income           | (12,311)                | (661,782)  | 649,471     | 21,257          | (389,865)  | 411,123     | 33,568    |
| Extraordinary Expenses        |                         |            |             |                 |            |             |           |
| Depreciation and Amortization | -                       | -          | -           | -               | -          | -           | -         |
| Interest                      | -                       | -          | -           | -               | -          | -           | -         |
| Facility Improvements         | 12,589                  | -          | (12,589)    | 12,589          | -          | (12,589)    | -         |
| Total Extraordinary Expenses  | 12,589                  | -          | (12,589)    | 12,589          | -          | (12,589)    | -         |
| Total Expenses                | 12,390,304              | 12,209,090 | 181,214     | 15,049,052      | 14,650,909 | 398,143     | 2,658,748 |
| Net Income                    | (24,901)                | (661,782)  | 636,882     | 8,668           | (389,865)  | 398,533     | 33,568    |
| Cash Flow Adjustments         | 14,163                  | -          | 14,163      | 4,778           | -          | 4,778       | (9,384)   |
| Change in Cash                | (10,738)                | (661,782)  | 651,044     | 13,446          | (389,865)  | 403,311     | 24,184    |

Forecast Comp to Budget

The forecast adjustments through the end of April reflect a \$403k increase in Net Income compared to budget.

Net Income forecast remains steady, lowered by \$15k compared to January Financials.

REV Forecast reduced \$228k

MOCAL forecast reduced \$116k

Food Revenue \$64k

Fundraising reduced \$33k

EXP forecast increased by \$76k this month due to:

A decrease in year end forecast for Student and Occupancy expenses.

Increase in tech forecast and admin professional services.

# Income Statement

## Momentum Academy

July 2024 through April 2025

| Income Statement                           | Year-To-Date |            |          | Annual     |            |          | Previous Forecast |          |
|--------------------------------------------|--------------|------------|----------|------------|------------|----------|-------------------|----------|
|                                            | Actual       | Budget     | Variance | Forecast   | Budget     | Variance | Prv TOTAL         | Diff     |
| Revenue                                    |              |            |          |            |            |          |                   |          |
| Local Revenue                              |              |            |          |            |            |          |                   |          |
| 5113 · Proposition C (Sales Tax)           | 902,884      | 906,002    | (3,118)  | 1,041,725  | 1,091,569  | (49,844) | 1,041,725         | 0        |
| 5141 · Interest                            | 81,923       | 70,000     | 11,923   | 96,258     | 84,000     | 12,258   | 96,258            | 0        |
| Total Local Revenue                        | 984,807      | 976,002    | 8,805    | 1,137,983  | 1,175,569  | (37,586) | 1,137,983         | 0        |
| State Revenue                              |              |            |          |            |            |          |                   |          |
| 5311 · Basic Formula                       | 8,821,489    | 8,176,339  | 645,150  | 10,575,398 | 10,094,246 | 481,152  | 10,575,398        | 0        |
| 5312 · Transportation                      | 158,037      | 141,412    | 16,625   | 189,788    | 169,695    | 20,093   | 189,788           | 0        |
| 5319 · Classroom Trust Fund                | 303,094      | 269,573    | 33,521   | 370,756    | 323,488    | 47,268   | 370,756           | 0        |
| 5339 · Mocal                               | 42,799       | 0          | 42,799   | 233,274    | 0          | 233,274  | 350,000           | -116,726 |
| 5342 · Evidence Based Reading State        | 41,589       | 0          | 41,589   | 41,589     | 0          | 41,589   | 41,589            | 0        |
| 5397 · Other State Revenue                 | 5,705        | 0          | 5,705    | 5,705      | 0          | 5,705    | 0                 | 5,705    |
| Total State Revenue                        | 9,372,713    | 8,587,325  | 785,388  | 11,416,510 | 10,587,429 | 829,081  | 11,527,531        | -111,021 |
| Federal Revenue                            |              |            |          |            |            |          |                   |          |
| 5412 · Medicaid                            | 139,081      | 118,982    | 20,099   | 158,643    | 158,643    | 0        | 158,643           | 0        |
| 5422 · Cares Esser III                     | 15,658       | 0          | 15,658   | 15,658     | 0          | 15,658   | 15,658            | 0        |
| 5441 · Idea                                | 119,101      | 140,932    | (21,831) | 199,775    | 199,775    | (0)      | 199,775           | 0        |
| 5442 · Ecse                                | 5,601        | 0          | 5,601    | 5,601      | 0          | 5,601    | 5,601             | 0        |
| 5445 · Food Service-lunch                  | 298,402      | 363,733    | (65,331) | 378,402    | 436,479    | (58,078) | 436,479           | -58,078  |
| 5446 · Food Service-breakfast              | 115,744      | 147,915    | (32,171) | 151,231    | 177,498    | (26,267) | 177,498           | -26,267  |
| 5448 · Food Service-Snacks                 | 0            | 3,744      | (3,744)  | 0          | 4,493      | (4,493)  | 0                 | 0        |
| 5451 · Title I                             | 548,957      | 451,491    | 97,467   | 675,678    | 640,000    | 35,678   | 675,678           | 0        |
| 5461 · Title Iva                           | 91,733       | 164,266    | (72,534) | 234,926    | 232,852    | 2,074    | 234,926           | 0        |
| 5462 · Title Iii                           | 325          | 9,167      | (8,842)  | 325        | 11,000     | (10,675) | 325               | 0        |
| 5465 · Title li                            | 40,972       | 40,564     | 408      | 48,800     | 57,500     | (8,700)  | 48,800            | 0        |
| 5468 · Arp-hcy                             | 51,518       | 0          | 51,518   | 51,518     | 0          | 51,518   | 51,518            | 0        |
| 5497 · Charter School Start-up Revenue     | 100          | 0          | 100      | 100        | 0          | 100      | 100               | 0        |
| Total Federal Revenue                      | 1,427,192    | 1,440,793  | (13,601) | 1,920,656  | 1,918,239  | 2,417    | 2,005,001         | -84,345  |
| Private Grants and Donations               |              |            |          |            |            |          |                   |          |
| 5192 · Donations                           | 489,476      | 496,660    | (7,184)  | 489,476    | 522,800    | (33,324) | 522,800           | -33,324  |
| Total Private Grants and Donations         | 489,476      | 496,660    | (7,184)  | 489,476    | 522,800    | (33,324) | 522,800           | -33,324  |
| Earned Fees                                |              |            |          |            |            |          |                   |          |
| 5179 · Other Pupil Income - Fundraising    | 19,620       | 20,833     | (1,213)  | 21,500     | 25,000     | (3,500)  | 25,000            | -3,500   |
| 5194 · School Level Fundraising            | 3,262        | 0          | 3,262    | 3,262      | 0          | 3,262    | 3,262             | 0        |
| 5195 · Prior Period Adjustment             | 35,346       | 2,233      | 33,113   | 35,346     | 2,680      | 32,666   | 35,346            | 0        |
| 5198 · Miscellaneous Revenue               | 32,987       | 23,461     | 9,526    | 32,987     | 29,326     | 3,661    | 29,326            | 3,661    |
| Total Earned Fees                          | 91,215       | 46,528     | 44,688   | 93,095     | 57,006     | 36,089   | 92,934            | 161      |
| Total Revenue                              | 12,365,403   | 11,547,308 | 818,096  | 15,057,720 | 14,261,043 | 796,676  | 15,286,248        | -228,529 |
| Expenses                                   |              |            |          |            |            |          |                   |          |
| Salaries                                   |              |            |          |            |            |          |                   |          |
| 1111-6111 · ES Instruction Cert FT         | 1,228,131    | 1,380,363  | 152,233  | 1,485,146  | 1,656,436  | 171,290  | 1,484,857         | -289     |
| 1111-6121 · ES Instruction Cert Subs       | 480          | 0          | (480)    | 480        | 0          | (480)    | 7,828             | 7,348    |
| 1111-6131 · ES Instruction Supp Pay        | 54,789       | 0          | (54,789) | 54,789     | 0          | (54,789) | 46,000            | -8,789   |
| 1111-6151 · ES Instruction NC FT           | 212,072      | 262,301    | 50,228   | 254,463    | 314,761    | 60,298   | 258,558           | 4,095    |
| 1111-6152 · ES Instruction Aides           | 33,364       | 93,500     | 60,136   | 40,037     | 112,200    | 72,163   | 40,037            | 0        |
| 1131-6111 · MS Instruction Cert FT         | 404,411      | 476,111    | 71,699   | 483,030    | 571,333    | 88,303   | 487,780           | 4,750    |
| 1131-6131 · MS Instruction Supp Pay        | 5,375        | 0          | (5,375)  | 5,375      | 0          | (5,375)  | 5,375             | 0        |
| 1131-6131 · MS Instruction NC FT           | 87,888       | 39,398     | (48,489) | 106,418    | 47,278     | (59,140) | 106,418           | 0        |
| 1191-6131 · Summer Instruction Supp Pay    | 1,200        | 42,500     | 41,300   | 51,000     | 51,000     | 0        | 51,000            | 0        |
| 1221-6111 · Special Education Cert FT      | 264,161      | 358,665    | 94,504   | 319,249    | 430,398    | 111,149  | 391,622           | 72,374   |
| 1221-6131 · Special Education Supp Pay     | 4,500        | 0          | (4,500)  | 4,500      | 0          | (4,500)  | 4,500             | 0        |
| 1221-6152 · Special Education Aides        | 72,646       | 289,798    | 217,152  | 84,559     | 347,757    | 263,198  | 93,474            | 8,915    |
| 1271-6111 · Bilingual Instruction Cert FT  | 47,973       | 128,689    | 80,716   | 57,568     | 154,427    | 96,860   | 57,568            | 0        |
| 1271-6131 · Bilingual Instruction Supp Pay | 500          | 0          | (500)    | 500        | 0          | (500)    | 500               | 0        |
| 1411-6131 · Student Activities Supp Pay    | 3,296        | 116,667    | 113,370  | 4,000      | 140,000    | 136,000  | 4,000             | 0        |
| 1421-6131 · Student Athletics Supp Pay     | 3,996        | 6,667      | 2,670    | 8,000      | 8,000      | (0)      | 8,000             | 0        |
| 2113-6131 · Social Work Supp Pay           | 9,375        | 0          | (9,375)  | 9,375      | 0          | (9,375)  | 9,375             | 0        |
| 2113-6151 · Social Work Nc Ft              | 196,630      | 221,083    | 24,453   | 238,055    | 265,300    | 27,245   | 238,055           | 0        |
| 2134-6131 · Nursing Supp Pay               | 600          | 0          | (600)    | 600        | 0          | (600)    | 600               | 0        |
| 2134-6151 · Nursing Nc Ft                  | 15,631       | 54,167     | 38,535   | 15,631     | 65,000     | 49,369   | 15,631            | 0        |
| 2213-6121 · Pd Cert Subs                   | 4,000        | 0          | (4,000)  | 4,000      | 0          | (4,000)  | 2,880             | -1,120   |
| 2321-6112 · Exec Admin Cert Ft Admin       | 151,667      | 151,667    | 0        | 182,000    | 182,000    | 0        | 182,000           | 0        |
| 2321-6131 · Exec Admin Supp Pay            | 11,800       | 0          | (11,800) | 11,800     | 0          | (11,800) | 6,300             | -5,500   |
| 2322-6131 · Community Services Supp Pay    | 2,000        | 0          | (2,000)  | 2,000      | 0          | (2,000)  | 2,000             | 0        |
| 2329-6111 · Other Exec Admin Cert Ft       | 56,867       | 0          | (56,867) | 72,594     | 0          | (72,594) | 0                 | -72,594  |
| 2329-6112 · Other Exec Admin Cert Ft A     | 359,413      | 358,515    | (898)    | 431,116    | 430,218    | (898)    | 431,116           | 0        |
| 2329-6131 · Other Exec Admin Supp Pay      | 46,996       | 0          | (46,996) | 46,996     | 0          | (46,996) | 41,560            | -5,437   |
| 2329-6151 · Other Exec Admin Nc Ft         | 245,606      | 258,483    | 12,877   | 270,417    | 310,180    | 39,763   | 301,130           | 30,713   |
| 2329-6161 · Other Exec Admin Nc Pt         | 38,962       | 0          | (38,962) | 40,962     | 0          | (40,962) | 40,601            | -361     |
| 2331-6131 · It Admin Supp Pay              | 2,500        | 0          | (2,500)  | 2,500      | 0          | (2,500)  | 2,500             | 0        |
| 2331-6151 · It Admin Nc Ft                 | 51,250       | 51,250     | 0        | 61,500     | 61,500     | 0        | 61,500            | 0        |
| 2411-6112 · Building Admin Cert Ft Admin   | 505,592      | 532,642    | 27,050   | 601,958    | 639,171    | 37,213   | 601,958           | 0        |
| 2411-6122 · Building Admin Cert Pt         | 11,642       | 45,833     | 34,191   | 13,309     | 55,000     | 41,691   | 12,993            | -315     |
| 2411-6131 · Building Admin Supp Pay        | 17,449       | 0          | (17,449) | 17,449     | 0          | (17,449) | 16,540            | -909     |
| 2411-6151 · Building Admin Nc Ft           | 170,179      | 142,090    | (28,089) | 226,639    | 170,508    | (56,131) | 184,553           | -42,086  |
| 2511-6131 · Business Office Supp Pay       | 36,010       | 0          | (36,010) | 36,010     | 0          | (36,010) | 36,010            | 0        |

|                                           |           |           |          |           |           |          |           |         |
|-------------------------------------------|-----------|-----------|----------|-----------|-----------|----------|-----------|---------|
| 2511-6151 · Business Office NC FT         | 426,528   | 457,476   | 30,948   | 517,857   | 548,972   | 31,115   | 517,857   | 0       |
| 2541-6131 · Maint Of Plant Supp Pay       | 3,750     | 0         | (3,750)  | 3,750     | 0         | (3,750)  | 3,750     | 0       |
| 2541-6151 · Maint Of Plant Nc Ft          | 268,529   | 294,955   | 26,427   | 333,206   | 353,946   | 20,741   | 339,124   | 5,918   |
| 2562-6131 · Food Preparation Supp Pay     | 5,250     | 0         | (5,250)  | 5,250     | 0         | (5,250)  | 5,250     | 0       |
| 2562-6151 · Food Preparation NC FT        | 251,419   | 229,895   | (21,524) | 290,592   | 275,874   | (14,718) | 293,619   | 3,027   |
| 2562-6161 · Food Preparation NC PT        | 2,213     | 0         | (2,213)  | 2,213     | 0         | (2,213)  | 2,213     | 0       |
| 3512-6151 · Classified Salaries-regular   | 56,054    | 0         | (56,054) | 56,054    | 0         | (56,054) | 49,181    | -6,874  |
| 3812-6111 · Afterschool Cert FT           | 0         | 0         | 0        | 0         | 0         | 0        | 0         | 0       |
| 3812-6131 · Afterschool Supp Pay          | 36,277    | 250,000   | 213,723  | 41,877    | 300,000   | 258,123  | 40,530    | -1,347  |
| 3812-6151 · Afterschool Nc Ft             | 54,027    | 0         | (54,027) | 63,760    | 0         | (63,760) | 61,880    | -1,880  |
| 3812-6161 · Afterschool Nc Pt             | 3,345     | 0         | (3,345)  | 3,345     | 0         | (3,345)  | 1,844     | -1,501  |
| Total Salaries                            | 5,466,344 | 6,242,716 | 776,371  | 6,561,929 | 7,491,259 | 929,330  | 6,550,066 | -11,863 |
| Benefits and Taxes                        |           |           |          |           |           |          |           |         |
| 1111-6211 · ES Instruction Cert PRS       | 181,840   | 186,349   | 4,509    | 212,682   | 223,619   | 10,937   | 210,602   | -2,080  |
| 1111-6221 · ES Instruction NC PRS         | 35,249    | 48,033    | 12,784   | 41,137    | 57,640    | 16,503   | 40,638    | -499    |
| 1111-6231 · ES Instruction Soc Sec        | 91,802    | 107,642   | 15,840   | 110,779   | 129,171   | 18,392   | 111,278   | 500     |
| 1111-6232 · ES Instruction Medicare       | 21,469    | 25,174    | 3,705    | 25,908    | 30,209    | 4,302    | 26,025    | 117     |
| 1111-6241 · ES Instruction Emp Ins        | 174,260   | 195,000   | 20,740   | 219,373   | 234,000   | 14,627   | 202,655   | -16,718 |
| 1131-6211 · MS Instruction Cert PRS       | 58,116    | 64,275    | 6,159    | 68,730    | 77,130    | 8,400    | 69,359    | 629     |
| 1131-6221 · MS Instruction NC PRS         | 12,993    | 5,319     | (7,674)  | 15,495    | 6,383     | (9,112)  | 15,447    | -48     |
| 1131-6231 · MS Instruction Soc Sec        | 30,264    | 31,962    | 1,698    | 36,287    | 38,354    | 2,067    | 36,637    | 350     |
| 1131-6232 · MS Instruction Medicare       | 7,078     | 7,475     | 397      | 8,486     | 8,970     | 483      | 8,568     | 82      |
| 1131-6241 · MS Instruction Emp Ins        | 45,773    | 52,000    | 6,227    | 54,126    | 62,400    | 8,274    | 55,121    | 995     |
| 1191-6231 · Summer Instruction Soc Sec    | 74        | 2,635     | 2,561    | 3,162     | 3,162     | 0        | 3,162     | 0       |
| 1191-6232 · Summer Instruction Medicar    | 17        | 616       | 599      | 740       | 740       | 0        | 740       | 0       |
| 1221-6211 · Special Education Cert PRS    | 37,983    | 48,420    | 10,437   | 44,593    | 58,104    | 13,510   | 54,077    | 9,484   |
| 1221-6221 · Special Education NC PRS      | 9,713     | 39,123    | 29,410   | 11,143    | 46,947    | 35,804   | 12,557    | 1,414   |
| 1221-6231 · Special Education Soc Sec     | 20,484    | 40,205    | 19,720   | 24,639    | 48,246    | 23,607   | 29,637    | 4,998   |
| 1221-6232 · Special Education Medicare    | 4,791     | 9,403     | 4,612    | 5,762     | 11,283    | 5,521    | 6,931     | 1,169   |
| 1221-6241 · Special Education Emp Ins     | 30,155    | 73,667    | 43,512   | 36,757    | 88,400    | 51,643   | 42,794    | 6,037   |
| 1271-6211 · Bilingual Instruction Cert PR | 6,386     | 17,373    | 10,988   | 7,681     | 20,848    | 13,167   | 7,724     | 43      |
| 1271-6231 · Bilingual Instruction Soc Sec | 3,011     | 7,979     | 4,967    | 3,606     | 9,574     | 5,968    | 3,606     | -1      |
| 1271-6232 · Bilingual Instruction Medicar | 704       | 1,866     | 1,162    | 2,239     | 2,239     | 0        | 2,239     | 0       |
| 1271-6241 · Bilingual Instruction Emp Ins | 403       | 13,000    | 12,597   | 484       | 15,600    | 15,116   | 484       | 0       |
| 1411-6231 · Student Activities Soc Sec    | 204       | 7,233     | 7,029    | 1,651     | 8,680     | 7,029    | 2,352     | 702     |
| 1411-6232 · Student Activities Medicare   | 48        | 1,692     | 1,644    | 386       | 2,030     | 1,644    | 550       | 164     |
| 1411-6241 · Student Activities Emp Ins    | 0         | 4,333     | 4,333    | 0         | 5,200     | 5,200    | 0         | 0       |
| 1421-6231 · Student Athletics Soc Sec     | 248       | 413       | 165      | 331       | 496       | 165      | 350       | 19      |
| 1421-6232 · Student Athletics Medicare    | 58        | 97        | 39       | 77        | 116       | 39       | 82        | 5       |
| 2113-6221 · Social Work Nc Prs            | 28,218    | 29,846    | 1,629    | 33,810    | 35,816    | 2,005    | 33,778    | -32     |
| 2113-6231 · Social Work Soc Sec           | 11,883    | 13,707    | 1,824    | 14,451    | 16,449    | 1,997    | 14,545    | 94      |
| 2113-6232 · Social Work Medicare          | 2,779     | 3,206     | 427      | 3,380     | 3,847     | 467      | 3,402     | 22      |
| 2113-6241 · Social Work Emp Ins           | 17,415    | 17,333    | (82)     | 21,238    | 20,800    | (439)    | 21,238    | 0       |
| 2134-6221 · Nursing Nc Prs                | 2,264     | 7,313     | 5,048    | 2,264     | 8,775     | 6,511    | 2,264     | 0       |
| 2134-6231 · Nursing Soc Sec               | 1,000     | 3,358     | 2,359    | 1,000     | 4,030     | 3,030    | 1,000     | 0       |
| 2134-6232 · Nursing Medicare              | 234       | 785       | 552      | 234       | 942       | 709      | 234       | 0       |
| 2134-6241 · Nursing Emp Ins               | 1,143     | 4,333     | 3,191    | 1,143     | 5,200     | 4,057    | 2,856     | 1,713   |
| 2213-6231 · Professional Developement     | 248       | 0         | (248)    | 248       | 0         | (248)    | 179       | -69     |
| 2213-6232 · Professional Developement     | 58        | 0         | (58)     | 58        | 0         | (58)     | 42        | -16     |
| 2311-6261 · Board Wc                      | 64,888    | 50,000    | (14,888) | 64,888    | 60,000    | (4,888)  | 64,888    | 0       |
| 2311-6271 · Board Unemp                   | 13,678    | 16,667    | 2,989    | 20,000    | 20,000    | 0        | 20,000    | 0       |
| 2321-6211 · Exec Admin Cert Prs           | 21,002    | 20,475    | (527)    | 24,642    | 24,570    | (72)     | 24,473    | -169    |
| 2321-6231 · Exec Admin Soc Sec            | 8,987     | 9,403     | 416      | 10,868    | 11,284    | 416      | 10,559    | -309    |
| 2321-6232 · Exec Admin Medicare           | 2,296     | 2,199     | (96)     | 2,735     | 2,639     | (96)     | 2,663     | -72     |
| 2321-6241 · Exec Admin Emp Ins            | 7,438     | 4,333     | (3,104)  | 8,925     | 5,200     | (3,725)  | 8,925     | 0       |
| 2322-6231 · Community Services Soc Sec    | 124       | 0         | (124)    | 124       | 0         | (124)    | 124       | 0       |
| 2322-6232 · Community Services Medicare   | 29        | 0         | (29)     | 29        | 0         | (29)     | 29        | 0       |
| 2329-6211 · Other Exec Admin Cert Prs     | 59,403    | 48,400    | (11,003) | 69,894    | 58,079    | (11,815) | 58,859    | -11,035 |
| 2329-6221 · Other Exec Admin Nc Prs       | 36,001    | 34,895    | (1,106)  | 39,218    | 41,874    | 2,656    | 42,423    | 3,205   |
| 2329-6231 · Other Exec Admin Soc Sec      | 45,212    | 38,254    | (6,958)  | 52,295    | 45,905    | (6,390)  | 49,567    | -2,728  |
| 2329-6232 · Other Exec Admin Medicare     | 10,574    | 8,947     | (1,628)  | 12,231    | 10,736    | (1,495)  | 11,593    | -638    |
| 2329-6241 · Other Exec Admin Emp Ins      | 63,679    | 43,333    | (20,346) | 77,267    | 52,000    | (25,267) | 61,776    | -15,491 |
| 2331-6221 · It Admin Nc Prs               | 7,514     | 6,919     | (596)    | 8,898     | 8,303     | (596)    | 8,878     | -20     |
| 2331-6231 · It Admin Soc Sec              | 3,177     | 3,178     | 0        | 3,813     | 3,813     | 0        | 3,828     | 15      |
| 2331-6232 · It Admin Medicare             | 743       | 743       | 0        | 892       | 892       | 0        | 895       | 4       |
| 2331-6241 · It Admin Emp Ins              | 5,677     | 4,333     | (1,343)  | 6,812     | 5,200     | (1,612)  | 6,812     | 0       |
| 2411-6211 · Building Admin Cert Prs       | 73,404    | 78,094    | 4,690    | 85,168    | 93,713    | 8,545    | 84,440    | -727    |
| 2411-6221 · Building Admin Nc Prs         | 23,619    | 19,182    | (4,437)  | 31,241    | 23,019    | (8,223)  | 23,019    | -8,223  |
| 2411-6231 · Building Admin Soc Sec        | 41,684    | 44,675    | 2,991    | 51,263    | 53,610    | 2,347    | 48,795    | -2,468  |
| 2411-6232 · Building Admin Medicare       | 9,749     | 10,448    | 700      | 11,989    | 12,538    | 549      | 11,412    | -577    |
| 2411-6241 · Building Admin Emp Ins        | 60,489    | 47,667    | (12,822) | 75,506    | 57,200    | (18,306) | 75,506    | 0       |
| 2511-6221 · Business Office NC PRS        | 61,430    | 61,759    | 329      | 72,389    | 74,111    | 1,722    | 71,733    | -656    |
| 2511-6231 · Business Office Soc Sec       | 27,686    | 28,364    | 678      | 33,348    | 34,036    | 688      | 33,446    | 97      |
| 2511-6232 · Business Office Medicare      | 6,475     | 6,633     | 159      | 7,799     | 7,960     | 161      | 7,822     | 23      |
| 2511-6241 · Business Office Emp Ins       | 38,422    | 30,333    | (8,088)  | 45,673    | 36,400    | (9,273)  | 45,375    | -297    |
| 2541-6221 · Maint Of Plant Nc Prs         | 38,295    | 39,819    | 1,524    | 47,026    | 47,783    | 756      | 48,058    | 1,032   |
| 2541-6231 · Maint Of Plant Soc Sec        | 16,078    | 18,287    | 2,210    | 20,088    | 21,945    | 1,857    | 20,539    | 452     |
| 2541-6232 · Maint Of Plant Medicare       | 3,760     | 4,277     | 517      | 4,698     | 5,132     | 434      | 4,804     | 106     |
| 2541-6241 · Maint Of Plant Emp Ins        | 36,405    | 34,667    | (1,738)  | 41,303    | 41,600    | 297      | 45,300    | 3,996   |
| 2562-6221 · Food Preparation NC PRS       | 32,900    | 31,036    | (1,864)  | 38,188    | 37,243    | (946)    | 39,243    | 1,055   |
| 2562-6231 · Food Preparation Soc Sec      | 15,268    | 14,254    | (1,015)  | 17,697    | 17,104    | (593)    | 17,961    | 265     |
| 2562-6232 · Food Preparation Medicare     | 3,571     | 3,334     | (237)    | 4,139     | 4,000     | (138)    | 4,201     | 62      |
| 2562-6241 · Food Preparation Emp Ins      | 27,942    | 34,667    | 6,725    | 33,165    | 41,600    | 8,435    | 32,534    | -631    |
| 3512-6221 · Non-teacher Retirement        | 8,018     | 0         | (8,018)  | 8,018     | 0         | (8,018)  | 7,092     | -926    |
| 3512-6231 · Social Security Tax           | 3,389     | 0         | (3,389)  | 3,389     | 0         | (3,389)  | 2,973     | -415    |

|                                            |           |           |           |           |           |             |           |         |
|--------------------------------------------|-----------|-----------|-----------|-----------|-----------|-------------|-----------|---------|
| 3512-6232 · Medicare                       | 793       | 0         | (793)     | 793       | 0         | (793)       | 695       | -97     |
| 3512-6241 · Employee Insurance             | 4,650     | 0         | (4,650)   | 4,650     | 0         | (4,650)     | 4,066     | -584    |
| 3812-6221 · Afterschool Nc Prs             | 5,027     | 0         | (5,027)   | 6,341     | 0         | (6,341)     | 6,313     | -27     |
| 3812-6231 · Afterschool Soc Sec            | 5,724     | 15,500    | 9,776     | 6,675     | 18,600    | 11,925      | 6,394     | -281    |
| 3812-6232 · Afterschool Medicare           | 1,339     | 3,625     | 2,286     | 1,561     | 4,350     | 2,789       | 1,496     | -66     |
| 3812-6241 · Afterschool Emp Ins            | 3,937     | 0         | (3,937)   | 5,061     | 0         | (5,061)     | 5,061     | 0       |
| Total Benefits and Taxes                   | 1,738,838 | 1,889,864 | 151,025   | 2,074,776 | 2,267,836 | 193,060     | 2,047,722 | -27,054 |
| Staff-Related Costs                        |           |           |           |           |           |             |           |         |
| 2213-6319 · Professional Developement      | 113,154   | 139,583   | 26,430    | 154,705   | 167,500   | 12,795      | 154,723   | 18      |
| 2213-6343 · Professional Developement      | 7,602     | 0         | (7,602)   | 7,602     | 0         | (7,602)     | 7,602     | 0       |
| 2213-6411 · Professional Developement      | 18,759    | 0         | (18,759)  | 18,759    | 0         | (18,759)    | 18,741    | -18     |
| 2213-6412 · Professional Developement      | 120       | 0         | (120)     | 120       | 0         | (120)       | 120       | 0       |
| 2642-6319 · Recruitment Prof Serv          | 53,954    | 0         | (53,954)  | 53,954    | 0         | (53,954)    | 47,354    | -6,600  |
| 2642-6362 · Recruitment - Advertising      | 510       | 0         | (510)     | 3,510     | 0         | (3,510)     | 160       | -3,350  |
| 2643-6412 · Tech Supplies                  | 28,402    | 19,295    | (9,107)   | 35,861    | 23,154    | (12,707)    | 29,473    | -6,388  |
| 2644-6319 · Professional Development N     | 32,490    | 79,167    | 46,677    | 81,534    | 95,000    | 13,466      | 91,400    | 9,866   |
| 2644-6343 · Non-instructional Staff Trav   | 50,542    | 16,667    | (33,875)  | 50,542    | 20,000    | (30,542)    | 41,466    | -9,076  |
| 2644-6411 · Professional Development N     | 4,565     | 0         | (4,565)   | 4,565     | 0         | (4,565)     | 3,775     | -790    |
| 2649-6319 · Staff Services, Other Prof S   | 4,114     | 6,250     | 2,136     | 7,500     | 7,500     | 0           | 7,500     | 0       |
| Total Staff-Related Costs                  | 314,211   | 260,962   | (53,249)  | 418,651   | 313,154   | (105,497)   | 402,312   | -16,339 |
| Rent                                       |           |           |           |           |           |             |           |         |
| 2542-6333 · Facilities Rent                | 1,046,358 | 1,045,744 | (613)     | 1,239,893 | 1,254,893 | 15,000      | 1,239,893 | 0       |
| Total Rent                                 | 1,046,358 | 1,045,744 | (613)     | 1,239,893 | 1,254,893 | 15,000      | 1,239,893 | 0       |
| Occupancy Service                          |           |           |           |           |           |             |           |         |
| 2542-6319 · Facilities Prof Serv           | 28,504    | 4,167     | (24,337)  | 45,152    | 5,000     | (40,152)    | 30,178    | -14,974 |
| 2542-6332 · Facilities Rep & Mait          | 51,852    | 78,333    | 26,481    | 71,411    | 94,000    | 22,589      | 81,411    | 10,000  |
| 2542-6335 · Facilities Water/sewer         | 6,948     | 6,667     | (281)     | 8,000     | 8,000     | (0)         | 8,000     | 0       |
| 2542-6336 · Facilities Trash Remov         | 31,321    | 22,500    | (8,821)   | 38,602    | 27,000    | (11,602)    | 36,986    | -1,617  |
| 2542-6338 · Rentals Of Computers And I     | 35,934    | 44,125    | 8,191     | 52,950    | 52,950    | (0)         | 52,950    | 0       |
| 2542-6339 · Facilities Oth Prop Serv       | 3,805     | 0         | (3,805)   | 3,805     | 0         | (3,805)     | 1,259     | -2,546  |
| 2542-6351 · Facilities Prof Insur          | 19,738    | 17,142    | (2,596)   | 20,570    | 20,570    | (0)         | 20,570    | 0       |
| 2542-6361 · Facilities Phone/Internet      | 34,783    | 54,253    | 19,470    | 38,783    | 65,104    | 26,321      | 65,104    | 26,321  |
| 2542-6411 · Facilities Supplies            | 64,903    | 53,750    | (11,153)  | 64,903    | 64,500    | (403)       | 64,500    | -403    |
| 2542-6481 · Facilities Electricity         | 99,679    | 116,667   | 16,988    | 140,000   | 140,000   | (0)         | 140,000   | 0       |
| 2542-6482 · Facilities Gas                 | 19,175    | 26,667    | 7,492     | 32,000    | 32,000    | 0           | 32,000    | 0       |
| 2543-6339 · Care Upkeep Grounds Prop       | 82,145    | 58,792    | (23,353)  | 82,145    | 70,550    | (11,595)    | 80,115    | -2,030  |
| 2546-6319 · Security Svcs Prof Serv        | 25,676    | 37,500    | 11,824    | 53,676    | 45,000    | 9,324       | 45,000    | 9,324   |
| 2546-6411 · Security Svcs Supplies         | 539       | 4,167     | 3,628     | 5,000     | 5,000     | (0)         | 5,000     | 0       |
| Total Occupancy Service                    | 505,002   | 524,729   | 19,727    | 638,999   | 629,675   | (9,324)     | 663,073   | 24,075  |
| Student Expense, Direct                    |           |           |           |           |           |             |           |         |
| 1111-6319 · ES Instruction Prof Serv       | 716,811   | 120,833   | (595,978) | 896,811   | 145,000   | (751,812)   | 924,455   | 27,644  |
| 1111-6361 · ES Instruction Internet        | 1,041     | 2,083     | 1,043     | 2,500     | 2,500     | (0)         | 2,500     | 0       |
| 1111-6391 · ES Field Trip                  | 4,714     | 12,083    | 7,369     | 14,500    | 14,500    | 0           | 14,500    | 0       |
| 1111-6411 · ES Instruction Supplies        | 90,266    | 51,792    | (38,474)  | 90,266    | 62,150    | (28,116)    | 88,329    | -1,937  |
| 1111-6412 · ES Instruction Tech Supplie    | 85,824    | 127,812   | 41,988    | 140,025   | 153,375   | 13,350      | 153,375   | 13,350  |
| 1111-6431 · Textbooks                      | 53,747    | 42,917    | (10,831)  | 53,747    | 51,500    | (2,247)     | 51,500    | -2,247  |
| 1111-6491 · Es Instruct Other Materials    | 4,997     | 7,083     | 2,086     | 8,500     | 8,500     | (0)         | 8,500     | 0       |
| 1131-6411 · MS Instruction Supplies        | 141       | 0         | (141)     | 141       | 0         | (141)       | 0         | -141    |
| 1191-6319 · Summer Instruction Prof Se     | 14        | 3,333     | 3,319     | 4,000     | 4,000     | 0           | 4,000     | 0       |
| 1191-6411 · Summer Instruction Supplie     | 130       | 6,667     | 6,537     | 8,000     | 8,000     | (0)         | 8,000     | 0       |
| 1221-6311 · Special Education Instruc S    | 196,085   | 84,167    | (111,918) | 216,085   | 101,000   | (115,084)   | 203,999   | -12,086 |
| 1221-6411 · Special Education Supplies     | 8,926     | 3,333     | (5,593)   | 8,926     | 4,000     | (4,926)     | 8,609     | -317    |
| 1221-6412 · Special Education Instruct N   | 3,555     | 1,667     | (1,888)   | 3,555     | 2,000     | (1,555)     | 3,555     | 0       |
| 1271-6319 · Bilingual Instruction Prof Ser | 5,181     | 11,250    | 6,069     | 7,381     | 13,500    | 6,119       | 13,500    | 6,119   |
| 1271-6411 · Bilingual Instruction Supplies | 0         | 4,167     | 4,167     | 2,000     | 5,000     | 3,000       | 5,000     | 3,000   |
| 1271-6412 · Supplies - Technology - Reli   | 7,000     | 5,833     | (1,167)   | 7,000     | 7,000     | (0)         | 7,000     | 0       |
| 1271-6431 · Bilingual Instruction Textboo  | 0         | 1,667     | 1,667     | 2,000     | 2,000     | (0)         | 2,000     | 0       |
| 1411-6319 · Student Activities Prof Serv   | 500       | 1,083     | 583       | 1,300     | 1,300     | 0           | 1,300     | 0       |
| 1411-6411 · Student Activities Supplies    | 1,834     | 2,167     | 333       | 2,600     | 2,600     | (0)         | 2,600     | 0       |
| 1421-6319 · Student Athletics Prof Serv    | 80        | 4,167     | 4,087     | 80        | 5,000     | 4,920       | 5,000     | 4,920   |
| 1421-6371 · Stu Ath Dues And Members       | 0         | 5,833     | 5,833     | 0         | 7,000     | 7,000       | 7,000     | 7,000   |
| 1421-6411 · Student Athletics Supplies     | 509       | 7,500     | 6,991     | 3,509     | 9,000     | 5,491       | 9,000     | 5,491   |
| 1911-6311 · Instructional Services         | 56,763    | 0         | (56,763)  | 56,763    | 0         | (56,763)    | 56,763    | 0       |
| 1933-6311 · Sped Tuition Private Agenci    | 79,865    | 150,000   | 70,135    | 95,717    | 180,000   | 84,283      | 86,813    | -8,904  |
| 2122-6311 · Counseling Instruc Serv        | 10,000    | 26,667    | 16,667    | 10,000    | 32,000    | 22,000      | 10,000    | 0       |
| 2122-6411 · Counseling Supplies            | 1,105     | 10,833    | 9,728     | 6,105     | 13,000    | 6,895       | 6,105     | 0       |
| 2134-6411 · Nursing Supplies               | 1,444     | 833       | (611)     | 1,444     | 1,000     | (444)       | 1,444     | 0       |
| 2142-6311 · Psych Test Instruc Serv        | 21,352    | 26,667    | 5,314     | 21,352    | 32,000    | 10,648      | 32,000    | 10,648  |
| 2142-6411 · Psychological Testing Suppl    | 5,939     | 0         | (5,939)   | 5,939     | 0         | (5,939)     | 5,939     | 0       |
| 2152-6311 · Instructional Services         | 122,438   | 83,333    | (39,105)  | 138,438   | 100,000   | (38,438)    | 130,000   | -8,438  |
| 2162-6311 · Ot Services Instruc Serv       | 24,971    | 65,000    | 40,029    | 44,971    | 78,000    | 33,029      | 76,747    | 31,776  |
| 2191-6311 · Occ Therapy Instruc Serv       | 25,802    | 0         | (25,802)  | 30,802    | 0         | (30,802)    | 31,430    | 628     |
| 2222-6441 · Library Books                  | 0         | 4,583     | 4,583     | 5,500     | 5,500     | 0           | 5,500     | 0       |
| 3512-6319 · Other Professional Services    | 2,849     | 0         | (2,849)   | 2,849     | 0         | (2,849)     | 2,849     | 0       |
| 3512-6412 · Supplies - Technology - Reli   | 4,112     | 0         | (4,112)   | 4,112     | 0         | (4,112)     | 4,112     | 0       |
| 3611-6391 · Other Purchased Services       | 640       | 8,333     | 7,694     | 8,660     | 10,000    | 1,340       | 8,660     | 0       |
| 3611-6411 · Welfare Activities Services    | 2,650     | 0         | (2,650)   | 2,650     | 0         | (2,650)     | 2,650     | 0       |
| 3812-6319 · Afterschool Prof Serv          | 138,150   | 10,833    | (127,317) | 162,618   | 13,000    | (149,618)   | 162,618   | 0       |
| 3812-6411 · Afterschool Supplies           | 1,901     | 0         | (1,901)   | 25,200    | 0         | (25,200)    | 25,200    | 0       |
| 3812-6412 · Afterschool Tech Supplies      | 19,300    | 0         | (19,300)  | 19,300    | 0         | (19,300)    | 19,300    | 0       |
| 3912-6319 · Parental Involvement Prof S    | 155       | 0         | (155)     | 155       | 0         | (155)       | 55        | -100    |
| 3912-6391 · Parental Involvement - Other P | 0         | 1,667     | 1,667     | 2,000     | 2,000     | (0)         | 2,000     | 0       |
| 3912-6411 · Parental Involvement Suppli    | 1,660     | 6,667     | 5,007     | 8,000     | 8,000     | 0           | 8,000     | 0       |
| Total Student Expense, Direct              | 1,702,451 | 902,854   | (799,597) | 2,125,501 | 1,083,424 | (1,042,077) | 2,201,906 | 76,405  |
| Student Expense, Food                      |           |           |           |           |           |             |           |         |

|                                          |            |            |           |            |            |           |            |          |
|------------------------------------------|------------|------------|-----------|------------|------------|-----------|------------|----------|
| 2562-6332 · Food Prep Rep & Mait         | 6,839      | 5,000      | (1,839)   | 6,839      | 6,000      | (839)     | 6,065      | -775     |
| 2562-6334 · Food Prep Equip Rent         | 2,161      | 2,500      | 339       | 3,000      | 3,000      | (0)       | 3,000      | 0        |
| 2562-6411 · Food Preparation Supplies    | 32,043     | 33,333     | 1,290     | 40,000     | 40,000     | (0)       | 40,000     | 0        |
| 2562-6471 · Food Preparation Snack       | 295,514    | 279,167    | (16,347)  | 335,000    | 335,000    | 0         | 335,000    | 0        |
| 2562-6491 · Food Prep Other Materials    | 825        | 2,083      | 1,258     | 2,500      | 2,500      | 0         | 2,500      | 0        |
| 2562-6541 · Food Preparation Equipmen    | 0          | 5,833      | 5,833     | 7,000      | 7,000      | 0         | 7,000      | 0        |
| Total Student Expense, Food              | 337,382    | 327,917    | (9,465)   | 394,339    | 393,500    | (839)     | 393,565    | -775     |
| Office & Business Expense                |            |            |           |            |            |           |            |          |
| 2114-6412 · Technology Supplies          | 15,849     | 14,014     | (1,835)   | 16,817     | 16,817     | 0         | 16,817     | 0        |
| 2311-6315 · Board Audit                  | 18,500     | 15,000     | (3,500)   | 18,500     | 18,000     | (500)     | 18,500     | 0        |
| 2311-6317 · Board Legal                  | 32,268     | 5,000      | (27,268)  | 32,268     | 6,000      | (26,268)  | 22,902     | -9,366   |
| 2311-6319 · Board Prof Serv              | 0          | 2,083      | 2,083     | 2,500      | 2,500      | 0         | 2,500      | 0        |
| 2311-6352 · Board Liability Insurance    | 62,522     | 45,833     | (16,689)  | 62,522     | 55,000     | (7,523)   | 55,000     | -7,523   |
| 2311-6411 · Board Supplies               | 437        | 1,250      | 813       | 1,500      | 1,500      | (0)       | 1,500      | 0        |
| 2321-6319 · Exec Admin Prof Serv         | 262,719    | 135,417    | (127,303) | 262,719    | 162,500    | (100,219) | 219,720    | -42,999  |
| 2321-6359 · Judgments Against Lea And    | 28,100     | 0          | (28,100)  | 28,100     | 0          | (28,100)  | 28,100     | 0        |
| 2321-6363 · Exec Admin Printing          | 947        | 0          | (947)     | 947        | 0          | (947)     | 947        | 0        |
| 2321-6371 · Exec Admin Dues And Men      | 9,389      | 10,000     | 611       | 12,000     | 12,000     | 0         | 12,000     | 0        |
| 2321-6411 · Exec Admin Supplies          | 4,073      | 25,167     | 21,094    | 30,200     | 30,200     | 0         | 30,200     | 0        |
| 2322-6362 · Advertising                  | 62,971     | 53,750     | (9,221)   | 62,971     | 64,500     | 1,529     | 53,642     | -9,329   |
| 2322-6411 · Community Services Suppli    | 16,083     | 13,750     | (2,333)   | 16,500     | 16,500     | 0         | 16,500     | 0        |
| 2323-6319 · Staff Relations and Negotiat | 17,135     | 41,667     | 24,532    | 50,265     | 50,000     | (265)     | 50,265     | 0        |
| 2323-6411 · Staff Relations and Negotiat | 24,177     | 0          | (24,177)  | 24,177     | 0          | (24,177)  | 21,145     | -3,032   |
| 2329-6319 · Other Exec Admin Prof Serv   | 4,567      | 1,667      | (2,900)   | 5,567      | 2,000      | (3,567)   | 5,695      | 128      |
| 2331-6316 · Data Processing Services     | 242,706    | 195,875    | (46,831)  | 276,086    | 235,050    | (41,036)  | 235,050    | -41,036  |
| 2331-6412 · It Admin Tech Supplies       | 18,856     | 11,250     | (7,606)   | 18,856     | 13,500     | (5,356)   | 18,856     | 0        |
| 2411-6319 · Building Admin Prof Serv     | 1,805      | 0          | (1,805)   | 1,805      | 0          | (1,805)   | 1,805      | 0        |
| 2411-6371 · Building Level Ad - Dues and | 0          | 1,667      | 1,667     | 2,000      | 2,000      | (0)       | 2,000      | 0        |
| 2411-6411 · Building Admin Supplies      | 7,997      | 18,500     | 10,503    | 22,200     | 22,200     | 0         | 22,200     | 0        |
| 2511-6319 · Business Office Prof Serv    | 10,108     | 2,500      | (7,608)   | 10,108     | 3,000      | (7,108)   | 10,048     | -60      |
| 2511-6411 · Business Office Supplies     | 23,296     | 36,667     | 13,371    | 33,690     | 44,000     | 10,310    | 43,690     | 10,000   |
| 2511-6412 · Bness Off Tech Supplies      | 28,368     | 10,000     | (18,368)  | 28,368     | 12,000     | (16,368)  | 17,719     | -10,649  |
| 2523-6319 · Receiving and Disbursing Fi  | 8,481      | 10,000     | 1,519     | 12,000     | 12,000     | (0)       | 12,000     | 0        |
| 2525-6319 · Financial Accounting Service | 121,571    | 120,750    | (821)     | 144,900    | 144,900    | 0         | 144,900    | 0        |
| 2529-6319 · Other Fiscal Services Prof S | 6,175      | 7,083      | 908       | 8,500      | 8,500      | (0)       | 8,500      | 0        |
| 2574-6363 · Printing Printing            | 0          | 1,667      | 1,667     | 2,000      | 2,000      | (0)       | 2,000      | 0        |
| Total Office & Business Expense          | 1,029,097  | 780,556    | (248,541) | 1,188,066  | 936,667    | (251,398) | 1,074,201  | -113,864 |
| Transportation                           |            |            |           |            |            |           |            |          |
| 2551-6341 · Transportation - Contracted, | 104,108    | 166,667    | 62,559    | 200,000    | 200,000    | (0)       | 200,000    | 0        |
| 2551-6342 · Transportation - Contracted, | 27,732     | 15,417     | (12,316)  | 27,732     | 18,500     | (9,232)   | 22,793     | -4,939   |
| 2553-6341 · Transportation - Contracted, | 99,616     | 51,667     | (47,949)  | 140,000    | 62,000     | (78,000)  | 140,000    | 0        |
| 2558-6341 · Transportation Sp Funds Tr   | 3,266      | 0          | (3,266)   | 3,266      | 0          | (3,266)   | 3,266      | 0        |
| 2558-6342 · Transportation-Other         | 2,920      | 0          | (2,920)   | 2,920      | 0          | (2,920)   | 1,435      | -1,485   |
| 2558-6391 · Transportation Sp Funds Pu   | 390        | 0          | (390)     | 390        | 0          | (390)     | 390        | 0        |
| 2558-6551 · Transportation-Specific Fun  | 0          | 0          | 0         | 20,000     | 0          | (20,000)  | 20,000     | 0        |
| Total Transportation                     | 238,032    | 233,750    | (4,282)   | 394,309    | 280,500    | (113,809) | 387,885    | -6,424   |
| Total Expenses                           | 12,377,715 | 12,209,090 | (168,624) | 15,036,462 | 14,650,909 | (385,554) | 14,960,623 | -75,840  |
| Operating Income                         | (12,311)   | (661,782)  | 649,471   | 21,257     | (389,865)  | 411,123   | 325,626    | -304,368 |
| Extraordinary Expenses                   |            |            |           |            |            |           |            |          |
| Facility Improvements                    |            |            |           |            |            |           |            |          |
| 4051-6521 · Building Const Buildings     | 12,589     | 0          | (12,589)  | 12,589     | 0          | (12,589)  | 12,589     | 0        |
| Total Facility Improvements              | 12,589     | 0          | (12,589)  | 12,589     | 0          | (12,589)  | 12,589     | 0        |
| Total Extraordinary Expenses             | 12,589     | 0          | (12,589)  | 12,589     | 0          | (12,589)  | 12,589     | 0        |
| Net Income                               | (24,901)   | (661,782)  | 636,882   | 8,668      | (389,865)  | 398,533   | 313,036    | -304,368 |
| Cash Flow Statement                      | Actual     | Budget     | Variance  | Forecast   | Budget     | Variance  | Prv TOTAL  | Diff     |
| Net Income                               | (24,901)   | (661,782)  | 636,882   | 8,668      | (389,865)  | 398,533   | 313,036    | -304,368 |
| Cash Flow Adjustments                    |            |            |           |            |            |           |            |          |
| Other Operating Activities               |            |            |           |            |            |           |            |          |
| 1598 · Remove from operations            | 0          | 0          | 0         | 0          | 0          | 0         | 0          | 0        |
| 2154 · Local Taxes Payable               | 4,778      | 0          | 4,778     | 4,778      | 0          | 4,778     | 0          | 4,778    |
| 2155 · Missouri Income Tax Payable       | 15         | 0          | 15        | 0          | 0          | 0         | 0          | 0        |
| 2156 · Group Health And Life Insurance I | 9,369      | 0          | 9,369     | (0)        | 0          | (0)       | 0          | 0        |
| Total Other Operating Activities         | 14,163     | 0          | 14,163    | 4,778      | 0          | 4,778     | 0          | 4,778    |
| Facilities Project Adjustments           |            |            |           |            |            |           |            |          |
| 1599 · Add to facilities                 | 0          | 0          | 0         | 0          | 0          | 0         | 0          | 0        |
| Total Facilities Project Adjustments     | 0          | 0          | 0         | 0          | 0          | 0         | 0          | 0        |
| Total Cash Flow Adjustments              | 14,163     | 0          | 14,163    | 4,778      | 0          | 4,778     | 0          | 4,778    |
| Change in Cash                           | (10,738)   | (661,782)  | 651,044   | 13,446     | (389,865)  | 403,311   | 313,036    | -299,590 |

Monthly Projections

Momentum Academy  
July 2024 through April 2025

| Forecast                                   |           |           |           |           |           |           |           |           |           |           |           |           |            |            | Previous Forecast |                                 |            |           |      |
|--------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|------------|-------------------|---------------------------------|------------|-----------|------|
| Income Statement                           | Jun       | Jul       | Aug       | Sep       | Oct       | Nov       | Dec       | Jan       | Feb       | Mar       | Apr       | May       | Jun        | TOTAL      | Budget            | Variance                        | Comments   | Pvt TOTAL | Diff |
| Revenue                                    |           |           |           |           |           |           |           |           |           |           |           |           |            |            |                   |                                 |            |           |      |
| Local Revenue                              |           |           |           |           |           |           |           |           |           |           |           |           |            |            |                   |                                 |            |           |      |
| 5113 - Proposition C (Sales Tax)           | 130,286   | 97,307    | 82,281    | 78,021    | 110,621   | 66,882    | 78,828    | 94,504    | 83,956    | 80,560    | 69,420    | 69,420    | 1,041,725  | 1,091,569  | (49,844)          |                                 | 1,041,725  | (0)       |      |
| 5141 - Interest                            | 10,095    | 9,850     | 8,854     | 8,369     | 7,237     | 7,543     | 7,614     | 6,677     | 7,988     | 7,726     | 7,167     | 7,167     | 96,258     | 84,000     | 12,258            |                                 | 96,258     | (0)       |      |
| Total Local Revenue                        | 140,351   | 107,157   | 91,135    | 86,389    | 117,858   | 74,425    | 86,443    | 101,181   | 91,584    | 88,285    | 76,588    | 76,588    | 1,137,983  | 1,175,569  | (37,586)          |                                 | 1,137,983  | (0)       |      |
| State Revenue                              |           |           |           |           |           |           |           |           |           |           |           |           |            |            |                   |                                 |            |           |      |
| 5311 - Basic Formula                       | 880,416   | 899,361   | 851,116   | 877,057   | 904,473   | 876,751   | 901,043   | 877,138   | 877,042   | 876,955   | 876,955   | 876,955   | 10,575,398 | 10,084,246 | 481,152           | Rate + MOScholars               | 10,575,398 | (0)       |      |
| 5312 - Transportation                      | 14,164    | 14,164    | 14,163    | 22,578    | 14,475    | 14,784    | 15,342    | 15,804    | 15,789    | 15,774    | 15,876    | 15,876    | 189,788    | 169,689    | 20,093            |                                 | 189,788    | (0)       |      |
| 5319 - Classroom Trust Fund                | 31,081    | 30,692    | 31,111    | 30,875    | 30,437    | 31,181    | 30,877    | 30,774    | 30,890    | 25,175    | 33,831    | 33,831    | 370,756    | 323,488    | 47,268            |                                 | 370,756    | (0)       |      |
| 5339 - Mocal                               | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 42,799    | 0         | 0         | 0         | 233,274    | 0          | 233,274           | MOCAL Grant                     | 350,000    | (116,726) |      |
| 5342 - Evidence Based Reading State        | 0         | 0         | 0         | 0         | 0         | 41,589    | 0         | 0         | 0         | 0         | 0         | 0         | 41,589     | 0          | 41,589            | EBRG                            | 41,589     | (0)       |      |
| 5397 - Other State Revenue                 | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 5,705     | 0         | 0         | 5,705      | 0          | 5,705             | Grow Your Own                   | 5,705      | (0)       |      |
| Total State Revenue                        | 925,661   | 944,237   | 896,390   | 930,510   | 990,974   | 922,716   | 948,262   | 966,536   | 923,721   | 923,706   | 1,021,899 | 1,021,899 | 11,416,510 | 10,587,429 | 829,081           |                                 | 11,527,531 | (111,021) |      |
| Federal Revenue                            |           |           |           |           |           |           |           |           |           |           |           |           |            |            |                   |                                 |            |           |      |
| 5412 - Medicaid                            | 0         | 0         | 35,677    | 0         | 6,640     | 41,761    | 198       | 264       | 45,782    | 8,758     | 9,781     | 9,781     | 158,643    | 158,643    | 0                 |                                 | 158,643    | (0)       |      |
| 5422 - Cares/Elser III                     | 0         | 0         | 0         | 0         | 15,658    | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 15,658     | 0          | 15,658            | EBRG + IRSG                     | 15,658     | (0)       |      |
| 5441 - Idea                                | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 110,850   | 8,251     | 40,337    | 40,337    | 199,775    | 199,775    | 0                 |                                 | 199,775    | (0)       |      |
| 5442 - Ecce                                | 0         | 0         | 0         | 0         | 0         | 5,601     | 0         | 0         | 0         | 0         | 0         | 0         | 5,601      | 0          | 5,601             |                                 | 5,601      | (0)       |      |
| 5445 - Food Service-lunch                  | 0         | 0         | 31,504    | 44,823    | 0         | 0         | 120,355   | 32,788    | 33,451    | 35,480    | 48,000    | 32,000    | 378,402    | 436,479    | (58,078)          | Review                          | 436,479    | (58,078)  |      |
| 5446 - Food Service-breakfast              | 0         | 0         | 19,394    | 21,658    | 0         | 31,050    | 14,030    | 14,501    | 15,112    | 21,487    | 14,000    | 14,000    | 151,231    | 177,498    | (26,267)          | Review                          | 177,498    | (26,267)  |      |
| 5448 - Food Service-Snacks                 | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0          | 0          | 0                 | 4,483                           | (4,493)    | 0         |      |
| 5451 - Title I                             | 0         | 0         | 0         | 0         | 264,987   | 100,233   | 0         | 25,173    | 0         | 158,564   | 63,360    | 63,360    | 675,678    | 640,000    | 35,678            |                                 | 675,678    | (0)       |      |
| 5461 - Title Iva                           | 0         | 0         | 0         | 0         | 15,821    | 5,984     | 0         | 2,309     | 55,417    | 12,203    | 71,597    | 71,597    | 234,926    | 232,852    | 2,074             |                                 | 234,926    | (0)       |      |
| 5462 - Title II                            | 1,200     | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 325       | 0         | 0         | 0         | 325        | 11,000     | (10,675)          |                                 | 325        | (0)       |      |
| 5465 - Title II                            | 0         | 0         | 0         | 0         | 20,765    | 7,854     | 0         | 1,769     | 0         | 10,583    | 3,914     | 3,914     | 48,800     | 57,500     | (8,700)           |                                 | 48,800     | (0)       |      |
| 5468 - Arp-hcy                             | 0         | 0         | 0         | 0         | 0         | 51,518    | 0         | 0         | 0         | 0         | 0         | 0         | 51,518     | 0          | 51,518            | MKV Transportation Grant        | 51,518     | (0)       |      |
| 5497 - Charter School Start-up Revenue     | 100       | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 100        | 0          | 100               | MO School Health Profites       | 100        | 0         |      |
| Total Federal Revenue                      | 100       | 0         | 67,181    | 64,218    | 345,528   | 212,953   | 151,604   | 76,657    | 260,000   | 248,951   | 258,475   | 234,988   | 1,920,956  | 1,918,239  | 2,717             |                                 | 2,005,001  | (84,345)  |      |
| Private Grants and Donations               |           |           |           |           |           |           |           |           |           |           |           |           |            |            |                   |                                 |            |           |      |
| 5192 - Donations                           | 0         | 0         | 0         | 258,700   | 276       | 0         | 0         | 230,500   | 0         | 0         | 0         | 0         | 489,476    | 522,800    | (33,324)          | TOT-Excellent School Visit Reet | 522,800    | (33,324)  |      |
| Total Private Grants and Donations         | 0         | 0         | 0         | 258,700   | 276       | 0         | 0         | 230,500   | 0         | 0         | 0         | 0         | 489,476    | 522,800    | (33,324)          |                                 | 522,800    | (33,324)  |      |
| Earned Fees                                |           |           |           |           |           |           |           |           |           |           |           |           |            |            |                   |                                 |            |           |      |
| 5179 - Other Pupil Income - Fundraising    | 0         | 16,579    | 603       | 508       | 677       | 224       | 35        | 68        | 214       | 713       | 940       | 940       | 21,500     | 25,000     | (3,500)           |                                 | 25,000     | (3,500)   |      |
| 5194 - School Level Fundraising            | 0         | 0         | 0         | 0         | 0         | 1,802     | 0         | 1,460     | 0         | 0         | 0         | 0         | 3,262      | 0          | 3,262             |                                 | 3,262      | (0)       |      |
| 5195 - Prior Period Adjustment             | 0         | 0         | 0         | 33,813    | 0         | 0         | 0         | 1,533     | 0         | 0         | 0         | 0         | 35,346     | 2,680      | 32,666            | eRate                           | 35,346     | (0)       |      |
| 5198 - Miscellaneous Revenue               | 75        | 1,207     | 172       | 1,676     | 416       | 74        | 8,275     | 266       | 6,164     | 14,663    | 0         | 0         | 32,987     | 29,326     | 3,661             | Settlement                      | 29,326     | 3,661     |      |
| Total Earned Fees                          | 75        | 17,786    | 775       | 35,967    | 1,093     | 2,100     | 8,310     | 3,327     | 6,178     | 15,735    | 940       | 940       | 57,832     | 57,006     | 826               |                                 | 57,832     | (826)     |      |
| Total Revenue                              | 1,066,187 | 1,069,179 | 1,065,481 | 1,375,814 | 1,455,729 | 1,212,194 | 1,194,619 | 1,378,200 | 1,281,683 | 1,276,312 | 1,367,902 | 1,334,415 | 15,057,720 | 14,261,043 | 796,676           |                                 | 15,086,248 | (228,528) |      |
| Expenses                                   |           |           |           |           |           |           |           |           |           |           |           |           |            |            |                   |                                 |            |           |      |
| Salaries                                   |           |           |           |           |           |           |           |           |           |           |           |           |            |            |                   |                                 |            |           |      |
| 1111-6111 - ES Instruction Cert FT         | 104,338   | 120,067   | 117,515   | 118,344   | 118,344   | 123,845   | 130,201   | 132,872   | 133,818   | 128,797   | 128,508   | 128,508   | 1,485,146  | 1,656,436  | 171,290           |                                 | 1,484,857  | (209)     |      |
| 1111-6121 - ES Instruction Cert Subs       | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 480        | 0          | (480)             |                                 | 7,828      | 7,348     |      |
| 1111-6131 - ES Instruction Supp Pay        | 1,250     | 5,250     | 8,250     | 3,450     | 1,250     | 20,500    | 1,550     | 1,250     | 3,250     | 8,789     | 0         | 0         | 54,789     | 0          | (54,789)          |                                 | 46,000     | (8,789)   |      |
| 1111-6151 - ES Instruction NC FT           | 10,194    | 26,353    | 27,515    | 24,311    | 22,916    | 22,744    | 19,824    | 21,966    | 19,151    | 17,100    | 21,196    | 21,196    | 254,463    | 314,761    | 60,298            | 1 Open Position                 | 258,558    | 4,095     |      |
| 1111-6152 - ES Instruction Ades            | 3,336     | 3,336     | 3,336     | 3,336     | 3,336     | 3,336     | 3,336     | 3,336     | 3,336     | 3,336     | 3,336     | 3,336     | 431,009    | 431,009    | 0                 | 2 Open Positions                | 431,009    | (0)       |      |
| 1131-6131 - MS Instruction FT              | 27,473    | 42,960    | 45,199    | 45,199    | 45,199    | 45,199    | 42,436    | 36,935    | 34,560    | 39,309    | 39,309    | 39,309    | 483,033    | 571,333    | 88,300            |                                 | 487,780    | 4,750     |      |
| 1131-6131 - MS Instruction Supp Pay        | 0         | 1,000     | 0         | 0         | 0         | 4,375     | 0         | 0         | 0         | 0         | 0         | 0         | 5,375      | 0          | (5,375)           |                                 | 5,375      | (0)       |      |
| 1131-6151 - MS Instruction NC FT           | 4,474     | 9,265     | 9,265     | 9,265     | 9,265     | 9,265     | 9,265     | 9,265     | 9,265     | 9,265     | 9,265     | 9,265     | 106,418    | 47,278     | (59,140)          |                                 | 106,418    | (0)       |      |
| 1131-6131 - Special Education Supp P       | 1,200     | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 500        | 0          | (500)             |                                 | 51,000     | 50,500    |      |
| 1221-6131 - Special Education Cert FT      | 24,978    | 27,705    | 27,705    | 27,705    | 27,705    | 27,705    | 23,301    | 22,636    | 25,105    | 29,617    | 27,544    | 27,544    | 319,249    | 430,359    | 111,149           |                                 | 391,622    | 72,374    |      |
| 1221-6131 - Special Education Supp Pay     | 0         | 2,000     | 0         | 0         | 0         | 2,500     | 0         | 0         | 0         | 0         | 0         | 0         | 4,500      | 0          | (4,500)           |                                 | 4,500      | (0)       |      |
| 1221-6152 - Special Education Ades         | 2,947     | 5,037     | 8,507     | 8,084     | 7,468     | 8,423     | 6,421     | 7,798     | 9,571     | 8,391     | 5,957     | 5,957     | 84,559     | 347,757    | 263,198           |                                 | 84,559     | 8,915     |      |
| 1271-6111 - Bilingual Instruction Cert FT  | 4,797     | 4,797     | 4,797     | 4,797     | 4,797     | 4,797     | 4,797     | 4,797     | 4,797     | 4,797     | 4,797     | 4,797     | 57,568     | 154,427    | 96,860            | 2 Open Positions                | 57,568     | (0)       |      |
| 1271-6131 - Bilingual Instruction Supp P   | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 500        | 0          | (500)             |                                 | 500        | (0)       |      |
| 1411-6131 - Student Activities Supp Pay    | 333       | 333       | 167       | 352       | 352       | 352       | 352       | 352       | 352       | 352       | 352       | 352       | 4,000      | 140,000    | 136,000           | ADJ to BAL SUPP Pay             | 4,000      | (0)       |      |
| 1421-6131 - Student Athletics Supp Pay     | 333       | 333       | 167       | 352       | 352       | 352       | 352       | 352       | 352       | 352       | 352       | 352       | 4,000      | 8,000      | (0)               |                                 | 8,000      | (0)       |      |
| 2113-6131 - Social Work Supp Pay           | 0         | 1,000     | 0         | 0         | 2,000     | 6,375     | 0         | 0         | 0         | 0         | 0         | 0         | 9,375      | 0          | (9,375)           |                                 | 9,375      | (0)       |      |
| 2113-6151 - Social Work NC FT              | 17,744    | 15,713    | 18,213    | 20,713    | 20,713    | 20,713    | 20,713    | 20,686    | 20,713    | 20,713    | 20,713    | 20,713    | 238,055    | 265,300    | 27,246            |                                 | 238,055    | (0)       |      |
| 2134-6131 - Nursing Supp Pay               | 0         | 0         | 100       | 0         | 500       | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 600        | 0          | (600)             |                                 | 600        | (0)       |      |
| 2134-6151 - Nursing NC Ft                  | 0         | 0         | 0         | 4,538     | 5,547     | 5,547     | 0         | 0         | 0         | 0         | 0         | 0         | 15,631     | 65,000     | 49,369            |                                 | 15,631     | (0)       |      |
| 2134-6121 - Pd Cert Subs                   | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 1,440     | 1,440     | 1,120     | 0         | 0         | 4,000      | 0          | (4,000)           |                                 | 2,880      | (1,120)   |      |
| 2321-6112 - Exec Admin Cert Ft Admin       | 15,167    | 15,167    | 15,167    | 15,167    | 15,167    | 15,167    | 15,167    | 15,167    | 15,167    | 15,167    | 15,167    | 15,167    | 182,000    | 182,000    | 0                 |                                 | 182,000    | (0)       |      |
| 2321-6131 - Exec Admin Supp Pay            | 0         | 0         | 0         | 0         | 500       | 5,500     | 300       | 0         | 0         | 5,500     | 0         | 0         | 11,800     | 0          | (11,800)          |                                 | 6,300      | (5,500)   |      |
| 2322-6131 - Community Services Supp F      | 0         | 0         | 0         | 0         | 500       | 1,500     | 0         | 0         | 0         | 0         | 0         | 0         | 2,000      | 0          | (2,000)           |                                 | 2,000      | (0)       |      |
| 2329-6111 - Other Exec Admin Cert Ft       | 3,695     | 3,695     | 3,695     | 3,695     | 3,695     | 8,095     | 8,095     | 8,095     | 8,095     | 6,011     | 7,863     | 7,863     | 72,594     | 0          | (72,594)          |                                 | 0          | (72,594)  |      |
| 2329-6112 - Other Exec Admin Cert Ft Admin | 35,852    | 35,852    | 35,852    | 35,852    | 35,852    | 35,852    | 35,852    | 35,852    | 35,852    | 35,852    | 35,852    | 35,852    | 431,116    | 430,211    | 905               |                                 | 431,116    | (905)     |      |
| 2329-6131 - Other Exec Admin Supp Pay      | 2,417     | 4,417     | 4,417     | 3,417     | 15,667    | 4,587     | 5,187     | 5,037     | 5,437     | 0         | 0         | 0         | 46,996     | 0          | (46,996)          |                                 | 41,560     | (5,437)   |      |
| 2329-6151 - Other Exec Admin Nc Ft         | 27,550    | 29,822    | 30,737    | 26,547    | 26,467    | 27,039    | 26,427    | 26,387    | 12,425    | 12,406    | 12,406    | 12,406    | 270,417    | 310,180    | 39,763            | Hired \$90k addtl payroll       | 301,130    | (30,713)  |      |
| 2329-6161 - Other Exec Admin Nc Ft         | 2,592     | 13,100    | 9,780     | 6,255     | 1,447     | 1,146     | 1,031     | 1,221     | 1,029     | 1,361     | 1,000     | 1,000     | 40,962     | 0          | (40,962)          |                                 | 40,601     | (361)     |      |
| 2331-6131 - It Admin Supp Pay              | 0         | 0         | 0         | 0         | 500       |           |           |           |           |           |           |           |            |            |                   |                                 |            |           |      |

[illegible]

|                                          |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           |           |             |            |           |
|------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|------------|-----------|-----------|-------------|------------|-----------|
| 2558-6551 - Transportation-Specific Fund | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 10,000    | 10,000     | 20,000     | 0         | (20,000)  | MOCAL Grant | 20,000     | (0)       |
| Total Transportation                     | 8,740     | 2,639     | 6,442     | 58,046    | 14,319    | 51,335    | 10,414    | 18,771    | 24,612    | 42,715    | 78,138    | 78,138    | 78,138     | 394,309    | 280,500   | (113,809) |             | 387,895    | (6,424)   |
| Total Expenses                           | 1,076,143 | 1,289,474 | 1,164,219 | 1,575,815 | 1,268,187 | 1,323,442 | 1,080,530 | 1,152,260 | 1,161,164 | 1,286,680 | 1,306,431 | 1,352,317 | 15,036,462 | 14,650,900 | (385,562) |           |             | 14,960,623 | (78,840)  |
| Operating Income                         | (9,957)   | (220,294) | (108,737) | (199,802) | 187,542   | (111,248) | 114,089   | 225,940   | 120,519   | (10,362)  | 51,470    | (17,902)  | 21,257     | (389,865)  | 411,123   |           |             | 325,626    | (304,368) |
| Extraordinary Expenses                   |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           |           |             |            |           |
| Facility Improvements                    |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           |           |             |            |           |
| 4951-4951 - Building Const Buildings     | 12,589    | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 12,589     | 0          | (12,589)  |           |             | 12,589     | 0         |
| Total Facility Improvements              | 12,589    | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 12,589     | 0          | (12,589)  |           |             | 12,589     | 0         |
| Total Extraordinary Expenses             | 12,589    | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 12,589     | 0          | (12,589)  |           |             | 12,589     | 0         |
| Net Income                               | (22,546)  | (220,294) | (108,737) | (199,802) | 187,542   | (111,248) | 114,089   | 225,940   | 120,519   | (10,362)  | 51,470    | (17,902)  | 8,668      | (389,865)  | 398,533   |           |             | 313,036    | (304,368) |
| Cash Flow Statement                      | Jun       | Jul       | Aug       | Sep       | Oct       | Nov       | Dec       | Jan       | Feb       | Mar       | Apr       | May       | Jun        | TOTAL      | Budget    | Variance  | Comments    | Rev TOTAL  | Dir       |
| Net Income                               | (22,546)  | (220,294) | (108,737) | (199,802) | 187,542   | (111,248) | 114,089   | 225,940   | 120,519   | (10,362)  | 51,470    | (17,902)  | 8,668      | (389,865)  | 398,533   |           |             | 313,036    | (304,368) |
| Cash Flow Adjustments                    |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           |           |             |            |           |
| Other Operating Activities               |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           |           |             |            |           |
| 1558 - Remove from operations            | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0          | 0          | 0         | 0         |             | 0          | 0         |
| 2154 - Local Taxes Payable               | 3,979     | 4,843     | (8,822)   | 4,932     | 4,843     | (9,775)   | 4,612     | 4,620     | (9,232)   | 4,778     | 0         | 0         | 4,778      | 0          | 4,778     | 0         |             | 0          | 4,778     |
| 2155 - Missouri Income Tax Payable       | 0         | 15        | 0         | 0         | 0         | 0         | 24        | (24)      | 0         | 0         | (8)       | (8)       | 0          | 0          | 0         | 0         |             | (8)        | 0         |
| 2156 - Group Health And Life Insurance   | 8,039     | 4,409     | (5,377)   | (149)     | 395       | (5,088)   | 6,703     | (1,930)   | (4,223)   | 6,596     | (4,684)   | (4,684)   | (8)        | 0          | (8)       | 0         |             | 0          | (8)       |
| Total Other Operating Activities         | 12,018    | 9,267     | (14,199)  | 4,783     | 5,238     | (14,862)  | 11,340    | 2,666     | (13,455)  | 11,368    | (4,692)   | (4,692)   | 4,778      | 0          | 4,778     | 0         |             | 0          | 4,778     |
| Facilities Project Adjustments           |           |           |           |           |           |           |           |           |           |           |           |           |            |            |           |           |             |            |           |
| 1599 - Add to facilities                 | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0          | 0          | 0         | 0         |             | 0          | 0         |
| Total Facilities Project Adjustments     | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0          | 0          | 0         | 0         |             | 0          | 0         |
| Total Cash Flow Adjustments              | 12,018    | 9,267     | (14,199)  | 4,783     | 5,238     | (14,862)  | 11,340    | 2,666     | (13,455)  | 11,368    | (4,692)   | (4,692)   | 4,778      | 0          | 4,778     | 0         |             | 0          | 4,778     |
| Change in Monthly Cash                   | (10,529)  | (211,027) | (122,937) | (195,019) | 192,780   | (126,111) | 125,428   | 228,606   | 107,064   | 1,006     | 46,778    | (22,594)  | 13,446     | (389,865)  | 403,311   |           |             | 313,036    | (299,590) |
| Income Statement                         | Jun       | Jul       | Aug       | Sep       | Oct       | Nov       | Dec       | Jan       | Feb       | Mar       | Apr       | May       | Jun        | TOTAL      | Budget    |           |             |            |           |
| Change in Monthly Cash (Net)             | 0         | (10,529)  | (211,027) | (122,937) | (195,019) | 192,780   | (126,111) | 125,428   | 228,606   | 107,064   | 1,006     | 46,778    | (22,594)   | 13,446     |           |           |             |            |           |
| Forecast Cash                            | 4,204,320 | 4,193,792 | 3,982,765 | 3,859,828 | 3,664,909 | 3,857,589 | 3,731,479 | 3,856,907 | 4,085,513 | 4,192,577 | 4,193,582 | 4,240,361 | 4,217,766  |            |           |           |             |            |           |
| Budget Cash                              | 4,204,320 | 3,667,394 | 3,577,901 | 3,438,676 | 3,298,303 | 3,355,846 | 3,322,977 | 3,250,448 | 3,419,848 | 3,556,952 | 3,542,538 | 3,539,039 | 3,614,455  |            |           |           |             |            |           |

# Balance Sheet

## Momentum Academy

As of April 30, 2025

| Balance Sheet                         | 6/30/2024 | 4/30/2025 | 6/30/2025 |
|---------------------------------------|-----------|-----------|-----------|
| Assets                                | Last Year | Current   | Year End  |
| Assets                                |           |           |           |
| Current Assets                        |           |           |           |
| Cash                                  |           |           |           |
| Ending Cash                           |           |           | 4,217,766 |
| 1111 · Cash                           | 113,735   | 65,644    | 0         |
| 1114 · Savings Acct: Cash Reserve     | 2,791     | 2,791     | 0         |
| 1115 · Inv Acct: Closure Reserve      | 7,284     | 7,284     | 0         |
| 1116 · Inv Acct: Sweep                | 3,143     | 3,143     | 0         |
| 1117 · 998 Parental Involvem - Gp Fic | 2,047     | 2,047     | 0         |
| 1118 · Busey Money Market             | 4,075,321 | 4,112,674 | 0         |
| Total Cash                            | 4,204,320 | 4,193,582 | 4,217,766 |
| Intercompany Transfers                |           |           |           |
| 1598 · Remove from operations         | 0         | 0         | 0         |
| 1599 · Add to facilities              | 0         | 0         | 0         |
| Total Intercompany Transfers          | 0         | 0         | 0         |
| Total Current Assets                  | 4,204,320 | 4,193,582 | 4,217,766 |
| Total Assets                          | 4,204,320 | 4,193,582 | 4,217,766 |
| Liabilities and Equity                | Last Year | Current   | Year End  |
| Liabilities and Equity                |           |           |           |
| Current Liabilities                   |           |           |           |
| Other Current Liabilities             |           |           |           |
| 2154 · Local Taxes Payable            | 0         | 4,778     | 4,778     |
| 2155 · Missouri Income Tax Payable    | 0         | 15        | 0         |
| 2156 · Group Health And Life Insuranc | 5,335     | 14,704    | 5,335     |
| Total Other Current Liabilities       | 5,335     | 19,497    | 10,113    |
| Total Current Liabilities             | 5,335     | 19,497    | 10,113    |
| Equity                                |           |           |           |
| Unrestricted Net Assets               |           |           |           |
| 3111 · Fund Balance                   | 4,198,986 | 4,198,986 | 4,198,986 |
| Total Unrestricted Net Assets         | 4,198,986 | 4,198,986 | 4,198,986 |
| Net Income                            |           |           |           |
| Net Income                            | 0         | (24,901)  | 8,668     |
| Total Net Income                      | 0         | (24,901)  | 8,668     |
| Total Equity                          | 4,198,986 | 4,174,085 | 4,207,653 |
| Total Liabilities and Equity          | 4,204,320 | 4,193,582 | 4,217,766 |

## State Revenue Drivers

### Momentum Academy

July 2024 through April 2025

| Revenue Drivers                      |          |                 |               |               |              |               |           |
|--------------------------------------|----------|-----------------|---------------|---------------|--------------|---------------|-----------|
| As of                                | 12.12.24 |                 |               |               |              |               |           |
| Enrollment                           | 600      |                 |               |               |              |               |           |
| YTD Attendance %                     | 92.0%    |                 |               |               |              |               |           |
| YTD ADA                              | 549.9    |                 |               |               |              |               |           |
| Enrollment                           |          | Budgeted        |               |               |              |               |           |
| Start of Year Enrollment             |          |                 | 725           |               |              |               |           |
| Attrition                            |          |                 | 10%           |               |              |               |           |
| End of Year Enrollment               |          |                 | 650           |               | 600          |               |           |
| Attendance %                         |          |                 | 90%           |               | 92%          |               |           |
| ADA                                  |          | Recent DESE Pmt | Budgeted      | FWADA         | Forecast     | MAX           | Change    |
| K-12                                 |          | 636.7           | 636.7         | 636.7         | 549.9        | 636.7         |           |
| Summer                               |          |                 | 7.7           | 5.3           | 5.3          | 5.3           |           |
| Total ADA Term                       |          | 636.7           | 644.4         | 642.0         | 555.2        | 642.0         | -         |
| Special Populations Weights          |          | Recent DESE Pmt | Budgeted      | FWADA         | Forecast     | MAX           | Change    |
| Free and Reduced Lunch (FRL)         |          |                 |               |               |              |               |           |
| % of ADA                             |          | 77.1%           | 77.1%         | 77.1%         | 77.1%        | 77.1%         |           |
| Count                                |          | 490.74          | 490.74        | 490.74        | 423.83       | 490.7         |           |
| Weight                               |          | 73.419          | 73.419        | 73.419        | 82.737       | 82.7          | 9.3       |
| Individualized Education Plans (IEP) |          |                 |               |               |              |               |           |
| % of ADA                             |          | 13.6%           | 13.6%         | 13.6%         | 13.6%        | 14%           |           |
| Count                                |          | 80.0            | 80.0          | 80.0          | 80.0         | 80.0          |           |
| Weight                               |          | -               | -             | -             | 4.6          | 4.6           | 4.6       |
| Limited English Proficiency (LEP)    |          |                 |               |               |              |               |           |
| % of ADA                             |          |                 | 9.73%         | 3.54%         | 3.54%        | 4%            |           |
| Count                                |          | 77.0            | 77.0          | 77.0          | 77.0         | 77.0          |           |
| Weight                               |          | 37.1            | 37.100        | 37.1          | 37.1         | 37.1          | (0.0)     |
| Prek ADA                             |          |                 |               |               |              |               |           |
| Prek ADA                             |          |                 | 15.00         |               | 17           | 17            |           |
| State Payment Calculation            |          | Recent DESE Pmt | Budgeted      | FWADA         | Forecast     | MAX           | Change    |
| Total WADA                           |          | 752.4848        | 754.930       | 752.4848      | 696.3510     | 752.5         | (2.4)     |
| Per Wada Payment Amount              |          | \$ 14,699       | \$ 14,000     | \$ 14,699     | \$ 14,699    | \$ 14,699     | 699.4     |
| State Aid Projection                 |          | 10,895,189      | 10,417,715    | 10,895,189    | 10,082,430   | 10,895,189    |           |
| Prior Year Adjustment                |          | 26,978          | -             | 26,978        | 26,978       | 26,978        |           |
| Net State Rev Projection             |          | 10,922,167      | 10,417,715    | 10,922,167    | 10,109,408   | 10,922,167    | 504,451.8 |
| Classroom Trust Fund                 |          | 370,561         | 323,488       | 370,561       | 370,756      | 370,756       | 47,268.0  |
| Basic Formula                        |          | \$ 10,551,606   | \$ 10,094,227 | \$ 10,551,606 | \$ 9,738,652 | \$ 10,551,606 | 457,378.8 |

MO Scholars

\$ 23,988

\$ 10,575,593